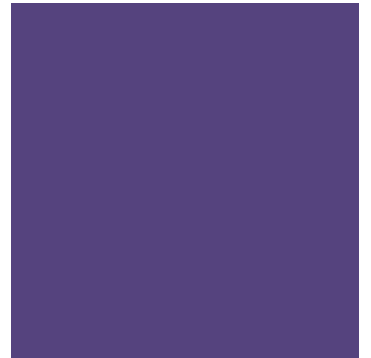


Annual Report 2020–21





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Attachments

A : Department of State Growth Financial Statements 2020–21

B : Abt Railway Ministerial Corporation Financial Statements 2020–21

Submission to Ministers

Dear Ministers

In accordance with the requirements of Section 36 of the *State Service Act 2000* and Section 42 of the *Financial Management Act 2016*, I submit to you, for presentation to Parliament, this report on the affairs and activities of the Department of State Growth for the financial year ended 30 June 2021.

Separate reports will be presented to you by the Tasmania Development and Resources Board and the Board of Trustees of the Tasmanian Museum and Art Gallery in accordance with state legislation.

Yours sincerely



Kim Evans

Secretary
Department of State Growth
October 2021



Peter Gutwein

Premier
Treasurer
Minister for Tourism



Jeremy Rockliff

Deputy Premier
Minister for Advanced
Manufacturing
and Defence Industries



Sarah Courtney

Minister for Skills, Training
and Workforce Growth
Minister for Hospitality
and Events



Roger Jaensch

Minister for State Growth



Michael Ferguson

Minister for State
Development, Construction
and Housing
Minister for Infrastructure
and Transport
Minister for Science and
Technology



Elise Archer

Minister for the Arts



Guy Barnett

Minister for Trade
Minister for Energy and
Emissions Reductions
Minister for Resources



Jane Howlett

Minister for Small Business

Message from the Secretary



I am pleased to present the Department of State Growth Annual Report for 2020–21, a year that has seen significant shifts in both business confidence and community outlook.

During this financial year we have seen an increase in optimism across the majority of our clients and industry partners as the state moves from the initial COVID-19 response we reported on last year, into a recovery phase.

We recognise that recovery will not be an overnight goal, but a long-term commitment. It also requires agility and the willingness to adapt to ensure our focus is clear and coordinated towards what we are charged with delivering for Tasmania and Tasmanians.

To make sure our organisation is structured to best align with the changing needs of our industries, businesses, communities and all Tasmanians, this year we made several significant changes to our operations.

To help focus on building a dynamic economic basis for the state we created the new Business and Jobs Group, bringing together the skills, business, industry and international functions from the former Industry and Business Development Division to focus on jobs and training and increasing the strength and capacity of our businesses and industries.

In June we also established Jobs Tasmania within this group to provide better linkages between training organisations, job seekers, employers and industries, as well as within and across regions.

Also with its genesis in the former Industry and Business Development Division, the new Resources, Strategy and Policy Group has been formed to oversee our resources industries, principally forestry and mining, as well as provide a more centralised and coordinated strategic approach to planning and policy development.

In 2020-21 we also transformed the former Energy Division to become Renewables Tasmania, better aligning its direction and focus as a key driver of our state's renewable energy targets and adviser on energy industry growth over the coming decades. In a further alignment of functions this year we also expanded Infrastructure Tasmania's role in infrastructure planning and delivery.

To build more cohesive and line-of-sight delivery of significant infrastructure, especially major transport infrastructure projects, we combined Infrastructure Tasmania with the former Transport Services Group to become the Transport and Infrastructure Group.

Infrastructure Tasmania has also expanded its role in other areas such as the establishment of the new Stadiums Tasmania to oversee the operation and development of Tasmania's major public arenas.

Internally we have made significant enhancements to how we manage grants, loans and other funding and in our procurement processes and contract management arrangements with dedicated, centralised service centres established to assist and advise across the entire agency.

Not only does this mean our systems are consistent across the department but that our clients know what to expect from us and better understand our processes and what is required from them.

Our programs and services across 2020-21 have been targeted at supporting businesses, industries, communities and individuals as government's focus has shifted to longer-term recovery and building resilience.

This year direct support to the small business sector reached \$80 million as part of Tasmania's nation-leading COVID-19 support package including included more than 21 000 grants to over 14 000 businesses statewide.

Five dedicated grant and rebate programs were delivered to the tourism and hospitality sector providing more than \$4.4 million in direct financial support to local businesses and we allocated \$12.5 million through the Tasmanian Travel Voucher program to encourage Tasmanians to travel intrastate, particularly with border restrictions in place.

Of course, our business-as-usual work also continued and the diversity of our organisational responsibilities and reach across most major sectors was prominent. For small business support we saw more than 6 000 calls received by Business Tasmania and subscriptions to their newsletter exceed 10 500 businesses.

This year we oversaw \$317 million investment in the state road network, up from \$278 million in 2019–20, completed the statewide bus services enhancement project and saw a record 16 099 PI driving tests taken across the state.

We called for tenders for the New Bridgewater Bridge project with a preferred contractor to be engaged by the end of the calendar year and work commence on the Hobart Airport Interchange, the Midway Point Intersection and the Sorell Southern Bypass, and the Richmond Road Masterplan works were largely completed.

I also commend my staff and our contractors for their decisive action taken to prevent potential disaster by their immediate response to the identified rockfall risk on the Tasman Highway at Paradise Gorge near Orford in May.

This year our investment in skills and training came to more than \$100 million, with 80 per cent going to TasTAFE, and private and other public providers sharing the remaining funds. This year we also introduced the Apprentice and Trainee Grant for Small Business, committed \$10.5 million for free training through the JobTrainer Fund and made significant progress in delivering the \$16.1 million Energising Tasmania training program.

During 2020–21 we made significant steps in creating new trade opportunities for Tasmanian businesses by appointing new Tasmanian Trade Advocates in Tokyo, San Francisco and Singapore and we also assisted Tasmania's defence industry companies secure in excess of \$29 million in supply contracts.

This year the Office of the Coordinator-General attracted more than \$382 million in investment bringing the total investment they have facilitated to more than \$2.5 billion and our support saw the Tasmanian Development Board approve grants and loans totalling almost \$51.7 million.

Our support for events this year saw a return on investment to the state of \$37 million for the financial year; we invested more than \$12 million to support the arts and cultural sector and our direct support to the screen industry provided a \$4 million boost to Tasmania's economy.

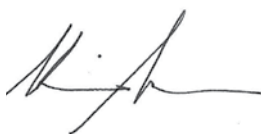
Significant progress was also made in progress towards Project Marinus, Battery of the Nation, increased wind generation capacity and the development of a Tasmanian clean hydrogen industry.

Across the year we saw a Memorandum of Understanding between the Australian and Tasmanian governments signed to lock-in the Commonwealth as a strategic partner of Project Marinus, we continued our work with the national Energy Security Board on the Post-2025 Energy Market Design, released the draft Renewable Energy Coordination Framework and commenced a new \$50 million Tasmanian clean hydrogen industry funding program.

Through the work we have done in 2020-21 it is pleasing to see the renewed confidence growing across our industries, businesses, sectors and communities, and also among the department's staff.

I have again been particularly impressed with the dedication and resilience of the State Growth team and offer them my sincere thanks for a job well done.

It has been clear right across 2020-21 that the team has had a clear focus on working for Tasmania's post-COVID recovery, continuing to deliver services and support for our industries and the Tasmanian community, and in laying long-term foundations for the future of our state.



Kim Evans

Secretary
Department of State Growth

COVID-19 response and recovery

With movement and gathering restrictions gradually eased, the numbers of staff returning to in-office work has significantly increased over the financial year, and we have met this with appropriate COVID-safe measures across our workplaces.

