

From: [Amy Russell](#)  
To: **Out of scope**  
Cc: **Out of scope**  
Subject: Re: Our Mountain's Future update  
Date: Monday, 8 September 2025 11:18:45 AM

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Hi **Out of scope** - I am available to discuss tomorrow (Tues) afternoon or any time Wednesday. The Trust is meeting on Thurs and I will be on leave from this Friday for the following week.

Thanks  
Amy

[Amy Russell](#)

General Manager - Wellington Park Management Trust

GPO Box 138 HOBART TAS 7001

**Out of scope** / [gm@wellingtonpark.org.au](mailto:gm@wellingtonpark.org.au)

[www.wellingtonpark.org.au](http://www.wellingtonpark.org.au)

In recognition of the deep history and culture of this island, I acknowledge and pay my respects to all Tasmanian Aboriginal people; the past and present custodians of this land.

On Thu, 4 Sept 2025 at 14:01, **Out of scope** [@stategrowth.tas.gov.au](mailto:@stategrowth.tas.gov.au) wrote:

Good afternoon Amy,

Yes, you are welcome to circulate to Trust members.

Also, further to my previous email, we have been working to refine the options that have been developed to date.

We have identified some actions (attached) that we would like to explore in greater depth with you. Could we please request a meeting to seek clarification on what these actions might involve from an implementation perspective, as well as to understand their relative priority?

The purpose of this discussion will be to collaboratively review the list of actions, refine it, and identify a set of key priorities. Our aim is to gain a clearer

understanding of what each action entails, how it could be implemented, and the associated costs. It will also be a good opportunity to catch up regarding the review and the business case progress more generally.

Attached to this email, you will find the list of actions along with some guiding questions to support our discussion. We do not expect you to come to the meeting with costings, however any preliminary thoughts on feasibility would be very helpful.

Kind regards,

Out of scope

Out of scope

Strategic Projects | Department of State Growth

Level 6, 4 Salamanca Place, Hobart TAS 7000 | GPO Box 536, Hobart TAS 7001

Phone: Out of scope

[www.stategrowth.tas.gov.au](http://www.stategrowth.tas.gov.au)

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**From:** Amy Russell Out of scope <[Out of scope@wellingtonpark.org.au](mailto:Out of scope@wellingtonpark.org.au)>

**Sent:** Thursday, 4 September 2025 1:13 PM

**To:** Out of scope <[Out of scope@stategrowth.tas.gov.au](mailto:Out of scope@stategrowth.tas.gov.au)>

**Subject:** Re: Our Mountain's Future update

Hi Out of scope - Am I able to circulate this document to Trust members for discussion at our next Trust meeting?

Thanks

Amy

Amy Russell

General Manager - Wellington Park Management Trust

GPO Box 138 HOBART TAS 7001

**Out of scope** / [gm@wellingtonpark.org.au](mailto:gm@wellingtonpark.org.au)

[www.wellingtonpark.org.au](http://www.wellingtonpark.org.au)

In recognition of the deep history and culture of this island, I acknowledge and pay my respects to all Tasmanian Aboriginal people; the past and present custodians of this land.

On Thu, 4 Sept 2025 at 08:01, **Out of scope** [@stategrowth.tas.gov.au](mailto:@stategrowth.tas.gov.au) wrote:

Good morning all,

I would like to provide you with a brief update on the review. It has been a particularly busy period with the incoming government and the appointment of a new Minister to oversee the review. The recent election and accompanying caretaker period have caused some delays, however we are continuing to make good progress. Currently we are preparing to brief the Minister on the review to date and confirm the timeframe for delivering the Action Plan.

In the meantime, we have been progressing work on the transport and access component. Given the time constraints of the review, and the complex nature of the issue, we will not be able to determine a singular solution. Instead, we propose an overarching objective, which is complemented by a series of actions that contribute to the development of a sustainable access and transport framework.

Attached is a paper on the proposed approach to develop a decision-making framework for access and transport solutions. This framework is intended to guide the planning, evaluation, and implementation of options using a clear set of criteria to ensure solutions are sustainable and responsive to visitor needs. It is proposed that the framework be informed by a risk assessment, visitation

modelling, and sustainable visitation indicators. These indicators are proposed to be developed in collaboration with Tourism Tasmania, using the learnings from their Sustainable Visitation Framework.

*Previously we sent a paper on the approach to governance. We welcome your feedback on approach to both governance and transport and access and would appreciate comments by **COB 19 September**.*

Work is continuing on the development of the action list. Our focus now is on refining actions, by gathering more information about the potential impact, priorities, and cost of actions, noting the tight budget environment we are operating in.

In addition, we have been engaging with those involved specifically in fire management. To date we have met with the TFS, CoH, PWS, GCC and the Trust. If any other councils would like to have input or put forward fire specific actions we would appreciate your comments. You are welcome to nominate appropriate people for us to talk to directly should you think it appropriate.

Shortly we will also be engaging with tourism representatives, both peak bodies and local businesses operating on the mountain.

I will continue to keep you updated as progress is made. If you have any questions or would like to discuss any aspect of the review one-on-one, I would be happy to do so.

Kind regards

Out of scope

Out of scope

Strategic Projects | Department of State Growth

Level 6, 4 Salamanca Place, Hobart TAS 7000 | GPO Box 536, Hobart TAS 7001

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## PROPOSED APPROACH TO TRANSPORT AND ACCESS

A key component of the Kunanyi/Mount Wellington Strategic Review's Terms of Reference is access. The consultation has identified that 51% of people have been unable to visit Wellington Park due to road or trail closure, highlighting the need to consider alternative options to ensure people can continue to visit the Park. Additionally, when asked about future transport priorities, the top three responses were environmental benefit (55%), safety (50%), and all-weather access (35%). Other concerns raised through consultation included a heavy reliance on a single access road leading to closure, congestion and safety.

The issue of access within the Park, particularly to the Pinnacle and The Springs is complex, and requires considerable work to ensure that access is sustainable and meets the needs and expectations of its visitors, both now and into the future.

It is proposed that a Sustainable Transport Framework (Framework) is developed for Wellington Park. This Framework will put forward a set of criteria and priorities by which any access solution may be measured against. The purpose of the Framework will be to enable structured and transparent decision-making and allow for a clear rationale behind future options.

To develop the Framework the following actions are proposed:

1. Risk assessment

A comprehensive risk assessment of Pinnacle Road is needed to define existing issues and identify risks and safety hazards. The risk assessment will form a baseline for future priorities and works programs allowing informed decision-making. The risk assessment should include carrying capacity for the road, as well as assess the impacts of large buses and campervans on the safety of its users. Time restraints pending, the risk assessment may be contracted as part of this review through a specialist consultant.

2. Visitation modelling

Together with the risk assessment of the road, information about how and when people use the Park, including facilities, infrastructure and trails is needed to inform future planning. The modelling will need to identify existing and future pressure points.

3. Sustainable visitation indicators

Once the visitation mapping and risk assessment is complete, a series of criteria can be developed by which future proposals can be assessed. It is proposed that this action is developed in collaboration with Tourism Tasmania, which is currently developing a methodology for other highly visited natural landmarks throughout Tasmania. The sustainable visitation indicators are a holistic measure of visitation

that work to define a balance of environmental and economic benefits in tourism. This element of the framework will inform the planning and prioritisation of transport infrastructure and services that support sustainable tourism, ensuring that visitor access is managed in a way that is sensitive to the environment, meets community needs, and supports economic opportunities.

#### 4. Expression of interest

It is proposed that an expression of interest process will be run to test the market for possible access solutions. The Framework should serve as the measure against which proposals are assessed. Using a Framework as a set of criteria will ensure that proposals are considered holistically and will be sustainable into the long-term.

# REQUEST FOR INFORMATION - WELLINGTON PARK MANAGEMENT TRUST

Action	Benefits	Priority/Impact (Low, Medium, High)	Time horizon	Cost estimate	Questions
Develop a management strategy for at-risk natural values.	Improve guidance on interpretation of natural values, assessment of impacts and appropriate controls.		1-2 years		<i>Do you think this is beneficial? Is this better achieved through the Management Plan or other? Is this something that has ever been raised through your consultation for Management Planning or strategies?</i>
Provide GIS support to the Trust to produce quality track and trail mapping and contemporary interpretation products.	Improve trail mapping		1-2 years		<i>What support is required? What is NRE's position on this?</i>
Support the Trust to implement trailhead, wayfinding and interpretive signage recommendations in the Wellington Park Recreational Trails Strategy (Draft, 2025).	Improve trail signage		1-2 years		<i>What does support look like? Have these recommendations been costed? Can we access the recommendations?</i>
Deliver trails from the recommendations of the Wellington Park Recreational Trails Strategy (Draft, 2025).			3-4 years		<i>Can we access the strategy? Are there particular trails that are priority?</i>
Implement a multi-day track experience for shared use and a mountain bike connection to Maydena.	Increased recreational opportunities.		5+ years		<i>Has there been consultation with recreational user groups? How much work has been completed to determine planning pathway and costs of works?</i>
Provide improved visitor information and trail signage through multi-modal information, both on site, and on digital platforms with QR codes.	Consistent signage and visitor information	Yes	1-2 years		<i>We note that improved signage has recently been installed. Are there plans for further signage?</i>
Resolve the status of the St Crispin's Well Track.		Yes	N/A		<i>Can this be resolved through the review?</i>



Action	Benefits	Priority/Impact (Low, Medium, High)	Time horizon	Cost estimate	Questions
Implement the actions under the Wellington Park Recreational Trails Strategy 2025 to improve tracks for accessibility.	Improved accessibility.		1-2 years		<i>Need to know what the recommendations are to understand what support will be provided?</i>
Develop Conservation Management Plans for the historic huts of Wellington Park consistent with the Wellington Park Bush Huts Management Policy (2024).			3-4 years		<i>What are the benefits? Can this be incorporated in a broader conservation plan?</i>
Through engagement with Palawa people, co-create cultural signage	Increase cultural respect and ensure the sensitive and respectful representation of Kunanyi.		3-4 years		<i>Has any work been done to understand what this looks like?</i>
Establish a grant program to support Aboriginal commercial operators on Kunanyi.			1-2 years		<i>Would this be beneficial considering the low uptake of the free licensing for Aboriginal commercial operators?</i>
Support the Kunanyi Indigenous Ranger Program to design a cultural interpretation trail if deemed appropriate by the Palawa community– co-design walking trails and signage with Tasmanian Aboriginal communities to deepen visitor understanding.	Increased cultural respect and improved understanding.		3-4 years		<i>What is the process Is this two separate actions – one about the Kunanyi Indigenous Ranger and one about consulting Palawa on the co-design of walking trails and signage?</i>
Provide funding for the Tasmanian Aboriginal Centre to expand the Junior Ranger Program into Wellington Park.			5+ years		<i>Has this been implemented before – why/why not? What is the usual channel for funding for this program?</i>
Expand the Mountain Ambassador program by advertising to increase volunteers to provide visitor assistance at The Pinnacle and The Springs throughout the year.			1-2 years		<i>What support is required to make this happen? What is the Mountain Ambassador program's purpose? Is it beneficial and does it achieve its aims?</i>

**From:** Out of scope  
**To:** Amy Russell  
**Subject:** RE: Mountain review Minister  
**Date:** Friday, 8 August 2025 1:39:00 PM

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Hi Amy – that detail hasn't been conveyed to us as yet.

I'll let you know as soon as I know.

Out of scope

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**From:** Amy Russell Out of scope@wellingtonpark.org.au>  
**Sent:** Friday, 8 August 2025 8:25 AM  
**To:** Out of scope@stategrowth.tas.gov.au>  
**Subject:** Mountain review Minister

Hi Out of scope - I have had a few agency folk enquiring as to whether or not the mountain review stays under Abetz, or if it stays with the portfolio (ie Ellis). Could you please advise?

Thanks

Amy

Amy Russell  
General Manager - Wellington Park Management Trust  
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**From:** [Amy Russell](#)  
**To:** **Out of scope**  
**Subject:** Feedback - recommendations  
**Date:** Thursday, 17 July 2025 4:10:16 PM  
**Attachments:** [Options summary - WPMT feedback.pdf](#)

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Hi **Out of scope**,

Please find attached the Trust's feedback on the draft recommendations. The Trust has largely abstained from comment on Administration given that this work is yet to come.

Thanks  
Amy

Amy Russell

General Manager - Wellington Park Management Trust

GPO Box 138 HOBART TAS 7001

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# WPMT feedback

## Usage and Values

1. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
<p>1.1 s35</p> <p>- The Trust will have completed the application form for Dark Sky Park registration prior to the completion of the OMF review.</p> <p>1.2 s35</p> <p>- Visual amenity considerations, including guard rail painting, were tested by the Trust prior to the works permit being issued to CoH.</p> <p>- The slimline w-beam railing is itself a concession to visual amenity, being the optimum solution based on safety, visual amenity and cost.</p> <p>- Paint would need to be reapplied frequently owing to alpine conditions and there is a significant natural values risk in the release of deteriorating paint flakes into the sensitive alpine environment.</p> <p>- Railing installation is a 1 in 100 year intervention, this being the first road barrier replacement since construction in 1930. This is not a recurring activity and the temporary scenic amenity impact is a trade-off for road safety and guard rail longevity, noting that the in-situ oxidation (dulling) of the metal guard rail creates a protective coating on the rail to extend life.</p> <p>1.3 Support the WPMT to complete the review of the WP Management Plan to improve guidance on the interpretation of natural values, assessment of impacts and appropriate controls.</p> <p>1.4 Work with the five councils neighbouring Wellington Park to develop and implement strategies to reduce light pollution to maintain the Dark</p>	<p>1.5 s35</p> <p>- This should only refer to the lattice tower. The large tower has recently been significantly renovated and it's design life extended significantly.</p> <p>- This will be a commercial decision by WIN TV but the government could make a representation to WIN, noting that BAI Communications have confirmed that there is capacity for consolidation of WIN equipment and transmissions into the larger broadcast building and tower.</p> <p>- The lattice tower presents a significant ice fall safety hazard and its removal would eliminate this risk.</p> <p>- Removal of the lattice tower and relocation of equipment makes the building footprint available for other uses.</p> <p>- The site is leased to WIN by CoH, the tower and building is owned by WIN, and the facility is maintained by BAI Communications under contract to WIN.</p>	<p>1.6 s35</p> <p>- Note: in the workshop, this was clarified s35</p> <p>- A case of national significance would be difficult to build, noting that state significance would also be difficult to justify based on the Trust's experience in submitting Park features for Tasmanian Heritage Register listing, none of which have met the criteria. The Mountain Water Supply Scheme, partly within Wellington Park, is the only state heritage-listed feature in the Park.</p> <p>- In terms of management outcomes, does this infer any more (or less) protection than is currently afforded by the Wellington Park Act 1993, the WP Regulations and the WP Management Plan?</p>

Sky quality in Wellington Park.		
2. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
<p>2.1 s35</p> <ul style="list-style-type: none"> <li>- Refer to the Wellington Park Recreational Trails Strategy (Draft, 2025 – not yet released for consultation owing to agencies questioning the authority of the Trust to undertake this work whilst the Our Mountain's Future review is ongoing). The Strategy includes a trailhead audit and signage / user info recommendations.</li> <li>- Visitor dispersal recommendations mean focus is needed at multiple trailheads, not just The Springs.</li> <li>- Funding will be required</li> <li>- No electricity at The Springs to support 'multi-modal' options and the only available wi-fi is provided (and powered via generator) by the Lost Freight café operators.</li> <li>- The Trust is a registered Public Lands Partner on AllTrails and is able to curate and update trail information on this platform.</li> </ul> <p>2.2 Provide GIS support to the Trust to produce quality track and trail mapping and contemporary interpretation products.</p> <p>2.3 Support the Trust to implement trailhead, wayfinding and interpretive signage recommendations in the Wellington Park Recreational Trails Strategy (Draft, 2025).</p>	<p>2.2 s35</p> <ul style="list-style-type: none"> <li>- The Trust notes that Riding The Mountain is a CoH strategy and does not include land owned by GCC. The strategy is also not contemporary, with multiple new mountain bike park/track offerings now available in the region, such that use of several MTB tracks in WP is declining.</li> <li>- WP already has 46km of MTB trails, more than dedicated MTB Parks at Meehan Range (41km) and Queenstown (32km). Maydena has also come on line since the release of Riding The Mountain with an additional 63km of MTB tracks. The need for further MTB track development in WP requires careful assessment, also noting that Riding The Mountain track proposals are flagged in areas with significant colonial timber industry heritage sensitivities that have been elevated to the Heritage Minister by heritage stakeholders.</li> </ul> <p>2.X Support the Trust to address gaps in the trail network identified in the Wellington Park Recreational Trails Strategy (Draft, 2025).</p> <p>2.X Work with the Trust and GCC to create an attractive recreational trail offering above Tolosa Park in former Drinking Water Catchments that will no longer be Restricted Areas (as endorsed by TasWater) under the revised Wellington Park Management Plan, noting that this will also aid in visitor dispersal across Wellington Park.</p> <p>2.3 s35</p>	<p>2.4 s35</p> <ul style="list-style-type: none"> <li>- Feasibility study completed in 2013 ('Wellington to Wilderness') federally funded as part of the Tas Forests Agreement.</li> <li>- Scope: 'Test the economic and environmental case for multiuser recreation access routes in a corridor running from Hobart through WP and the Styx Valley to Maydena, and via the Snowy Range to the Russell River. Within this corridor options to cater for at least 3 user groups (mountain bikers, horse riders and walkers) should be considered as well as options for part-day, day and multiday trips by each user group. Where possible, routes should provide economic opportunities for communities along the route.'</li> <li>- 'The report concludes that there are few features of interest that would justify the development of any new walking trails or horse riding trails in the study area beyond what already exists.'</li> <li>- Multi-day experience scoping referenced in Wellington Park Recreational Trails Strategy (Draft, 2025) – consideration being given to linkage with Maydena MTB park and/or a Palawa-led experience similar to wukulina walk to build interest into a landscape that has otherwise been found to be of little interest.</li> </ul>