Mindful of the need to remain ready and mobile in our work arrangements we continue to maintain work-from-home, rostering and flexible work options for staff. Our move to largely mobile computing and systems means around 90 per cent of staff are set up to work remotely. We have also seen a significant amount of interoperability continuing right across 2020–21 to ensure adequate resourcing to cover key areas of demand.

During the year 30 staff were temporarily transferred at peak times to provide support to areas experiencing significant workload spikes. These arrangements have fostered greater collaboration right across the department and given staff members the chance to learn new skills and broaden their experience.

This year we rolled-out more COVID-19 support programs to provide help to our small businesses and our industries, pushed ahead with significant construction projects, helped Tasmanians looking for work and gave locals a chance to experience some of our best tourism assets.

At 30 June 2021, the total amount of support made available for businesses was \$80 million, a significant component of our state's nation-leading COVID-19 support package. In addition, other support such as payroll tax relief, waivers of fees and utility charges and concessional business loans were also made available.

This included more than 21 000 grants to over 14 000 businesses across a wide range of grant programs. We have also continued to support Tasmanian small businesses through Check In Tas app education and support, delivery of workshops and business advice and programs.

This year we also launched the \$60 million Business Growth Loan Scheme to build on the \$35 million in direct loan funding support we provided last year. To further help businesses adapt, during 2020–21 the Digital Ready for Business program focused on improving the digital capability of small businesses by empowering them to enhance their online systems and presence.

Across the year the program delivered one-on-one coaching sessions to more than 700 small businesses and played a key role in enabling these businesses to respond to the ongoing COVID-19 situation.

Across the last financial year workforce training and development activities in response to the pandemic focused on assisting workers who had lost their jobs to reskill, and on training workers to help businesses reopen and operate safely.

Our Rapid Response Skills Initiative continued to reskill retrenched workers to help them into new jobs. The extension of the program is now providing new career pathways for up to 600 more Tasmanians in the aged care and disability sectors, reflecting the growing need for skilled workers in these industries.





To capitalise on the Tasmanian construction blitz aimed at rebooting the economy, in March we released a new Building and Construction Workforce Action Plan to guide and encourage workforce growth and encourage more Tasmanians to fill gaps in the sector.

The plan is an important basis for delivering projects under the almost \$29 million in COVID-19 stimulus funding going to road and bridge projects. Projects already underway include replacing the Apsley River and Sheas Creek bridges on the Tasman Highway and duplication of the East Derwent Highway.

Our most prominent COVID-19 response program during the year was the Tasmanian Tourism Voucher Scheme. It launched in September 2020 with an initial allocation of \$12.5 million in vouchers of up to \$150 for couples and singles and up to \$500 available for families. The scheme was aimed at encouraging Tasmanians to enjoy local tourism experiences and inject much needed stimulus into our hard-hit tourism and hospitality sectors.

All vouchers in the first release were snapped-up in around 40 minutes and around an hour for the second release. Voucher holders estimated they spent more than \$20 million across the two rounds. These sectors were also further supported throughout 2020–21 with five dedicated grant and rebate programs providing more than \$4.4 million of direct financial support to tourism and hospitality operators in response to impacts of COVID-19.

In November we released the Cultural and Creative Industries Recovery Strategy: 2020 and Beyond to provide support in a COVID-19 climate, backed by \$1 million to support community arts and cultural development activities and a further \$2.5 million for an Arts and Cultural Support Fund.

This year we provided almost \$321 000 to 69 event organisers to help meet COVID-safe requirements and more than \$1.25 million to 39 local small businesses that provide event support infrastructure and services that are essential to running events.

With restrictions on international travel remaining in place, this year we expanded our reach into international markets through the expansion of our in Tasmanian Trade Advocates Network into Japan, the United States and South East Asia to build direct in-market connections and representation for Tasmanian companies and industries.

We also partnered with the Migrant Resource Centre Tasmania to deliver the Industry Insights and Migrant Talent program. It incorporated webinars, individual consultations and website resources to help skilled nominated migrants overcome barriers to employment exacerbated by the pandemic.

With international students also unable to return home, or unable to come to Tasmania to study as they had planned, we delivered and supported a range of initiatives to promote international student wellbeing including a winter program for secondary school students unable to return home during the holiday period.

As the state continues on the path to post-COVID economic recovery, and as both domestic and international restrictions continue to ease, we remain confident in our capacity to provide important recovery support to Tasmanian businesses, industries and the community.

Who we are

The Department of State Growth supports economic growth and facilitates the creation of jobs and opportunities for Tasmanians.

The department is structured around six business groups which work collaboratively to support economic growth and facilitate the creation of jobs and opportunities for Tasmanians.

The structure also includes the Coordinator-General who reports directly to the Minister for State Growth.

The six business areas reporting to the Secretary are:

- ▶ **Business and Jobs** – drives industry capability and regional development for growth including small business support, workforce development, trade, science and technology, advanced manufacturing and defence, international education, business and skilled migration. It also supports major projects initiated by the Coordinator-General and the activities of the Tasmanian Development Board.
- ▶ **Cultural and Tourism Development** – develops policy and programs to deliver economic and social outcomes through the cultural sectors and visitor economy, encompassing Arts Tasmania, Events Tasmania, Screen Tasmania, the Tasmanian Museum and Art Gallery and the Tourism and Hospitality Supply-side Unit.
- ▶ **Renewables Tasmania** – collaborates with industry and communities to lead our renewable energy future to achieve job growth and increased economic activity for the benefit of all Tasmanians, underpinned by a strong regulatory framework that protects our state's energy security and support for consumers to minimise prices and better manage their energy usage.
- ▶ **Resources, Strategy and Policy** – responsible for mining, geological survey, forestry, Antarctic science and research. It also provides policy coordination and project leadership to the whole agency. The statutory authorities of the Forest Practices Authority and Private Forests Tasmania also form part of this group.
- ▶ **Transport and Infrastructure** – enables growth and services for the community that includes infrastructure delivery to support growth and an integrated customer service function for delivery and management of the all-important regulatory, road safety education and awareness services that underpin this.
- ▶ **Business Services** – works with our partners to deliver quality financial, communication, human, information, asset management and portfolio services and lead the development of organisational culture and business improvement.

The Department of State Growth also supports and works closely with the Office of the Coordinator-General.

This key office provides a coordinated approach to attracting investment to the state, facilitating major projects and cutting red tape.