	<p>s35</p> <p>[REDACTED]</p> <ul style="list-style-type: none"> <li>- Why is seasonality seen as an issue? More visitation during winter comes with greater risks to visitor safety. The Trust participates in an annual Inter-Agency Emergency Rescue and Road Safety meeting before winter, with CoH, Tas Police, Tas Ambulance and Police Search and Rescue to ensure seasonal safety arrangements are in hand. Any thought of proactively seeking to increase winter visitation, noting that winter conditions on the mountain extend from May-Oct, would have significant visitor safety implications.</li> <li>- Assuming that the commercial interpretation of 'smoothing seasonality' applies, where winter visitation is boosted to match summer visitation, this is a visitor growth strategy in disguise. Current visitation exceeds infrastructure capability, so any move to increase visitation must be preceded by improved visitor dispersal, visitor safety measure, transportation and basic infrastructure. Visitor growth must also be moderated by the preservation or protection of the natural and cultural values for which WP was set aside.</li> </ul>	
<p>3. s35</p>		
<p>SHORT TERM </p>	<p>MEDIUM TERM </p>	<p>LONG TERM </p>
<p>3.1 s35</p> <p>[REDACTED]</p> <ul style="list-style-type: none"> <li>- Sustainability and consistency with park values is key in this recommendation.</li> <li>- The Trust is subject to pressure from event organisers wanting to access more remote areas of the Park due to the prevailing opinion that the lower reaches of the mountain are now 'full' of events. Organisers are seeking a point of difference for their event, which means seeking access to more</li> </ul>	<p>3.2 s35</p> <p>[REDACTED]</p> <ul style="list-style-type: none"> <li>- The Trust already offers fee-free commercial operator licences for Palawa businesses. Only one business has taken up the offer.</li> </ul> <p>3.3 s35</p> <p>[REDACTED]</p> <ul style="list-style-type: none"> <li>- Will be subject to the Zoning, Allowable Uses and Standards for Use and Development set down in the WP Management Plan.</li> <li>- Why is there an imperative to building year-round visitation in the Park (see previous comments</li> </ul>	

<p>remote areas, more difficult trails, requesting to cut new trails specifically for events, or seeking access to the Park after dark. The Trust and Park Management Agencies typically do not support these requests for a range of safety, user impact and values protection reasons.</p> <ul style="list-style-type: none"> <li>- March and November are the peak event months, for various reasons including weather favourability and stability, and no school holiday or peak tourism congestion. In past years, Pinnacle Rd has been closed at least one morning of every weekend in March and November due to an event, compounded by an annual week-long road maintenance closure in November. Further event pressure in these months and on the eastern face/foothills of Kunanyi could not be supported without significant impact on other Park users. Events outside of these months need significant weather and congestion-busting contingencies in place, which has not been attractive for event organisers.</li> <li>- Wellington Park is not an appropriate location for events that involve large gatherings of people.</li> <li>- Tolosa Park, as a large open space and a northern gateway to Wellington Park, should be supported as a Park-adjacent event space and/or event hub.</li> </ul> <p><b>3.X Support the tourism industry to grow [its] contribution to land management agencies to increase resources for conservation and management, as set down in Key Direction 2 of the Tasmanian 2030 Visitor Economy Strategy.</b></p>	<p>re: seasonality)? This is a commercial tourism goal. The purposes for which WP was set aside include to provide recreational and tourism uses and opportunities, but not to proactively grow visitation. There appears to be an overarching repositioning of Wellington Park as a commercial tourism product. If this is the intent, it should be acknowledged in introductory text in the Action Plan. Such repositioning would also change the context of the Wellington Park Management Plan, as tourism marketing has not previously been a function of park management.</p> <ul style="list-style-type: none"> <li>- Actively building visitation (over and above organic growth) before current visitation can be safely accommodated is not supported.</li> </ul> <p>3.4 s35 [REDACTED]</p> <ul style="list-style-type: none"> <li>- Part of the Wellington Park Business Case, noting that the Business Case will flag a valid model, but support will be required to implement this.</li> </ul>	
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## Usage and Values (Cont'd)

4. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
<p>4.1 Work with Palawa, the Trust and the CoH to Implement protective measures to prevent trampling and damage to the root system of the Octopus Tree.</p> <p>4.2 Work with Palawa, the Trust and Hobart and Glenorchy councils to develop a Cultural Centre at the base of Kunanyi / Mount Wellington, including scoping options at Halls Saddle and Tolosa Park.</p> <p>4.3 Support the Trust in scoping a 'Palawa Cultural Zone' for recognition in the WP Management Plan to provide for cultural access and use consistent with Park values.</p> <p>4.4 Work with the Trust and the Tasmanian Aboriginal Centre to support and expand the Kunanyi Indigenous Ranger Program.</p>	<p>4.5 s35</p> <ul style="list-style-type: none"> <li>- Phrasing here is critical – this reads like a one-sided approach that has been explicitly rejected during the Trust's Palawa consultation process if it does not include a reciprocal and meaningful benefit for Palawa (eg co-management opportunities, Trust membership, areas accessible for Palawa-led tourism only).</li> <li>- Instead Support Palawa and the Trust to create Park signage to increase cultural respect and ensure the sensitive and respectful representation of Kunanyi.</li> </ul> <p>4.6 s35</p> <p>(storytelling has been identified as sensitive and for limited public sharing. Historical and environmental knowledge is less sensitive for public sharing)</p> <p>4.7 Support initiatives to build Palawa capacity for co-management of Wellington Park.</p>	<p>4.3 s35</p> <ul style="list-style-type: none"> <li>- Red flag - It is not for govt to develop a program such as this. Instead, Support the Tasmanian Aboriginal Centre to expand the Junior Ranger Program into Wellington Park.</li> <li>- Support Palawa investigations into the establishment of personhood status for Kunanyi / Mount Wellington.</li> </ul>
5. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
<p>5.X Work with the State Heritage Council to expedite the assessment of the Fingerpost Track and the Wellington Falls Track for inclusion on the Tasmanian Heritage Register.</p> <p>5.X Work with the City of Hobart, Kingborough City Council, TasWater and the Trust to implement the Mountain Water Supply System Conservation Management Plan, including maintenance and interpretation recommendations.</p>	<p>5.1 s35</p> <ul style="list-style-type: none"> <li>- By default, features of cultural heritage interest are preserved or protected within WP by the Act and Regs, noting that active maintenance is largely limited to managing for safety purposes in</li> </ul>	







	<p>the absence of any funding.</p> <p>The Act and Regs, further articulated by the Management Plan, are the 'framework for a unified approach'. What is missing is the resourcing of the Trust to retain a qualified heritage practitioner and an operational budget to implement this.</p> <p><b>5.X Work with the City of Hobart, Glenorchy City Council and the Trust to develop Conservation Management Plans for the historic huts of Wellington Park consistent with the Wellington Park Bush Huts Management Policy (2024).</b></p>	
6. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
<p>6.1 s35</p> <p>[REDACTED]</p> <ul style="list-style-type: none"> <li>This exists (both the Trust and CoH) but is geared towards safety messaging. The Trust website is framed around the whole Park, not just the mountain, which is important given that visitor dispersal is key to reducing visitor pressure. The mountain and Park are not presented as a commercial tourism product in order to manage visitor expectations in line with available amenities. Refer previous commentary about the mountain as a commercial tourism product.</li> </ul> <p>6.2 s35</p> <p>[REDACTED]</p> <ul style="list-style-type: none"> <li>Significant funding required.</li> <li>PWS involvement also required as the Park Management Agency for 14,000+ ha of WP</li> </ul> <p><b>6.X Support the Trust and the City of Hobart to expand the Mountain Ambassador program to provide visitor assistance at The Pinnacle and The Springs throughout the year.</b></p>		
7. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 




<p>7.1 s35 [REDACTED]</p> <ul style="list-style-type: none"> <li>- Refer Recreational Trails Strategy (Draft 2025) – action identified</li> </ul>	<p>7.2 s35 [REDACTED]</p> <ul style="list-style-type: none"> <li>- Significant funding required</li> </ul> <p><b>7.X Support the CoH to incorporate accessibility concessions in the replacement of boardwalk assets at The Pinnacle as these assets approach end-of-life.</b></p>	
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Released under RTI



# Access and Visitation

1. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
<p>1.1 s35</p> <p>1.2 s35</p> <p>1.X Support CoH to install a roundabout at Bracken Lane to enable safe traffic movement, including during road closures.</p> <p>1.x Support CoH to revise Pinnacle Rd signage at The Springs to reduce driver confusion and improve traffic flow around the Upper Springs Loop during Gate 3 closures.</p> <p>1.x Support CoH to install an additional webcam/s at The Pinnacle directed towards the carpark to provide visitors with an indication of congestion. (would also be useful at The Springs however no power available)</p>	<p>1.3 s35</p> <ul style="list-style-type: none"> <li>Requires significant funding, power connection to The Springs, vehicle turnaround facilities (eg roundabout at Bracken Lane). Note that at present, visitors are driving past 3 large electro-signboards on Huon Rd and Pillinger Drive advising road closures and are still 'surprised' when they arrive at The Springs to find the road closed.</li> </ul> <p>1.4 s35</p> <ul style="list-style-type: none"> <li>If this is road-focused, this work has already been undertaken by CoH – vehicle capacity is 400 vehicles, inclusive of carparks and allowance for 100 vehicles on Pinnacle Rd at any given time.</li> <li>CoH's Pinnacle Rd traffic counter is available hour by hour, 24/7, records all vehicles entering and exiting. Data is stored and the counter date is periodically (avg monthly) cleared. Attributes recorded for every vehicle include vehicle class and speed.</li> </ul>	<p>1.5 s35</p> <ul style="list-style-type: none"> <li>Not a recommendation tested through consultation. This question was not asked in the consultation survey, and inferring a recommendation from that portion of respondents who opted to provide an unprompted free text response on this issue is not rigorous sampling.</li> <li>'Alternative mode of transport' should be 'Alternative mode of mass transport' or 'Alternative mass transit solution'. Movement of masses is required to make an impact on traffic volume, particularly in the absence of any other controls.</li> <li>Better suited to s35 theme below</li> </ul>
2. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
	<p>2.1 s35</p> <p>2.1.1 s35</p> <p>2.1.2 s35</p> <p>2.1.3 s35</p> <p>2.1.4 s35</p> <p>2.1.5 s35</p> <p>2.1.6 s35</p>	

3. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
<p>3.1 s35</p> <p>[REDACTED]</p> <p>- Given the mountain-centric nature of recommendations, unlikely to be able to 'model' anything more accurate than:</p> <p>A) Number of visitors entering The Pinnacle Observation Shelter (track counter in place)</p> <p>B) Number of vehicles and vehicle class entering the Park (Pinnacle Rd traffic counter in place)</p> <p>3.2 s35</p> <p>[REDACTED]</p>	<p>3.3 s35</p> <p>[REDACTED]</p>	

# Facilities and Infrastructure

1. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
	1.1 s35	1.2 s35
	1.1.1 s35	
	1.1.2 s35	
	1.1.3 s35	
	1.1.4 s35	
2. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
	2.1 s35	2.3 s35
	2.2 s35	<p>Note: additional constraint is the absence of a potable water supply in WP.</p>
	<p>Check on this – bus stops within WP are not technically ‘stops’ according to the Explorer Bus operators, but ‘pick-up/drop-off points’. May be additional road engineering requirements to establish these as ‘stops’, before accessibility amendments can be installed.</p>	
3. s35		
SHORT TERM	MEDIUM TERM	LONG TERM

		<p>3.1 s35 [REDACTED]</p> <p>3.2 s35 [REDACTED]</p> <p>- instead of 'showcase cultural facilities', provide for a dedicated Cultural Centre within a hub development– Palawa consultation undertaken by the Trust has identified that a cultural centre at the base of Kunanyi is a community priority.</p>
--	--	---

Released under [REDACTED]










# Administration

1. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
1.x Work with local councils in whom Crown land in Wellington Park has been historically ‘vested in’ for the purpose of drinking water supply to have the investiture lifted in order to further clarify land management responsibilities within and outside of Wellington Park.		1.1 s35 1.1.1 s35 1.1.2 s35 1.1.3 s35 1.1.4 s35 1.1.5 s35 1.1.6 s35 1.1.7 s35
2. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
2.1 s35		2.2 s35 s35 2.2.1 s35 2.2.2 s35







		2.2.3 <span style="color: red;">s35</span> <span style="background-color: black; color: black;">[REDACTED]</span>
--	--	---

Released under RTI

## Administration (Cont'd)

3. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
	3.1 s35	
4. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
4.1 s35	4.3 s35	
4.2 s35	4.4 s35	
<p><b>4.x Work with the City of Hobart, TasWater and the Trust to resolve the status of the St Crispin's Well Track.</b></p> <ul style="list-style-type: none"> <li>- track was closed following damage around the well viewing platform during a flood event in 2018. Has been closed ever since.</li> <li>- track is not a formal track asset of the City of Hobart and is therefore not managed by them.</li> <li>- TasWater used grant funding to install the viewing platform at the Well but does not maintain the platform or the track.</li> <li>- If the track is closed permanently, no need to install toilet.</li> <li>- viewing platform needs to be repaired and an agency needs to commit to maintaining it and the access track in order for the track to re-open.</li> <li>- the Trust is not resourced to deliver on-ground works.</li> </ul>		
5. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 



	<p>5.1 s35</p> <p>PWS section of the Park only – this is not relevant to the GCC/CoH sections of the Park. Rather, this will ensure PWS recognises and delivers against their bushfire risk management responsibilities in their section of WP.</p>	
6. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
<p>6.1 s35</p> <p>Fire management aside, what will this entail that improves upon the protections already afforded by the Act, Regs and Management Plan?</p> <p>What environmental degradation has occurred over the life of the WP Act that requires addressing through new Environmental Protection recommendations?</p>	<p>6.2 s35</p> <p>Why? How? The Park is a protected area. What is the value proposition here that would warrant the significant expense of a generic Species monitoring framework over 14,011 ha of land? What interventions would arise that are more beneficial than the protections already afforded?</p> <p>6.3 s35</p> <p>What problem this is responding to – apart from occasional detections and some weed infestations in disturbed areas on urban fringes and power easements, there are no known significant feral/weed problems)</p>	
SHORT TERM  1-2 YEARS	MEDIUM TERM  3-4 YEARS	LONG TERM  5+ YEARS

**From:** Out of scope  
**To:** Amy Russell  
**Bcc:** Out of scope  
**Subject:** RE: Request for presentation to Trust  
**Date:** Tuesday, 24 June 2025 3:16:00 PM

---

Hi Amy – Out of scope and I will pop up and provide an update.

On another note, are you available to have a chat over the next couple of days regarding the business case and its interaction/impact on the final report?

Regards

Out of scope

---

**From:** Amy Russell Out of scope@wellingtonpark.org.au>  
**Sent:** Tuesday, 24 June 2025 1:31 PM  
**To:** Out of scope@stategrowth.tas.gov.au>  
**Subject:** Fwd: Request for presentation to Trust

Hi Out of scope - are you still able to present to the Trust on 10 July?

Thanks  
Amy

----- Forwarded message -----

**From:** Out of scope@stategrowth.tas.gov.au>  
**Date:** Thu, 29 May 2025 at 16:27  
**Subject:** RE: Request for presentation to Trust  
**To:** Amy Russell Out of scope@wellingtonpark.org.au>  
**Cc:** Out of scope@stategrowth.tas.gov.au>, Out of scope  
@stategrowth.tas.gov.au>

Hi Amy – more than happy to present on 10 July 2025.

Regards

Out of scope

---

**From:** Amy Russell Out of scope@wellingtonpark.org.au>  
**Sent:** Thursday, 29 May 2025 2:16 PM  
**To:** Out of scope@stategrowth.tas.gov.au>  
**Subject:** Request for presentation to Trust

Hi Out of scope

The Trust would like to formally request a presentation on the progress of the mountain review at its next meeting on 10 July (9.30am - 12.30pm).

The request was resolved during the previous meeting on 1 May.

An allocation of 10-15 mins is available in the July agenda within the window of 9.30-10.30.

Please advise if this will be possible.

Thanks and Regards

Amy

Amy Russell

General Manager - Wellington Park Management Trust  
GPO Box 138 HOBART TAS 7001

**Out of scope** / [gm@wellingtonpark.org.au](mailto:gm@wellingtonpark.org.au)  
[www.wellingtonpark.org.au](http://www.wellingtonpark.org.au)

In recognition of the deep history and culture of this island, I acknowledge and pay my respects to all Tasmanian Aboriginal people; the past and present custodians of this land.

---

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From: [Out of scope]  
To: Amy Russell  
Subject: Re: Consultation Summary  
Date: Friday, 13 June 2025 9:39:51 AM

---

Understood. Shout out if you need anything.

Regards

[Out of scope]

Sent from my iPhone

On 12 Jun 2025, at 12:43 pm, Amy Russell  
[Out of scope]<[\[Out of scope\]@wellingtonpark.org.au](mailto:[Out of scope]@wellingtonpark.org.au)> wrote:

Hi [Out of scope] - I think we have everything we need for the moment. The business case consultants have taken hold of the released info and are integrating it and/or building additional stakeholder-specific questions for targeted consultation as we speak.