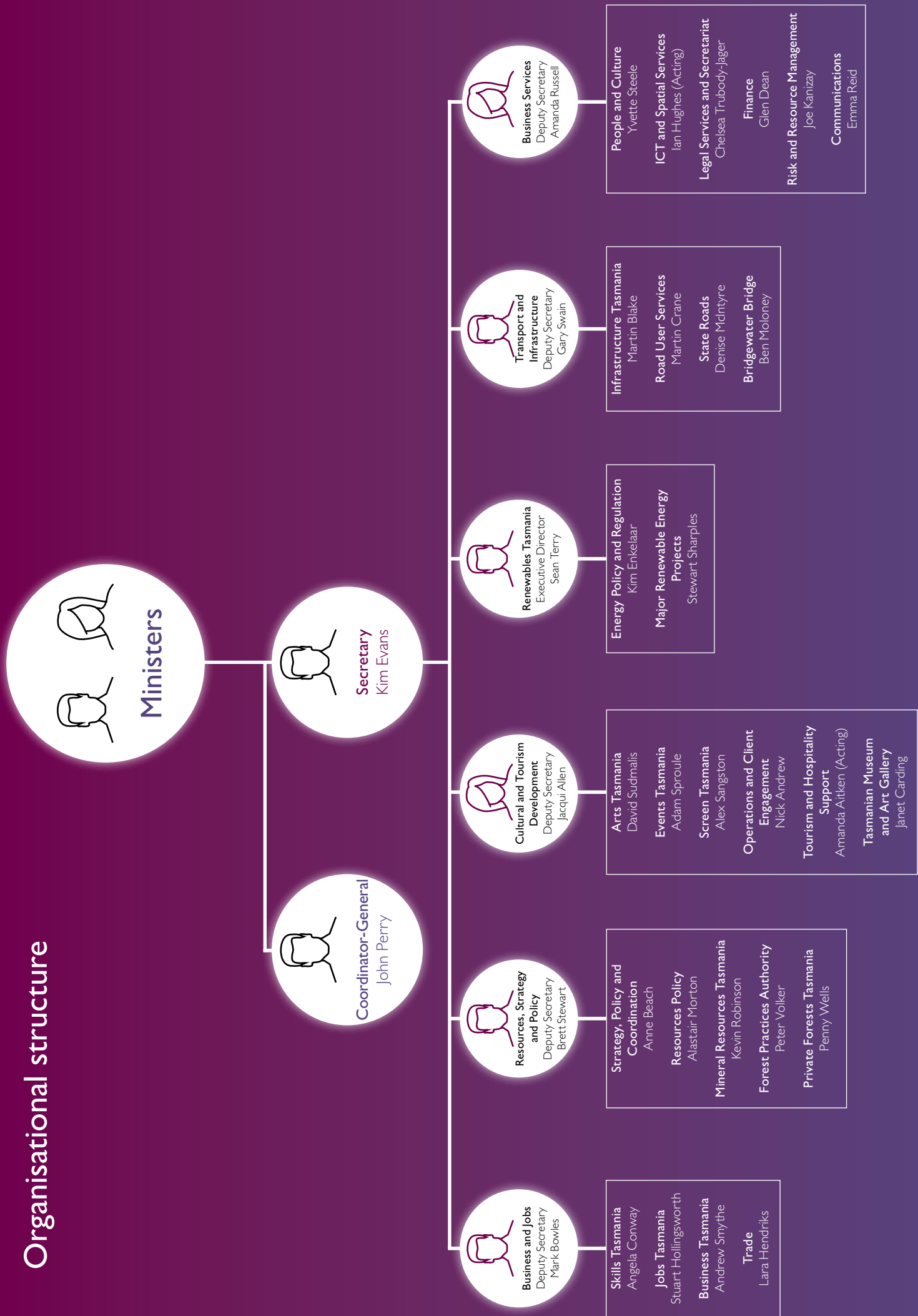
Our Corporate Plan

Endorsed on 1 July 2019, the Department of State Growth's Corporate Plan 2019–22 guides our work, acknowledges the diversity of our activities and provides us with common objectives that we all contribute to:

1. Work with Tasmanian businesses and industry to support growth and job creation.
2. Grow and support Tasmania's visitor economy.
3. Contribute to Tasmania's brand as the best place in the country to live, work, invest and raise a family.
4. Strategically develop our infrastructure and transport systems to support industry and business growth, and our community.
5. Build organisational capacity by working collaboratively and developing our people, safety, systems and culture.

The Corporate Plan continues to reinforce our corporate values of having the courage to make a difference through teamwork, excellence, integrity, and respect, and has an increased focus on our contribution to strategic development, supporting Tasmanian industry, business growth and the Tasmanian community.

Organisational structure



People and Culture

Having come through the initial restrictions of COVID-19 toward the end of 2019-20, this year we have had a particular focus on the longer-term impacts of changed work styles and patterns.

That has seen an emphasis on the mental wellbeing of staff and the importance of maintaining connection across teams along with having the systems and support in place to enable a variety of working environments.

An underlying principle of balancing our operational requirements with the wellbeing of staff has been embedding sustainable practices into everyday business, supported by our integrated approach that combines health, safety and wellbeing to enhance productivity, engagement and prevent work-related injuries and illness.

To measure our ongoing effectiveness a full review of the department's staff wellbeing risk profile was completed in May 2021 and involved a comprehensive analysis of work health, safety and wellbeing risks and the effectiveness of mitigation measures.

Conducted between February and April the extensive external audit of our work health and safety management system found a very strong safety culture within the department. An action plan to identify opportunities for improvement is well advanced.

During 2020–21 a priority was the ongoing development of our organisational culture through collaboration and connection, a focus on learning and growth and values-based leadership.

A key focus has been on virtual forums for connecting and sharing information across the organisation, interconnected communities of practice and continuing to highlight the achievements and experiences of team members.

Our commitment to learning continued through targeted development opportunities, access to an extensive online learning library and participation in whole-of-state service programs.

Our performance management approach continued to support ongoing development opportunities with 65 per cent of employees having a Personal Performance and Learning Agreement in place during this period.

Across the year 138 new employees went through our new virtual orientation sessions, giving them the opportunity to meet members of the executive team and other new employees, and to develop their understanding of the organisation and its operating environment.

Leadership capability continued to be a high priority with opportunities to develop leaders at all levels offered through whole-of-government and department-specific programs.



This year we also commenced the design and development of a 360-degree online leadership feedback process aligned to the Tasmanian State Service Senior Executive Capability Framework.

The 360-degree process integrates emerging and generic capabilities focused on leading in times of economic and social disruption and 50 of our senior leaders also took part in the Leading in Times of Disruptive Change series of online workshops.

This year we continued to build an inclusive, safe and respectful workplace that provides for diversity in our workforce where people are supported to be their best selves through inclusive employment practices, programs and policies. This is a key cornerstone of our values as a department to ensure all employees are welcomed, valued, respected and heard.

This included the development of a draft 2021-2023 Diversity, Equity and Inclusion Strategy and Action Plan, with actions developed through staff consultation, recommendations from the Our Watch self-assessment process, and from our existing diversity initiatives.

Over the last 12 months we have supported and implemented several key activities including recruitment for diversity to increase our youth demographic. Through participation in the 2021 whole-of-government Graduate Development Program, we employed seven graduates this year, and continued our participation in the School-based Trainee Program, with two trainees being placed.

We also commenced the implementation of the Our Watch Respect Standards, completing the self-assessment process which included two employee workshops and an employee survey to establish baseline data.

State Growth continues to be actively represented on a broad range of diversity, equity and inclusion action groups including the Tasmanian Aboriginal Communities Interdepartmental Committee, the Premier's Disability Advisory Council and Tasmanian LGBTIQ+ Whole-of-Government Reference Group.

As at 30 June 2021 we employed 953 people

As at 30 June	Employees	Paid FTE
2019	893	744
2020	890	750
2021	953	802

The increase in paid full-time equivalent is largely due to the number of staff required to deliver our continuing COVID-19 response, support a range of priority projects and meet government election commitments.

As at 30 June 2021, 87 per cent of our workforce were permanent employees, 10 per cent fixed-term contracts and three per cent Senior Executive Service and equivalent specialist employees. Thirty per cent of our employees work part-time.

Our gender profile has remained consistent with 55 per cent of the workforce female and 45 per cent male. We have seen an increase in the number of females in Senior Executive and equivalent specialist roles from 36 per cent at 30 June 2020 to 38 per cent.

Senior Executive and Equivalent Specialists by Gender

Classification	Female	Male	Total
SES 1	6	7	13
SES 2	4	5	9
SES 3	2	4	6
SES 4	0	2	2

Business and Jobs

This year saw the establishment of the Business and Jobs Group, bringing together key economic development and growth focused areas including skills and workforce development, trade, advanced manufacturing and small business support from the former Industry and Business Development Group.

This move has grouped together business development, trade, workforce development and job services to provide more coordination to growing, promoting and sustaining our businesses and industries as a foundation of community wellbeing.