Thanks  
Amy

Amy Russell

General Manager - Wellington Park Management Trust

GPO Box 138 HOBART TAS 7001

[Out of scope] / [gm@wellingtonpark.org.au](mailto:gm@wellingtonpark.org.au)

[www.wellingtonpark.org.au](http://www.wellingtonpark.org.au)

In recognition of the deep history and culture of this island, I acknowledge and pay my respects to all Tasmanian Aboriginal people; the past and present custodians of this land.

On Tue, 10 Jun 2025 at 10:51, [Out of scope]  
[Out of scope]<[\[Out of scope\]@stategrowth.tas.gov.au](mailto:[Out of scope]@stategrowth.tas.gov.au)> wrote:

Morning,

Just checking in that you have access now to the Consultation Summary and whether you needed anything else?

Regards

Out of scope

**Out of scope**

Policy, Strategy & Projects | Department of State Growth

Level 6, 4 Salamanca Place, Hobart TAS 7000

Phone: **Out of scope**

[sam.thiessen@stategrowth.tas.gov.au](mailto:sam.thiessen@stategrowth.tas.gov.au)

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---

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**From:** Out of scope  
**To:** Amy Russell  
**Subject:** RE: Release of the Vision document  
**Date:** Monday, 2 June 2025 3:38:00 PM

---

Hi Amy – not that I'm aware of atm. The MO has been quite tight-lipped at this stage.

---

**From:** Amy Russell Out of scope@wellingtonpark.org.au>  
**Sent:** Monday, 2 June 2025 3:05 PM  
**To:** Out of scope@stategrowth.tas.gov.au>  
**Subject:** Re: Release of the Vision document

Hi Out of scope - will there be a media release accompanying the document release? If so, is it possible to get an advance copy of that so that we can be prepared for any follow-up media?

Thanks  
Amy

Amy Russell  
General Manager - Wellington Park Management Trust  
GPO Box 138 HOBART TAS 7001  
Out of scope / gm@wellingtonpark.org.au  
[www.wellingtonpark.org.au](http://www.wellingtonpark.org.au)

In recognition of the deep history and culture of this island, I acknowledge and pay my respects to all Tasmanian Aboriginal people; the past and present custodians of this land.

On Mon, 2 Jun 2025 at 14:02, Out of scope  
Out of scope@stategrowth.tas.gov.au> wrote:

Afternoon Amy,

FYI - the Vision document will be released tomorrow morning along with the Consultation Summary. Once that occurs, I will send a link and the attachments for your reference.

Regards

Out of scope

Policy, Strategy & Projects | Department of State Growth  
Level 6, 4 Salamanca Place, Hobart TAS 7000  
Phone: Out of scope  
Out of scope@stategrowth.tas.gov.au

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Released under RTI



From: [Out of scope]  
To: Amy Russell; Michael Stretton; [Out of scope]; [Out of scope]; [dvcouncil@dvc.tas.gov.au](mailto:dvcouncil@dvc.tas.gov.au); [Out of scope]  
Cc: [Out of scope]; [Out of scope]; [Out of scope]; [Out of scope] (DPaC); [Out of scope] (NRE)  
Subject: OMF update  
Date: Thursday, 29 May 2025 10:01:00 AM

---

Good morning all,

I am writing with an update on Our Mountain's Future. Last week the Vision was considered by Cabinet. At this time, we are awaiting final approval to release the Vision publicly. We are still hoping that this will be by the end of this week.

Once we receive final approval, we will send Working Group members an advance copy of the Vision document, and accompanying Consultation Summary. We will also notify you when it has been released publicly on our website.

We would like to thank everyone for their helpful contributions during and following our one-on-one meetings over the past few weeks. We are now in the process of compiling possible options and undertaking additional supporting research.

Looking forward, once we have gone live, we will send you an invitation to attend the next OMF WG meeting to discuss options.

In the meantime, if you have any further recommendations you wish to be considered, please do send them through.

I look forward to sharing with you the final Vision soon and thank you for your ongoing support.

Kind regards

[Out of scope]

[Redacted]  
Strategic Projects | Department of State Growth  
Level 6, 4 Salamanca Place, Hobart TAS 7000 | GPO Box 536, Hobart TAS 7001  
Phone: [Out of scope]  
[www.stategrowth.tas.gov.au](http://www.stategrowth.tas.gov.au)

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**From:** [Out of scope]  
**To:** Amy Russell  
**Subject:** RE: Fire management group  
**Date:** Thursday, 12 June 2025 8:47:00 AM

---

Fantastic, thanks so much for that. I will get in contact with them and hopefully arrange a time soon.

Thanks

[Out of scope]

---

**From:** Amy Russell <amy.russell@wellingtonpark.org.au>  
**Sent:** Thursday, 12 June 2025 8:46 AM  
**To:** [Out of scope] @stategrowth.tas.gov.au>  
**Subject:** Re: Fire management group

Hi [Out of scope] - I would definitely like to be a part of this. Operational contact at TFS is [Out of scope], Bushfire Risk Unit - [Out of scope] @fire.tas.gov.au / [Out of scope]), but Fire and Emergency Services Commissioner Jeremy Smith also has an active interest in the matter and I would recommend also inviting him (to also give him the opportunity to delegate to a senior rep).

Thanks

Amy

Amy Russell  
General Manager - Wellington Park Management Trust  
GPO Box 138 HOBART TAS 7001  
[Out of scope] / [gm@wellingtonpark.org.au](mailto:gm@wellingtonpark.org.au)  
[www.wellingtonpark.org.au](http://www.wellingtonpark.org.au)

In recognition of the deep history and culture of this island, I acknowledge and pay my respects to all Tasmanian Aboriginal people; the past and present custodians of this land.

On Wed, 11 Jun 2025 at 09:02, [Out of scope] @stategrowth.tas.gov.au> wrote:

Good morning Amy,

We would like to have a session with those involved in fire management in the Park to better understand the challenges and opportunities with carrying out these functions. Is this a session that you would like to be involved in?

Additionally, [Out of scope] has put forward some names for the appropriate people from NRE (Parks) already but I am wondering who would be appropriate from the Tasmanian Fire Service. Do you have a contact by chance please?

We will also be inviting a member from CoH and GCC as the other landowners.

Kind regards,

Out of scope

Strategic Projects | Department of State Growth  
Level 6, 4 Salamanca Place, Hobart TAS 7000 | GPO Box 536, Hobart TAS 7001  
Phone: Out of scope  
[www.stategrowth.tas.gov.au](http://www.stategrowth.tas.gov.au)

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**Subject:** Our Mountain's Future - Working Group Meeting  
**Location:** DSG - Salamanca Bldg - 6.03 Large - 4 Salamanca Pl, Hobart

**Start:** Tue 1/07/2025 1:00 PM  
**End:** Tue 1/07/2025 4:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** [Out of scope]

**Required Attendees:** [Out of scope] Smythe, Andrew; Amy Russell; michael.stretton@hobartcity.com.au; [Out of scope]  
 [Out of scope]@qcc.tas.gov.au; [Out of scope]  
 [Out of scope] (DPaC); [Out of scope] (NRE); Ron Sanderson

**Resources:** DSG - Salamanca Bldg - 6.03 Large - 4 Salamanca Pl, Hobart

Good afternoon all,

We would like to invite you to the next Working Group meeting on **Tuesday 1 July from 1pm to 4pm.**

We understand that this is an extended period of time to request, however we believe that this will be an important step in the development of actions and would greatly appreciate your involvement. We have booked [Out of scope] from WLF advisory to facilitate this session to assist in keeping discussions focussed and moving.

The purpose of this meeting will be to discuss and refine proposed actions that we have gathered from our one-on-one sessions, and from the community engagement process. We note that some of the input we have received has not been in the form of specific actions and will need some working through. As a result, some of the content will serve as talking points to guide discussions to further define them. We will be sending out an agenda and papers well in advance of this session for your consideration, which will include a summary of options.

Should you have any questions, please do not hesitate to contact us.

Kind regards,

[Out of scope]

[Out of scope]

Strategic Projects | Department of State Growth  
 Level 6, 4 Salamanca Place, Hobart TAS 7000 | GPO Box 536, Hobart TAS 7001  
 Phone: [Out of scope]  
[www.stategrowth.tas.gov.au](http://www.stategrowth.tas.gov.au)

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# Microsoft Teams [Need help?](#)

## [Join the meeting now](#)

Meeting ID: 487 902 507 151 2

Passcode: Bw3jP9xS

---

For organizers: [Meeting options](#)

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**Subject:** Wellington Park Fire Management  
**Location:** Microsoft Teams Meeting; DSG - Salamanca Bldg - 6.03 Large - 4 Salamanca Pl, Hobart

**Start:** Wed 2/07/2025 1:30 PM  
**End:** Wed 2/07/2025 2:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Out of scope  
**Required Attendees:** Out of scope; Amy Russell; Out of scope (TFS); Edwards, Katy (Parks); Out of scope (Parks); Out of scope  
**Optional Attendees:** Mountain Review  
**Resources:** DSG - Salamanca Bldg - 6.03 Large - 4 Salamanca Pl, Hobart

Good morning all,

As part of the strategic review of Kunanyi/Mount Wellington, this meeting will be to discuss the opportunities and challenges that currently exist around fire management within Wellington Park.