This financial year Skills Tasmania invested more than \$100 million to support Tasmania's workforce training and development system under the newly established Skills, Training and Workforce Growth portfolio.

As part of the ongoing commitment to TasTAFE, 80 per cent of the Tasmanian skills training budget went to TasTAFE. Private and other public providers shared the remaining training funds through competitive, demand-based allocations, a process that has been successful in supporting our industries of identified strategic importance.

To help meet the target of a 40 per cent increase in apprenticeships and traineeships by 2025 and to support small businesses across the state secure enough skilled workers to help them grow, this year we also introduced the Apprentice and Trainee Grant for Small Business, which extends the previous targeted grants program to all industries.

We also committed \$10.5 million for free, nationally recognised training for Tasmanian job seekers, young people and school leavers through the JobTrainer Fund, with the Australian Government providing matched funding.

Across 2020–21 we made significant progress in delivering the \$16.1 million Energising Tasmania training initiative with the release in October of both the Energy and Infrastructure Training Market Development Fund and the Energy and Infrastructure Workforce Development Fund. We also extended the number of eligible qualifications under the Energising Tasmania Training Fund to more than 100.





Energising Tasmania is on track to support an additional 2 500 Tasmanians to train in roles to support our major renewable energy projects including Project Marinus, Battery of the Nation, and clean hydrogen.

In June we also established Jobs Tasmania, to build better links at a regional level between training and job services, the workforce employers need, and current and emerging opportunities to bring more Tasmanians into the workforce with rewarding careers.

As both a link into training as well as into work post-training, Jobs Tasmania has already made significant progress in developing programs aimed at increasing employment and workforce participation.

As at the end of this financial year, the new Job Ready Fund and the new Tasmanian Employer Bonus are expected to be released in July and August respectively and the roll-out of the new Regional Jobs Hub Network to support local businesses and job seekers is also expected to begin in October.

Also helping build the skilled workforce, this year the Business and Skilled Migration State Nomination Program provided almost 2 700 skilled migrants' visa nominations and 18 business nominations.

Beyond connecting skilled workers with employers, this year we have continued to provide support to Tasmanian businesses operators with Business Tasmania experiencing continued growth in demand for advice and services.

Across 2020–21, Business Tasmania received more than 6 000 calls from Tasmanian businesses and subscriptions to the Business Tasmania weekly newsletter have now surpassed 10 500 businesses.

Continuing our growing trade focus, as this year's international trade missions were not possible, we enhanced our in-market representation in those markets that businesses are telling us have the greatest trade potential for Tasmania.

In addition to our Business Development Manager in Shanghai, we have appointed Trade Advocates in Tokyo, San Francisco and Singapore to provide direct in-market support and advice as well as access to established trade and business networks.

Within advance manufacturing, across the year we assisted Tasmania's defence industry companies achieve successes with businesses engaging in defence and national security supply contracts with a total value committed to Tasmania in 2021 excess of \$29 million. Additionally, there are companies currently at preferred tender status for contracts in excess of \$34 million.

Extending our outlook beyond defence supply, across 2021-22 we continued to work closely with the Australian Space Agency and local industry and the research sector to accelerate the growth of Tasmania's space industry.

This year we supported a partnership between the Tasmanian Government, HENSOLDT and the University of Tasmania which was signed in July. It aims to position Tasmania as a leader in Space Situational Awareness - the tracking and cataloguing of objects in Earth's orbit.

This year we also established the \$10 million Building Projects Support Program to bring forward shovel-ready community and commercial building projects. Successful applicants are expected to be announced in August with initial indications suggesting the program will support around \$60 million of development.

With a number of initiatives already nearing readiness for the new financial year, we don't expect demand for our support and services to fall and we look forward to continuing to support our businesses, training sector, communities and economy.

Cultural and Tourism Development

Providing and supporting opportunities across the events, tourism, hospitality, arts and screen sectors can be challenging at the best of times in a small state like Tasmania.

These sectors have been hard hit by the restrictions required to protect Tasmanians from COVID-19. With gathering restrictions and border closures still in place in 2020–21, people working in these sectors have had reduced opportunities to earn income.

In 2020–21 five dedicated grant and rebate programs were delivered to the tourism and hospitality sector. These programs provided more than \$4.4 million in direct financial support to local businesses. This is in addition to the support provided to the tourism and hospitality sectors through the COVID-19 business hardship grant schemes.

In addition \$12.5 million was allocated to the Tasmanian Travel Voucher program, which was launched in September 2020 to encourage intrastate travel. The program resulted in more than \$20 million being spent across the sector.

Through the second half of 2020–21 we have seen optimism rising across the visitor and events sectors. We have also seen some buoyancy in the screen and arts sectors with people beginning to present shows and develop new work.

The easing of patron number restrictions has meant a range of performances and events that were not viable during the peak of the COVID-19 restrictions are now going ahead or have seasons locked in for the coming months.



In 2020–21 Events Tasmania invested more than \$13 million in 64 events that were expected to generate an almost \$130 million direct injection into Tasmania's economy. However, as was not wholly unexpected, 35 of these events were cancelled or postponed which meant the economic return fell to around \$37 million for the financial year.

Among the supported events that did proceed was Dark Mofo which received \$2.1 million from Events Tasmania. Despite Victoria being in lockdown, this event attracted more than 6 000 interstate visitors to Tasmania. Also attracting strong visitor numbers, the Rowing Australia Nationals took place at Lake Barrington in March. This event attracted 4 000 participants and spectators and provided a significant economic return, especially locally, from the government's \$400 000 investment.

The 10th Ten Days on the Island Festival was also able to proceed in March 2021 with assistance from Arts Tasmania. Over three weekends, over 16 000 patrons attended 44 events and 210 performances at 15 locations around Tasmania.



Arts Tasmania administered a range of new programs and initiatives to support the arts and cultural sector to navigate the impacts of COVID-19. In March 2021, it offered two programs as part of the \$2.5 million Arts and Cultural Fund – the Arts Recovery Support Initiative and New Work for New Markets.

Funding through New Work for New Markets helped Tasmanian fabric designer Deborah Wace to establish national and international fashion industry connections. She received support to develop export markets for her Tasmanian botanical themed high-quality fashion and décor products.

In total, Arts Tasmania invested more than \$12 million to support the arts and cultural sector in Tasmania in 2020–21.

This year Screen Tasmania contributed \$845 000 into the production of five projects. This investment saw a return of almost \$4 million to Tasmania's economy through expenditure on Tasmanian goods and services while also supporting 130 jobs for Tasmanian actors, crews and creatives.

Sadly, this year's Tasmanian production schedule marked the end of the beloved Rosehaven, which has enchanted audiences around the world for five seasons, all of which were supported by Screen Tasmania.

Screen Tasmania also funded the development of 14 screen productions with funds of \$217 150 in 2020–21. This is a record investment in project development and sets up the industry to increase production, leading to a growth in expenditure and jobs in coming years.

Around 25 per cent of development projects funded through Screen Tasmania's programs over the last three years have gone, or are going, into production. A further nine projects supported through Screen Tasmania project development funding went into production or premiered on television in the 2020–21 financial year.

August 2021 marked the completion of Tasmania's newest arts and cultural project with the opening of the Hedberg, a world-class performing arts precinct in the heart of Hobart.

Delivered in partnership with the Theatre Royal and the University of Tasmania, the Hedberg is a contemporary landmark set to further enhance Tasmania's position as a leader in the creative, performing and digital arts. As a hub for performance and education it will also greatly contribute to our state's economic, educational, and cultural capacity.