Additionally, we would like to work towards identifying actions for inclusion in the final Action Plan to improve these functions into the long-term.

Should you have any questions, please do not hesitate to contact me.

Kind regards,

Out of scope

Strategic Projects | Department of State Growth  
Level 6, 4 Salamanca Place, Hobart TAS 7000 | GPO Box 536, Hobart TAS 7001  
Phone: Out of scope  
[www.stategrowth.tas.gov.au](http://www.stategrowth.tas.gov.au)

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**[Join the meeting now](#)**

Meeting ID: 448 590 939 326 3

Passcode: UU97MX6j

---

For organizers: [Meeting options](#)

---

Released under RTI

**From:** Out of scope  
**To:** Amy Russell; Michael Stretton; Out of scope  
 (DPaC); Out of scope (NRE); Ron Sanderson  
**Cc:** Smythe, Andrew; Out of scope  
**Subject:** CM: Working Group meeting - Papers  
**Date:** Wednesday, 25 June 2025 3:03:00 PM  
**Attachments:** [Action Plan - Strawman.PDF](#)  
[Options summary.pdf](#)  
[Kunanyi Mount Wellington - Working Group - Agenda - Meeting - 1 July 2025.pdf](#)

Good afternoon all,

I have attached the agenda and some papers for next week's meeting including:

- Proposed Action Plan strawman
- Possible options summary

The attached potential options summary is a compilation of the suggestions put forward by the community, as well as from the Working Group one-on-ones. They have been compiled to align with the categories in the Vision document, specifically the community aspirations.

This compilation is intended to be a first step to start the discussion and is a summary of suggestions to date.

The purpose of this session will be to:

- Note the outcomes of the one-on-one sessions
- Refine options where several have been presented
- Eliminate non-starters
- Identify additional options

This session will be facilitated by Out of scope, from WLF Accounting and Advisory to assist in keeping discussions focussed. We aim to put forward a mix of short, medium and long-term actions and objectives following the below example structure:

*Example action:*

Action	Benefits	Time horizon	Cost estimate	Partners
Deliver power to the Springs by laying cables in the existing conduits.	Improve security, lighting, basic visitor amenities. Provide e-bike charging facilities Improve Remove generator	Short to medium term	\$500,000	TasNetworks

- Administration

We will be discussing the merits of several management models, and it is proposed that the Action Plan puts forward strategic objectives for what the ideal management model would achieve. This would be supplemented with high level analysis of several possible management models, together with case studies to illustrate how each would operate in practice. It is noted that this review is time-constrained, and that specifying any management model would require extensive work and further time to fully assess. However, significant work can be done to put forward possible options, as well as actions that may assist in achieving those objectives, such as, for example, accurate visitation number modelling.

In addition, some actions will be more specific such as those relating to the essential functions like fire management and water catchment protection.

### Next steps

Through the final phase of the review, there will be several opportunities for input and feedback as we develop strategic objectives and actions:

1. This session forms the first step.
2. Actions list refined - Feedback will be requested once the outputs of this session, and a similar session with ERHoA have been refined.
3. A draft report including the actions, as well as the narrative to be provided
4. A final draft for this group's endorsement

ERHoA and the Minister will also be providing feedback throughout the final phase of the review.

We note that there has been an extension granted for release to late 2025. However, given the uncertainty relating to caretaker and any changes to incoming government, there are some matters that will be out of our hands. We expect that work on the review will continue, though the timeframe may be further impacted. The Action Plan will be subject to the incoming Minister's approval.

We are looking forward to a productive session next week and appreciate your ongoing support. We would greatly appreciate it if you could please read through the papers ahead of the session and come prepared to discuss the possible options.

Kind regards,

Out of scope

Strategic Projects | Department of State Growth  
Level 6, 4 Salamanca Place, Hobart TAS 7000 | GPO Box 536, Hobart TAS 7001  
Phone: Out of scope  
[www.stategrowth.tas.gov.au](http://www.stategrowth.tas.gov.au)

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## Attachment C – Action Plan (strawman)

1. **Cover – Action Plan**
2. **Inside Cover** - Acknowledgement of Country
3. **Minister's foreword** (page 1)
4. **Introduction and purpose** (pages 2-3)
5. **High level summary** (page 4)
6. **Next steps** (page 5)
7. **Usage and values** (page 6-9)
  - a. Where are we now
  - b. Where do we want to be
  - c. Objectives
  - d. Actions and directions
8. **Access and visitation** (pages 10-13)
  - a. Where are we now
  - b. Where do we want to be
  - c. Objectives
  - d. Actions and directions
9. **Facilities and infrastructure** (pages 14 – 17)
  - a. Where are we now
  - b. Where do we want to be
  - c. Objectives
  - d. Actions and directions
10. **Administration** (pages 18 – 25)
  - a. Governance
    - Strategic objectives for ideal model
    - 4-5 management models options for comparison including:
      - cost estimate
      - timing
      - pathway
      - case study
      - land use planning options
  - b. Water protection
  - c. Fire management
  - d. Environmental management
11. **Conclusion** (pages 26 – 27)
12. **Back cover** (page 28)

**Appendix A** - Table of recommendations by aspiration, including time horizon, cost, responsible body



# Usage and Values

1. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
1.1 s35	1.3 s35	1.4 s35
1.2 s35		
2. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
2.1 s35	2.2 s35	2.4 s35
	2.3 s35	
3. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
3.1 s35	3.2 s35	
	3.3 s35	
	3.4 s35	

# Usage and Values (Cont'd)

4. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
	4.1 s35	4.3 s35
	4.2 s35	
5. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
	5.1 s35	
6. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
6.1 s35		
6.2 s35		
7. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
7.1 s35	7.2 s35	

# Access and Visitation

1. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
1.1 s35	1.3 s35	1.5 s35
1.2 s35	1.4 s35	
2. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
	2.1 s35	
	2.1.1 s35	
	2.1.2 s35	
	2.1.3 s35	
	2.1.4 s35	
	2.1.5 s35	
	2.1.6 s35	
3. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
3.1 s35	3.3 s35	
3.2 s35		

# Facilities and Infrastructure

1. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
	1.1 s35	1.2 s35
	1.1.1 s35	
	1.1.2 s35	
	1.1.3 s35	
	1.1.4 s35	
2. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
	2.1 s35	2.3 s35
	2.2 s35	
3. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
		3.1 s35
		3.2 s35

# Administration

1. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
		1.1 s35
		1.1.1 s35
		1.1.2 s35
		1.1.3 s35
		1.1.4 s35
		1.1.5 s35
		1.1.6 s35
		1.1.7 s35
2. s35		
SHORT TERM	MEDIUM TERM	LONG TERM
2.1 s35		2.2 s35
		2.2.1 s35
		2.2.2 s35
		2.2.3 s35



# Administration (Cont'd)

3. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
	3.1 s35	
4. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
4.1 s35	4.3 s35	
4.2 s35	4.4 s35	
5. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
	5.1 s35	
6. s35		
SHORT TERM 	MEDIUM TERM 	LONG TERM 
6.1 s35	6.2 s35	
	6.3 s35	
	6.4	
SHORT TERM  1-2 YEARS	MEDIUM TERM  3-4 YEARS	LONG TERM  5+ YEARS

## Kunanyi / Mount Wellington Strategic Review

Working Group

## MEETING AGENDA – 1 JULY 2025

## Meeting details

Time: 1:00pm to 4:00pm  
 Date: Tuesday, 1 July 2025  
 Room: Room 6.03, Salamanca Building, 4 Salamanca Place and Microsoft Teams

## Attendees

The following members and guests are attending the meeting:

- Andrew Smythe, Department of State Growth (**Chair**)
- **Out of scope**, Department of State Growth (*Alternate Chair*)
- Amy Russell, Wellington Park Management Trust
- **Out of scope**, City of Hobart (*proxy for Michael Stretton*)
- **Out of scope**, Glenorchy City Council
- **Out of scope**, Huon Valley Council
- **Out of scope**, Kingborough Council
- Ron Sanderson, Derwent Valley Council
- **Out of scope**, TasWater
- **Out of scope**, TasWater
- **Out of scope**, Department of Natural Resources and Environment
- **Out of scope**, Department of Premier and Cabinet
- **Out of scope**, Department of State Growth

The following are apologies:

- **Out of scope**, Tourism Tasmania

## Agenda

Item	Papers/notes
Welcome and introductions	
Project update and phase three approach	<u>Paper</u> – Consultation summary <u>Presentation</u> – Project update and next steps
WPMT	Wellington Park Business Case (Revenue Generation Model)
<b>Out of scope</b>	<u>Paper</u> – Options talking points <u>Facilitated session</u> – <b>Out of scope</b> will lead discussions on options proposed by working group members and the community.
Next steps / Other business	Upcoming meetings and feedback opportunities

From: Out of scope  
To: Out of scope @gcc.tas.gov.au; Out of scope; Amy Russell; Out of scope (TFS); Edwards, Katy (Parks); Out of scope (Parks); Out of scope (TFS); Mountain Review; Out of scope; Out of scope (Parks); Out of scope (Parks); Out of scope (TFS); Out of scope (Parks)  
Cc: Out of scope  
Subject: Our Mountain's Future - Fire Management  
Date: Thursday, 3 July 2025 11:25:00 AM

---

Good morning all,

Thank you for taking the time to share your valuable insights and knowledge with us in our strategic review of Kunanyi / Mount Wellington meeting yesterday.

Following on from this discussion, we are aiming to develop meaningful actions for inclusion in the action plan and would welcome any further ideas you may have.

Some of you have already contacted us with respect to further discussions and we would welcome the opportunity to discuss further individually.

This is a complex and important topic, and we appreciate your time and expertise in assisting us to develop the final Action Plan.

Should you have any questions, comments or feedback please do not hesitate to contact me.

Kind regards,

Out of scope

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From: Out of scope  
 To: "Amy Russel"; Out of scope@hobartcity.com.au; Out of scope  
 Out of scope@gcc.tas.gov.au; Out of scope; Out of scope  
 (DPac); Out of scope (NRE); "Ron Sanderson"; Out of scope  
 Cc: Out of scope  
 Subject: CM: OMF - Workshop feedback  
 Date: Monday, 7 July 2025 2:16:00 PM

---

Good afternoon all,

Thank you for attending the *Our Mountain's Future* workshop on Tuesday.

As discussed, we are now in the process of going through the feedback from the session, as well as the feedback given in the workshop held with ERHoA.

We recognise that there were plenty of robust discussions around many of the actions put forward by the community and the working group one-on-ones. We would like to emphasise that this is the first of several opportunities to define the actions which should be included (or not).

We would greatly appreciate it if you could please send us any further comments, including any additional actions by **18 July 2025**.

Later this week, we will be circulating a working paper on administration for your consideration. This paper will outline our proposed approach, comparing possible management models with a view to identify a preferred model for further work and investigation. These models will be considered and compared as they relate to the Vision.

Thanks again for your continued support and time in developing this Action Plan. Please don't hesitate to contact us should you have any questions.

Kind regards,

Out of scope

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From: Out of scope  
To: Michael Stretton; Amy Russell; Out of scope Ron Sanderson; Out of scope  
Out of scope (DPaC); Out of scope (NRE)  
Cc: Mountain Review; Out of scope  
Subject: Our Mountain's Future - Administration approach  
Date: Friday, 11 July 2025 2:34:00 PM  
Attachments: QMF - Administration approach.docx

---

Good afternoon,

Further to our discussion in the Our Mountain's Future Working Group session last week, please see attached a paper on the proposed approach to administration for your review.

During that meeting, we also invited you to provide comment on the list of actions compiled from the community consultation and WG one-on-ones.

It is important to note that at this early stage, this is not a complete list, and we encourage you to put forward amendments and additional actions for consideration.

As mentioned, you are welcome to discuss possible actions with your organisations. We are also happy to engage with you individually if you would like to discuss further.

We would like to reiterate that this is the first step of several opportunities by which we will be engaging with the Working Group and we appreciate your ongoing assistance.

Kind regards,

Out of scope

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# Administration

## Management models

The Action Plan will describe a desired future state that is reflective of the Vision, including a series of strategic objectives.

Governance arrangements underpin many of the existing challenges, including, for example mixed tenure and funding. It is for that reason that several models have been selected to assess and compare how these may be improved in order to achieve the desired future state.

### Strategic objectives for governance

1. *Efficient Governance*  
Wellington Park is managed under a governance structure that ensures efficient decision-making.
2. *Clear Roles and Responsibilities*  
Strategic and operational roles are well-defined, supporting accountability and effective management.
3. *Empowered Authority*  
The management authority has the necessary powers to act decisively and fulfil its responsibilities.
4. *Sustainable Resourcing*  
Funding and resources are sustainable to support long-term management and maintenance.
5. *Community Benefit*  
Wellington Park delivers strong economic, social, and environmental value to the broader community.
6. *Adaptive Management*  
The management model remains flexible, allowing the Park to respond to changing needs and patterns of use.

These objectives will be used as criteria against which proposed management models will be analysed.

### Proposed models for comparison

The Action Plan will compare governance models (including the following) and will identify benefits and challenges of each. A statement about the methodology of how the models and associated case studies were selected will be included.

1. s35

2. s35

3. s35

This comparison will naturally point to a preferred model. However given the time constraints of the review, a possible outcome will be to undertake further investigation to determine feasibility and/or recommend a business case for implementation be developed.

### Structure

Each model will explore the following:

- Model description
  - Reporting structure and allocation of responsibility
  - Functions and powers and underlying basis for those powers
  - Pathway to implementation including time horizon and approximate cost
- Benefits and challenges of the proposed model
- Case study – An example of the proposed model to further explain how the model would operate in practice, together with the reasons for which the example case is suitable.

A table summarising the key differences may be included, accompanied by a statement about the direction for further work.

### Funding models

- The Action Plan will include a high-level comparison of possible funding models to underpin the management model.
- The funding model comparison will need to consider the complexities of the existing work being done through the business case. The project team will continue to work the Trust to ensure alignment and assess how the pieces of work will refer to each other.
- The proposed models will be supported with case studies to illustrate the effects in a variety of settings.

## Critical functions

Critical functions are those that are essential, regardless of what governance option is pursued. They will include some background information about the criticality of each, alongside short-, medium- and long-term actions.

- *Water catchment protection*  
The project team will continue to consult this group and TasWater specifically to develop feasible actions.
- *Fire management*  
The project team is engaging with the Tasmanian Fire Service, as well as the working group to identify actions for inclusion alongside research and analysis of existing challenges and work.

From: [Out of scope]  
To: Amy Russell  
Cc: [Out of scope]  
Subject: RE: Fire management  
Date: Wednesday, 10 September 2025 8:35:00 AM

---

Hi Amy,

Thank you for clarifying the Trust's position on this. We will make sure we amend this in developing actions. Currently, we are collating feedback and refined actions will be circulated to the group. We will then likely reconvene the group for final discussion and refinement late this month.

Kind regards

[Out of scope]

[Out of scope]

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---

From: Amy Russell [Out of scope]@wellingtonpark.org.au>  
Sent: Tuesday, 9 September 2025 3:45 PM  
To: [Out of scope]@stategrowth.tas.gov.au>  
Cc: [Out of scope]@stategrowth.tas.gov.au>  
Subject: Fire management

Hi [Out of scope]

I have had contact from some of our partners we're working with to build the Greater Wellington Range Bushfire Mitigation Strategy, a process that the Trust kicked into action with NDRRGP funding and successfully advocated for the TFS to take it on (as it is their core responsibility, but hadn't risen to the top of the priority list).

The contact was regarding an OMF communique in circulation to some participants of the fire workshop. The communique has a list of proposed actions including extending the Southern Region Strategic Fire Management Plan (FMP) to the whole of Wellington Park, and attributes that recommendation to the Trust. It further asks the (non-PWS) agency rep how they propose included Wellington Park in the Southern Region FMP.

The reason for the Trust raising that issue in our written submission last year was to ensure that the PWS formally recognised their Wellington Park fire management role, and that the best vehicle for this was likely their seminal agency document, the Southern Region Strategic FMP, even though it is a 2011 document and is not contemporary.

There is no support on the part of the Trust for extending the PWS' Southern Region Strategic FMP to the whole of WP, and the Trust is certainly not looking for the two councils to adopt or make use of that Plan. Collectively, our focus is the Greater Wellington Range Bushfire Mitigation Strategy, which will replace the Wellington Park Fire Management Strategy.

Thanks

Amy

Amy Russell

General Manager - Wellington Park Management Trust  
GPO Box 138 HOBART TAS 7001

**Out of scope** / [gm@wellingtonpark.org.au](mailto:gm@wellingtonpark.org.au)  
[www.wellingtonpark.org.au](http://www.wellingtonpark.org.au)

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**From:** [Out of scope]  
**To:** "Amy Russell"  
**Subject:** RE: WPMT Feedback  
**Date:** Wednesday, 1 October 2025 1:29:00 PM

---

Thanks so much for sending this through Amy, and for your help in clarifying our questions for the actions we have.

Cheers

[Out of scope]

---

**From:** Amy Russell [Out of scope]@wellingtonpark.org.au>  
**Sent:** Wednesday, 1 October 2025 1:22 PM  
**To:** [Out of scope]@stategrowth.tas.gov.au>  
**Subject:** Re: WPMT Feedback

Support the Trust to implement trailhead, wayfinding and interpretive signage recommendations in the Wellington Park Recreational Trails Strategy (Draft, 2025).