The Tasmanian arts, cultural, tourism and events sectors have demonstrated strength, resilience and ingenuity in the face of the huge challenges brought about by COVID-19. While COVID-19 remains a threat, we remain focused on providing sustainable support for the sectors to help them recover and thrive.

Renewables Tasmania

This financial year saw our evolution to Renewables Tasmania refocus our overall direction for Tasmania's long-term energy future.

Coming from an established renewables base in Tasmania we recognise that a strong and secure energy sector will not only ensure we deliver the lowest energy prices for households and businesses, but that the sector itself will remain a significant economic contributor.

With this long-term focus in mind, this year we continued moving from vision to reality with several major successes laying important footings for the expansion and diversification of the sector.

Guided by the Tasmanian Renewable Energy Action Plan blueprint for energy and emissions reduction, this year we facilitated the legislating of Tasmania's world-leading 200 per cent Tasmanian Renewable Energy Target and reached our 100 per cent net self-sufficiency in renewable electricity generation target a year ahead of schedule.

This 100 per cent achievement makes us the first of any state in Australia and one of only a handful of jurisdictions in the world to achieve this target, confirming our status as a world leader in renewable energy generation.

We continued our work with the national Energy Security Board on the Post-2025 Energy Market Design with the new framework to be considered by National Cabinet to promote a secure, reliable and efficient energy transition while maintaining affordability.

A key milestone of the year saw us sign a Memorandum of Understanding (MoU) between the Australian and Tasmanian governments for a Bilateral Energy and Emission Reduction Agreement. This partnership locks-in the Commonwealth as a strategic partner of Project Marinus – the key enabler for our ambitious Battery of the Nation vision and growth of wind farm generation in our state – and in principle support for the Tarraleah power station redevelopment.

In February we released the draft Renewable Energy Coordination Framework outlining how we intend to coordinate future renewable energy expansion to ensure growth occurs in the right places, at the right times, to benefit Tasmanians.

More than 30 submissions were received through the consultation process with the final framework expected to be released in late-2021 with implementation to commence shortly after.

This year we also commenced the pursuit of a Tasmanian renewable hydrogen generation industry in earnest with the first round of support under the \$50 million Industry Development Funding program seeing \$2.6 million shared between Origin Energy, ABEL Energy and Grange Resources to undertake feasibility studies into the establishment of clean hydrogen facilities in Tasmania.

To focus the development of a clean hydrogen industry, this year we joined with Bell Bay Advanced Manufacturing Zone to form the Tasmanian Renewable Hydrogen Industry Network and ran a series of Renewable Hydrogen Business Forums in Hobart, Launceston and Burnie mid-year.

The network is supported by seed funding from the National Energy Resources Australia Regional Hydrogen Technology Cluster grant program, with matched funding from the Tasmanian Government to take the network's hydrogen cluster program beyond March 2022.

Extending beyond Tasmania is our work to explore using renewable hydrogen as a fuel source in Antarctica and investigate options for decarbonising shipping operations to the continent. This work is being undertaken with the cooperation of the Australian Antarctic Division, the Davis aerodrome team and other key stakeholders.

We are also progressing agreements on hydrogen cooperation with European and Asian international partners, focusing on opportunities across the entire global value chain, including export pathways as an important pillar in achieving Tasmania's target to be a leader in hydrogen production and export.

In another nation-leading initiative, this year we commenced engagement with both the Australian Government Department of Industry, Science, Energy and Resources and the national Clean Energy Regulator towards developing a national certification scheme that recognises Tasmania's baseline renewable energy.

As Australia's renewable energy leader, this accreditation scheme will assist in marketing industrial-level renewable energy production to export markets as well as helping protect the integrity of our clean energy credentials. We expect to have an interim certification scheme in place by the end of 2021.



Throughout 2020–21 we also continued to work closely with the state's major industrial energy users to support their forward business priorities and emissions reduction aims, recognising the significant economic and social contribution these industries continue to make in Tasmania.

This year we also laid the foundations to further improve the accessibility and affordability of energy, commencing development of the first-ever Tasmanian Energy Customer Empowerment Blueprint for residential and small and medium enterprise customers.

Other workshops held throughout the year included several industry stakeholder forums to inform the development of our state's Bioenergy Vision, with public consultation planned in late 2021.

We have also partnered with the Department of Education to co-design a Renewable Energy Education Program that will become a stand alone resource in the Tasmanian school curriculum in 2022.

With a clear plan in place to guide the way towards Tasmania's long-term renewable energy future and the significant progress already made towards Project Marinus, Battery of the Nation, increased wind generation capacity and a Tasmanian clean hydrogen industry, we expect to see more significant milestones reached across the coming financial year.

Resources, Strategy and Policy

This year we brought together our whole of agency strategic policy and project functions and resource-based teams to form the Resources, Strategy and Policy Group.

This comprises the divisions of Strategy, Policy and Coordination, Resources Policy, Mineral Resources Tasmania and statutory authorities Forest Practices Authority and Private Forests Tasmania.

A key focus area this year was supporting efforts to respond to the challenges presented by COVID-19 and our recovery from it.

This included providing advice to the State Controller and Deputy State Controller, supporting the roll out of the Check in Tas App and business uptake, providing project management support internally and showcasing businesses supporting the state's COVID response efforts through MakeitTasmania.com.au

We also coordinated the multi-agency, multi-jurisdictional effort to gain the required permits to provide a COVID-safe pathway for travel to and from Antarctica for international expeditioners and coordinated Australian expeditioner movements with the Australian Antarctic Division.

Being an election year, as part of our whole of agency policy and coordination role, we supported the agency's preparations for an incoming government, including preparation processes, advice and monitoring commitments made in the lead up to the 2021 state election.

In 2020–21, we continued to lead the coordinated approach to the Hobart City Deal, supporting the Greater Hobart Committee, and implementing the Population Growth Strategy and Tasmanian Antarctic Gateway Strategy. This included working across the seven key focus areas of the Hobart City Deal capturing projects across the areas of transport, housing, urban renewal, precinct planning and project feasibility.



Through the Greater Hobart Committee, in 2020–21 we also received endorsement from the state government and four member councils for a shared Greater Hobart Vision and work program, with work commencing on an integrated metropolitan planning scheme to help guide the growth and development of Greater Hobart over the next 30 years.

As a critical part of our economy, this year we have expanded our resources sector oversight role by providing critical socio-economic advice to support triple bottom line decision-making across forestry and mining legislative, policy and project support initiatives.

In supporting the forestry sector, we continued the roll-out of the Forestry Industry Resilience Package to support eligible businesses to implement business improvements. We also continued to support the sales and export growth of Tasmanian wood and wood products through the Tasmanian Timber Strategic Marketing initiative.



We have also been planning for the delivery of a new \$10 million on-island processing and value adding program. We have been working with Arbre Forest Industries to address skills shortages and train the forestry industry leaders of tomorrow and have been working with the Tasmanian Forest and Forest Products Network towards the development of a Diversity Action Plan.

Across this year our mining and mineral processing industry again proved it is the solid basis of our economy.

Employing more than 5 100 people, producing in excess of 61 per cent of the state's mercantile export value and contributing \$62.5 million in mineral royalties, rents and other fees, the industry has been a reliable economic stabiliser as the impacts of COVID-19 continue to be felt.

As at end-June 2021 there were 530 mining leases, 141 exploration licences and 17 retention licences granted or under application, noting that mining leases cover only 0.93 per cent of the state and the area disturbed by mining is significantly less.

Significantly for Mineral Resources Tasmania, in January stage one of the extension to our Mornington Core Library commenced and when completed will allow us to consolidate and expand our laboratory services and capacity.

In February we opened the latest round of the Exploration Drilling Grant Initiative to encourage more mineral exploration and foster the next generation of mines, with this round expanded to include existing mine or mining lease sites in addition to greenfield prospects.

Sixteen successful applicants under the fifth round were announced in June taking the total number of projects supported since commencing in 2018 to 60.

To further promote exploration and investment and reduce time and costs for industry, our 1:25 000 scale geological mapping and supporting studies continued this year with major airborne geophysical surveys, jointly funded by Geoscience Australia, completed in the north and east of the state.

As we continue to work to ensure the strength of our economic baseline resources sector and work cooperatively across planning bodies and local government to realise a shared vision for our cities, our regions, our communities and our state, we believe that by bringing these core long-term functions together we are well placed to support Tasmania's future.

Transport and Infrastructure

The modernisation of Tasmania's transport network and focus on investment in safety and efficiency this year saw Infrastructure Tasmania and the former Transport Services Group merge. This move has seen Infrastructure Tasmania expand its strategic planning and review role into infrastructure planning and delivery.

By bringing Infrastructure Tasmania directly into the fold with State Roads and Road User Services the new Transport and Infrastructure Group is better aligned to deliver our state's record infrastructure investment and the interconnection of services within, and between, our cities and towns.

This year we oversaw almost \$317 million invested in the state road network to improve our inter-regional state road links. This was up from the \$278 million spent in 2019–20 and included almost \$90 million on maintenance of the 3 780 kilometres of roads and 1 241 bridges and major culverts on the network.

After eight years of the Midland Highway 10 Year Action Plan, late this year we saw consultation substantially progressed on the design of the final three projects meaning we are on track to finish the entire package of upgrades on time in 2023. We also completed work on projects at St Peters Pass to South of Tunbridge, Spring Hill, Melton Mowbray to Lovely Banks Road, Powranna and Tunbridge.

Tasmania's largest ever single infrastructure project, the \$576 million New Bridgewater Bridge, this year saw tenders called through a competitive Early Contractor Involvement process with proposals due in August 2021 and a preferred contractor to be engaged by the end of the calendar year.

During 2020–21 work began on three projects under the South East Traffic Solution to improve traffic flow between Sorell and Hobart: the Hobart Airport Interchange, the Midway Point Intersection and the Sorell Southern Bypass.

Also largely completed this year was the Richmond Road Masterplan with work on two sections and the new Cambridge Link Road finished.

Through the Roads Package to Support Tasmania's Visitor Economy this year also saw eight turn improvement and junction upgrade projects on the Great Eastern Drive completed, and construction begin on safety and overtaking improvements between St Helens and Dianas Basin and on widening of sections of Binalong Bay Road.

Consultation on two new Park and Ride facilities in Kingborough was completed in November, with construction planned to start in the coming financial year through the Hobart City Deal.

In July we also completed consultation on the Greater Launceston Transport Vision to develop a long-term guide to the way the region plans, builds and operates its transport network and we began work on the Launceston–Devonport Corridor Strategy, a key component in the development of a 10 Year Action Plan for the Bass Highway. We are already working to improve the Bass Highway with contracts for the Somerset–Wynyard Realignment Project under the Cooe to Wynyard Upgrade Program and six projects under the Wynyard to Marrawah Action Plan awarded.





In the south, the Channel Highway Corridor Strategy was launched, which will form the basis of a 10 Year Action Plan for the highway and a contract was awarded for the development of a Huon Highway Corridor Strategy between Kingston and Southport.

Of course, not all road projects are planned and in late-May immediate action was required for public safety by removing a large amount of rock overhanging the Tasman Highway at the Paradise Gorge near Orford. The largest rocks were in excess of 100 tonnes each and with forecast weather extremes increasing the risk of them falling, the section of road was completely closed from 28 May and reopened in mid-July.

Ensuring the state's transport network is accessible, convenient and fully connected, the statewide bus services enhancement project was completed in January with the rollout of improved services and routes in the north west. This was the last part of the enhancement program following improvements to southern services in January 2019 and northern services in January 2020.

With road trauma the second leading cause of death for young people in Tasmania, in late 2020 we launched Plates Plus, the first major road safety improvement to learner driver licensing since 2009.

Plates Plus ensures young learner drivers are supported with more road safety education and are given more on-road driving experience and the skills to keep them safe when first driving solo.

This year we also provided greater access to PI practical driving tests through the enhanced PI assessment pilot, which examined the feasibility of opening up driver assessments to authorised driving assessors.

Across the financial year 16 099 PI assessments were undertaken across the state, with 63 per cent conducted by private assessors. The pilot has significantly increased driver testing capacity and reduced waiting times across Tasmania. An independent review of the pilot has recently been completed and we are currently considering the viability of making the program permanent.

As we move into 2021-22 there is already sufficient evidence to suggest that the formation of the new Transport and Infrastructure Group is providing significant enhancements to the way our transport systems are evaluated, planned, designed and built.

Business Services

This year our focus has been on ensuring that across the department our people have the systems and support they need to deliver the essential services, regulatory oversight and project delivery outcomes for the Tasmanian community.

We work to support a people-first approach right across the department in order to attract and retain the best people we need to continue to be a great place to work.

With the ongoing challenges across the organisation from both the COVID-19 response and recovery work we continue to do, as well as a significant list of major projects underway, the staff of Business Services has worked together to ensure we can meet demand and deliver a responsive service to all business units.

In addition to welcoming new staff to the department to maintain our ongoing capacity in both the short and longer-term, we have enhanced our ICT capability to enable greater 'work anywhere' capacity to especially respond to the greater need for work-from-home.

In keeping staff connected, engaged and able to fulfil their duties regardless of current or emerging business-as-usual disruptions, our migration to a predominately mobile computer fleet continued with around 90 per cent of staff now fully capable of working remotely, safely and securely as required.

With the importance of ICT capability to our service delivery in the community, this year we introduced the role of Chief Information Officer to oversee and lead our ICT strategy, and we restructured our former Information Communication Technology and Spatial Services Branch to provide better integration across these critical services.

These changes have seen improvements to our overall ICT and information management, enhancements to our cyber security readiness and better coordination of centralised deployment and oversight of ICT systems, applications and support.

The ongoing statewide COVID-19 response, the provision of significant grant and loan funding to the business community and the Tasmanian Travel Voucher Scheme, have seen the need for the urgent short-term implementation of ICT systems and platforms for both receiving and processing applications, as well as making essential payments, to businesses in very short turnaround windows.





The systems developed to handle this emergency response have now been ingrained into our emergency response arrangements. These can be readily adapted and rolled-out at short notice to assist in the delivery of response and recovery support programs that may be required in the future.

As part of our ongoing ICT systems improvements and Finance Business Improvement Program, this year we also migrated our financial system to a cloud environment, enabling web-based, real-time, anywhere-anytime payment processing, budget management and financial reporting. Continuing this systems improvement process, in November we also completed the full implementation of our new grants management framework across the department following a year-long transformation project.

The new framework provides consistency across how we assess, issue and manage all grants across the agency, enabling more responsive, efficient and effective delivery of grants to the community and businesses. The framework is supported by purpose-built software, enhanced and mandated processes, a suite of supporting resources and a dedicated Grants Services team to provide a one-stop-shop for grants advice across the agency.

Building on the success of the new grants management framework and systems, this year we have also commenced the replacement of our ageing loan management system and at the same time are reviewing our broader loans management processes and practices. To date a public request for proposals for a contemporary loan system has been completed with a preferred system selected and implementation expected during 2021–22.

As we continue to carefully manage our facilities statewide to make the most efficient use of space, during the year staff number increases and additional tasking from government resulted in the need to acquire additional floor space in Hobart, with two additional small-scale office leases secured. Options to cater for further expected staffing growth are currently being explored.