### Design only

- Design, layout, illustration, provide print ready PDF
- 3C, 600 x 1100mm – trailhead information signs x 3 types: \$600 +GST each (\$1800 +GST)
- 3C, 600 x 1100mm – map signs x 3 types: \$750 +GST each (\$2,250 +GST)
- 7G, 240 x 390mm – walking track junction signs x 2 kinds: \$150 +GST each (\$300 +GST)
- 8H, 100 x 150mm – rehabilitation area sign: \$150 +GST

### Printing

400x750 5E \$220

240x390 7G \$70

Plus posts, labour

### High priority trailhead Signage –

- The Pinnacle (existing geared to sightseers not trail users);
- Big Bend;
- Bracken Lane;
- Lenah Valley;
- Betts Rd Neika;
- Strickland Ave/Inglewood Rd Sth Hobart;
- Morphetts Rd and Pipeline Track Neika;
- Myrtle Forest;
- Mountain River.

Medium priority trailhead Signage -

- Tolosa Park,
- Old Farm Rd South Hobart

Interpretation info (medium priority) –

- Fern Tree
- The Springs (Exhibition Gardens, lookout, outdated main tri-panel)
- Big Bend
- The Chalet
- Shooobridge Bend
- Lenah Valley
- Betts Rd Neika
- Old Farm Rd South Hobart
- Myrtle Forest
- Tolosa Park

Deliver trails from the recommendations of the Wellington Park Recreational Trails Strategy (Draft, 2025).

Experience gaps –

- multi day walk, interpretive/self-guided/themed walks, accessible trails and loop walks;
- adaptive MTB trails;
- extended loop MTB rides;
- extended loop horse rides (note only one active permit in place)

Connectivity gaps –

- Chalet to Panorama Track;
- Panorama Track to Pinnacle;
- Devils Throne to Thark Ridge (south west link);
- South Wellington Track to ZZ Track link;
- Cathedral Rock to Siphon Track (NW Bay River Crossing);
- Glen Dhu Trail to Yellow Cliffs;
- Thark Ridge Track to Wellington Falls;
- Mt Connection to Thark Ridge Track;
- Junction Cabin to Main Fire Trail MTB climbing and descending trails (noting significant euro cultural heritage sensitivities)

Implement the actions under the Wellington Park Recreational Trails Strategy 2025 to improve tracks for accessibility.

- New trail development to prioritise accessibility and inclusivity
- Assess current trail network against accessibility parameters
- Provide clear trail accessibility information to inform trail selection by all users
- Investigate options to modify existing trails to promote access

Thanks

Amy Russell

General Manager - Wellington Park Management Trust

GPO Box 138 HOBART TAS 7001

Out of scope / [gm@wellingtonpark.org.au](mailto:gm@wellingtonpark.org.au)

[www.wellingtonpark.org.au](http://www.wellingtonpark.org.au)

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On Mon, 15 Sept 2025 at 08:43, [Out of scope]  
[Out of scope]@stategrowth.tas.gov.au> wrote:

Thanks very much Amy.

Hope you have a good break.

[Out of scope]

[Redacted]  
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---

**From:** Amy Russell [Out of scope]@wellingtonpark.org.au>  
**Sent:** Thursday, 11 September 2025 5:22 PM  
**To:** [Out of scope]@stategrowth.tas.gov.au>  
**Subject:** WPMT Feedback

Hi [Out of scope]

Please find attached feedback on the Transport and Access Framework proposal and the Governance document.

Kind Regards  
Amy

Amy Russell  
General Manager - Wellington Park Management Trust  
GPO Box 138 HOBART TAS 7001  
[Out of scope] / [gm@wellingtonpark.org.au](mailto:gm@wellingtonpark.org.au)  
[www.wellingtonpark.org.au](http://www.wellingtonpark.org.au)

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Released under RTI

Enquiries: Amy Russell  
Phone: [Out of scope]  
ABN: 31 088 002 620

Your ref:



11 September 2025

[Out of scope]

Strategic Projects – Dept of State Growth  
Via email [Out of scope]@stategrowth.tas.gov.au

Dear [Out of scope]

### **Feedback – Proposed Approach to Transport and Access; Governance**

Thank you for the opportunity to provide feedback on the above documents. These were also discussed at a meeting of the Trust on 11 September 2025.

#### *Proposed Approach to Transport and Access*

- It is noted that this is a strange 'stand-alone' framework, isolated from the reality of the existing regulatory environment in Wellington Park. What is there to compel the statutory planning authority or the Trust (under the *Wellington Park Act 1993* or Regulations) to assess an access solution against this proposed framework? What is the proposed legal instrument to implement this? If this framework is to be used in another context, will this be disclosed? How will the proposed EOI process align with the existing planning process?
- Road closures often correspond to poor weather that creates a high-risk environment at higher elevations. Seeking to overcome barriers to access by visitors to a high-risk environment requires careful consideration.

Road closures are for public safety and are not necessarily access barriers that should be overcome. In poor weather, it is not safe for unprepared and/or unskilled visitors to be on the summit of Kunanyi / Mount Wellington, particularly if the capabilities of these visitors are such that they are otherwise unable to walk or ride when the road is closed.

Delivering novice visitors into a high-risk environment via an all-weather access solution increases visitor safety risk, and/or requires significant protective infrastructure. Development of such infrastructure would be difficult owing to a sensitive and challenging environment of immense Palawa value, geoconservation significance and visual amenity.

- The statistical framing in the introduction exaggerates current access 'problems'. As was previously noted in the drafting of consultation survey questions, visitor understanding of the reasons for road closures are not well understood.

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Of the 51% of people who were 'unable to visit Wellington Park due to road or trail closure', a large proportion of those people were actually unable to visit Wellington Park due to poor weather and unsafe conditions at the summit, and/or chose not to visit Wellington Park via walking, riding or snow bus (noting that a proportion of car-dependent visitors have impairments that prevent them from using other transport modes).

- Sustainability language could be misused to legitimise tourism-driven infrastructure. This is exacerbated by the elevation of Tourism Tasmania as the framework development partner, and the absence of all other agency stakeholders currently involved in Park management.
- Palawa values are invisible, leaving the proposed framework incomplete and biased.
- Who is proposed to run the EOI process, and under what authority? This would be more appropriate if delivered by the entity responsible for managing Wellington Park, particularly as road access and access more generally are likely to be fundamental to revenue generation required to resource Wellington Park into the future.
- The timing of the proposed EOI, if it is undertaken, will be critical.

The City of Hobart is undertaking a business plan to explore commercial uses of the Halls Saddle site, and a transport analysis inclusive of the potential for a new road/s into Wellington Park, both due April 2026.

The Wellington Park Management Trust's Business Case with a user-pays model framed around road access is due Feb 2026.

Seeking private sector solutions at this point in time, or before these other pieces of work have been completed, will lead to further fragmentation in an already crowded arena.

#### Governance Framework

- It is proposed that the first of the *Proposed models for comparison* is in fact the outcome of the Wellington Park business case. The Trust does not support the status quo as the way forward, and therefore the description of the existing model should be for background purposes only. The business case outcome will include a proposed governance structure to deliver a sustainable revenue stream for the management of Wellington Park consistent with the purposes for which it was set aside. The business case is due for completion by Feb 26.
- Regarding the s35 [REDACTED], land tenure would remain an issue and clarity would be needed on whether or not each parcel was under management of PWS or the landowner agency. Further, would s35 [REDACTED] be conveyed to the entirety of the current Park, or just a selection of the different tenure parcels?
- Resolution of land tenure issues is key. During the second reading of the Wellington Park Bill 1993 (25 Aug 1993), it was noted that '*because of the complexity in land ownership on the Wellington Range it is necessary to create special legislation to reserve the range because meaningful reservation was not possible under existing legislation. All the land within the park is in public ownership.*' There is a risk of the review landing on a preferred model that has all of the same weaknesses as the current model, particularly the land tenure complexities and the absence of a workable funding model.
- For a s35 [REDACTED], an appropriate revenue model is critical and it is unclear where this funding could come from, particularly

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at the level required, under existing PWS models in the absence of additional State Government contribution.

- The Trust noted that concerns that have led to the mountain review – road access, toilets and infrastructure – are not necessarily going to be resolved by changing the governance model. The road issues are not addressed by s35 and within all models to be considered, clarity is needed on who will be responsible for road management and maintenance.
- Some, if not all options proposed will require legislative changes. These are unlikely to get through in the current political environment and the reality is that the changes that may be proposed will take years to deliver. In the meantime, amenities in the Park continue to deteriorate, and important work is being deferred and delayed amidst the ongoing uncertainty created by this review. The Governance paper needs to identify what the interim steps / transition process will be to enable work that is needed now.
- The Critical Functions overlook the majority of purposes for which Wellington Park was set aside. In particular, the Trust notes the absence of recognition of the preservation or protection of flora, fauna and Palawa features and values.

Yours sincerely,

Out of scope

Amy Russell  
General Manager  
Wellington Park Management Trust