Ever mindful of the need to sometimes assume and always manage risk, during the past year we have transformed and modernised the operations of our Risk and Audit Committee to include new terms of reference and the inclusion of independent membership of the committee.

Underpinning the committee's operations, we have rolled-out of a new risk management framework and developed guidance on our risk management approach to support staff in making informed judgements in their day-to-day activities.

To strengthen our broader risk management capability across the department, around 115 staff took part in Crown Law legal education and risk management sessions as well as department-specific legal and risk management training across the year. Noting the improvements made across our systems, processes and operations over the past 12 months, and that challenges remain ahead, we expect to further enhance our capacity to deliver key response and business-as-usual operations across 2021–22, keeping our people at the centre of what we do.

Report from the Office of the Coordinator-General

This year we have targeted our efforts across key and emerging sectors, engaging nationally and globally to attract investment of more than \$382 million, bringing total investment facilitated since 2015 to more than \$2.5 billion.

One of our key focus areas has been on supporting a clean hydrogen industry in Tasmania and we have continued to work with significant interested proponents as well as engaging with leading hydrogen market players from key countries such as Japan, Korea and Singapore. This has involved working locally with Renewables Tasmania, Bell Bay Advanced Manufacturing Zone and, particularly, infrastructure providers around the elements this sector will need.

In supporting industry, we continue our close work with the Tasmanian Development Board seeing more than \$18 million in loans approved across the year, underpinning more than \$107 million in investment. This included \$10 million to assist King Island Scheelite with the reopening of the \$80 million Dolphin Tungsten Mine which will make a significant difference to both the economy and community on King Island and Tasmania more broadly.

In supporting business, there have now been over 144 red tape issues identified for us to investigate for reform, of which 123 have now been fixed, an 85 per cent success rate. The most significant of the reforms this year saw the introduction of statutory timeframes for issuing development permits and approvals by state and local government authorities to help give proponents the certainty they need to commit significant investment.

To further support infrastructure investment, we devised and led the delivery of the Building Construction Support Loan Scheme to kick-start projects that had been deferred or needed additional investment to commence. Opening in March, successful projects are expected to be announced in the coming months.

Our work on the future of Cradle Mountain has continued with significant progress on the detailed analysis for a sustainable, low impact, scalable, safe and accessible cableway.

With commitments through the Launceston City Deal reaching \$536 million during the year we have leveraged further investment into important areas such as smart cities, improving the health and management of Kanamaluka/Tamar Estuary and community recreation facilities.

We have also continued to support the revitalisation of our northern cities through key investments such as the University of Tasmania campus relocations in Launceston and Burnie and the Devonport Living Cities project.

Across 2020–21 we have seen a significant boost in business confidence and continued to progress a range of significant opportunities. Our focus remains on supporting those existing, and identifying and attracting new, projects to help drive our economic recovery.

John Perry

Coordinator-General



Report from the Director of Energy Planning

Following from my last report and the successful transition to Renewables Tasmania, I am pleased to provide this report in my capacity as both the Director of Energy Planning and Energy Security Coordinator.

In continuing to balance our current energy security needs with the ambitious plans for our energy future, I can report that hydro generation storage levels remained well above the Prudent Storage Level throughout 2020–21 and no risks to electricity supply were identified.

Given our strong position, in October 2020 the Tasmanian Renewable Energy Target was introduced into Parliament and it was subsequently passed in November 2020.

The target seeks to double Tasmania's generation of renewable electricity to 200 per cent of our current needs by 2040, equivalent to an additional 10 500 GWh of electricity. We are also working towards an interim target of an additional 5 250 GWh generated by 2030.

As our renewables future continues to strengthen, in August 2020 we saw Cattle Hill Wind Farm achieve an output of 144 MW for the first time and in December Granville Harbour Wind Farm reached its full output capacity of 111.6 MW.

Together, this has injected an additional 260 MW of capacity into our system, increasing our wind energy generation by more than 80 per cent.

On top of this, prospective new generation developments in Tasmania have the potential to deliver more than 3 200 MW of additional renewable capacity, more than enough generation to meet the 2040 target.

In moving towards closure on the 2015–16 energy event, in December 2020 the arbitrator handed down his decision on the Basslink dispute with the state awarded \$38.5 million in damages, \$7.2 million in costs and \$1.04 million in interest.

During the year I also continued to oversee energy-related support for the statewide response to the COVID-19 pandemic including ensuring business continuity by electricity, gas and liquid fuel suppliers.

Our energy sector remains highly resilient during this challenging time with no energy supply disruptions due to the pandemic and hardship and concession programs have provided support for both residential and business customers over the period.

As the state moves to focus more intently on economic recovery from the impacts of COVID-19 I am confident that the sector will remain strong as both a supplier of essential services to households and businesses and as a stable economic contributor to the state.

Sean Terry

Director of Energy Planning



Report from Infrastructure Tasmania

The 2020–21 financial year has seen the most significant changes to the role and operations of Infrastructure Tasmania since it was established in early 2015, growing from a planning, evaluation and advisory role to include infrastructure project development and delivery.

By aligning more closely with the existing infrastructure and transport functions, this change in focus has seen Infrastructure Tasmania for the first-time step into the facilitation of public sector capital delivery as well as oversight of a project assurance framework to help manage risks and delivery challenges for major government infrastructure projects.

The scope of the infrastructure task ahead is clearly reflected in the most recent 10-Year Infrastructure Pipeline released in February 2021, predicting \$17.4 billion of forward public investment across economic and social infrastructure. To make this happen we continue to work closely with the building and construction sector to examine the stresses, limitations and challenges these pipeline projects, as well as private sector investment, could place on the industry.

This year also saw a shift in the state's approach to the operation of stadiums, recognising that to attract significant sporting and entertainment events, as well as increase Tasmanian representation in national sports leagues, suitable modern facilities are required. To better coordinate the management of facilities around the state, we are working to establish the new body, Stadiums Tasmania, to oversee the operation and development of Tasmania's major public arenas.

In November we made the first significant stadium purchase, the Derwent Entertainment Centre. With the redevelopment commencing in February and the facility renamed MyState Bank Arena in June, the redevelopment is expected to be available for events in late 2021 and completed in the first half of 2022. To follow from the MyState Bank Arena upgrade, we are already developing grants for Blundstone Arena and the Silverdome with stadium operators and a major upgrade of UTas Stadium in partnership with the City of Launceston.

This year there has been significant work towards improving the health and amenity of the kanamaluka/Tamar Estuary. The Tamar Estuary Management Taskforce launched community consultation in June on a draft vision for the upper estuary in the heart of Launceston. Once finalised the vision will help guide the management and development of the estuary to make it more attractive and accessible for the community.

Through the expanded role of Infrastructure Tasmania and the significant current and planned investment across the state, we have a full program of work ahead of us but look forward to achieving lasting results for the community and our economy.

Martin Blake

Chief Executive



Report from the Abt Railway Ministerial Corporation

The 2020–21 financial year was one nobody could predict, entering the financial year with services suspended, yet finishing the year with the best individual months on record with record forward bookings despite COVID-reduced capacities.

The railway plays a significant role in the regional economy and we understand the need to maintain employment and economic activity in the region. While not being eligible for Australian Government JobKeeper payments, no permanent full-time, part-time or year-round casuals were stood down. Instead, all were kept on with their minimum hours.

We took the opportunity of passenger-free time to do maintenance on rolling stock, including two major 10-year boiler inspections. In addition, we turned our staffing to the commercial side of the business and improving our on-track guest experience. Work across the railway is always challenging with seven stations, of which 50 per cent have no vehicle access, two workshops spread across two regional towns and 35 kilometres of remote track with 40 bridges and numerous walking tracks, the majority with no road vehicle access.

Enhancing our rail operations saw the appointment of the most experienced professional rail management team the railway has seen in its tourism history. Work on the last original Abt locomotive to be returned to service, Abt #2, progressed, with expected completion mid 2021–22, and our diesel locomotives are undergoing extensive refurbishment for the first time since the railway recommenced operations in 2000.

Design and construction of the new Wilderness Discovery hybrid-rail minibus continued and will open up a new luxury market with a range of tours beyond the rails for intimate numbers of up to 12 people.

The installation and commissioning of off-grid power at our remote stations was completed using a combination of solar and hydro power to minimise the footprint the railway has on the environment.

We remain heavily involved in local and regional tourism and play a significant role as a major attraction for the state. The future is looking extremely positive for the region, with the railway as a tourist centrepiece.

The West Coast is developing a strong reputation as the centre of the Western Wilds with the construction of extensive mountain bike tracks, a number of top walks, and the Next Iconic Walk attracting the younger adventure market.

Future passenger numbers and revenue remain difficult to predict while reduced capacities are enforced, but once removed, we expect to exceed previous levels of business due to current demand.

Anthony Brown
General Manager



Performance information

Cultural and Tourism Development

Performance Measure	Unit of Measure	2019–20 Actual	2020–21 Actual	2021–22 Target
Arts Industry Development				
Attendance at selected cultural venues ¹	Number	122 431	46 623	300 000
Contribution to Gross State Product of selected arts industries ²	\$ million	124.99	135	145
Attendance at selected performing arts events ³	Number	222 875	133 750	260 000
Number of artists, arts and museum-workers supported ⁴	Number	1 327	2 247	2 500
Screen Industry Development				
Developed projects that advance into production ⁵	Ratio	4.75:1	5.2:1	10:1
Leveraged spend in the state ⁶	Ratio	4.75:1	4.61:1	4:1
Tasmanian Museum and Art Gallery (TMAG)				
TMAG total visitors per annum ⁷	Number	264 870	n/a	150 000
TMAG total visitor engagement ⁸	Number	n/a	n/a	375 000

Notes

- The decrease for 2020–21 reflects the ongoing impact of COVID-19 and implementation of the *Safe Events and Activities in Tasmania Framework* which places caps on capacity numbers depending on a risk approach as outlined in the plan.
- Contribution to Gross State Product of selected arts industries is taken from the annual ABS publication 5220.0 Australian National Accounts: State Accounts released each year in November. 2019-20 Actual figure revised: Cat.5220.0 Table 7 – Expenditure, Income and Industry Components of Gross State Product, Column EU, Row 41 = \$336 million, multiplied by Arts factor (SWG figure) of 37.2% = \$124.99 million. 2020–21 figure is the target, as ABS figures to be released on 19 November 2021. The updated historical figure for 2019–20 incorporates new and revised national estimates that reflect changes in methods, concepts, classifications and data sources and to maintain consistent time series.
- Attendance figures from Administered Outputs and identified Special Projects in State Budget papers. Reductions are due to the combined impact of the Theatre Royal/Hedberg redevelopment and the impact of COVID-19 restrictions on venue availability and audience capacity.
- Number of Tasmanian artists, arts workers and museum-workers employed on paid engagements in approved applications during the 2020–21 financial year. Also includes number of works purchased under the COLLECT Art Purchase Scheme.
- The industry standard ratio for developed projects advancing into production is 10:1. A lower ratio is a better result. The ratio varies due to the time taken by some projects to achieve a production outcome. The KPI is calculated over three years. This may result in previously reported actuals being restated to reflect the final actual position.
- The calculation of the actual Tasmanian spend leveraged by productions is updated as projects acquit against investments. This may result in previously reported actuals being restated to reflect the final action position.
- TMAG total visitors represents the combined number of visits made across the TMAG sites. In 2019–20 the city site was closed for 80 days between 19 March 2020 and 23 June 2020 and total number of visitors reflects that reported in the Annual Report for TMAG for the same period. Data for 2020–21 will not be available until the Annual Report has been presented to the Minister for the Arts as outlined in the *Tasmanian Museum and Art Gallery Act 2017*.
- Total visitor engagement represents the visitation and engagement across both physical and digital platforms and includes all visits to museum sites; visits to TMAG websites measured in sessions; social media engagement across all platforms; and visits to TMAG programming taking place at other sites. This is a new performance measure with data to be published in the TMAG Annual Report as per the *Tasmanian Museum and Art Gallery Act 2017*.

Renewables Tasmania

Performance Measure	Unit of Measure	2019–20 Actual	2020–21 Actual	2021–22 Target
Attend emergency security meetings and participate in emergency exercises at both the state and national level	Number	5	9	2
Policy, project and program advice and analysis meets the expectations of stakeholders ¹	Satisfaction	Satisfied	Satisfied	Satisfied

Notes

1. Satisfaction and outcomes are measured by feedback from the Minister's office and, where appropriate, colleagues and clients. The feedback focusses on the quality, relevance and timeliness of advice.
2. The 2020–21 actual figure for attending emergency meetings and exercises is higher than originally anticipated due to: the increased consistency of national meetings; higher activity in the context of COVID-19 and heightened cyber security; and a round of Tasmanian based disaster resilience exercises.

Transport and Infrastructure

Performance Measure	Unit of Measure	2019–20 Actual	2020–21 Actual	2021–22 Target
Provision of effective support to the Government by providing road safety and road policy advice and information to enable informed decision making ¹	Satisfaction	Satisfied	Satisfied	Satisfied
Motor Registry System availability	%	99	99	99
Vehicles found to be unregistered of those checked ²	%	n/a	0.83	0.65
Speed Limit reviews completed within 28 days of request ³	%	71	60	80
Safety reviews completed within 28 days of request ⁴	%	94	96	90
Wheelchair accessible taxis licensed	Number	67	68	67
Average bus age on contracted services ⁵	Number	13.9	14.4	14.9

Notes

1. Satisfaction and outcomes are largely measured by feedback from the Minister's office, Secretary, relevant Deputy Secretary and, where appropriate, colleagues and clients.
2. In March 2021, the Department installed a new camera on a transport safety vehicle, and since then a further two cameras have been installed. Each camera is estimated to collect 10 000 images per month and these results are for the data collected since March 2021.
3. Speed is a key factor in road safety and this measure ensures that requests for speed limit reviews are completed in a timely manner. Note that delays may be incurred where a road authority (e.g. Council) is asked to provide additional information to support their request.
4. The Department receives many requests for safety reviews at junctions and other road locations and this measure reports on the timeliness of the safety assessment and response to request process.
5. This is a measure of the effectiveness of government strategies to ensure that the average age of buses on government contracted services is appropriate.

Business and Jobs

Performance Measure	Unit of Measure	2019–20 Actual	2020–21 Actual	2021–22 Target
International students commencing their studies in Tasmania ¹	Number	8 777	6 463	5 272
Supporting access to a skilled workforce through State nomination of skilled migrants ²	Number	2 970	2 661	3 000
Grow the value of Tasmania's premium exports to international markets ³	\$ million	3 255	3 246	3 300
Provision of information and advisory services to SMEs ⁴	Number	14 649	18 632	6 500
Policy, project and program advice and implementation meets the expectations of stakeholders (State Growth) ⁵	Stakeholder feedback survey	Satisfied	Satisfied	Satisfied
VET graduates employed after training ⁶	% of total	79.7	72.8	79.7
VET graduates with improved employment status after training ⁷	% of total	71.3	62.6	71.3
Apprentice/trainee commencements ⁸	Number	4 177	6 999	4 191
Apprentice/trainee in training ⁹	Number	9 239	11 549	9 239

Notes

1. The 2020–21 figure covers the period from July 2020 until May 2021 only (Source: Department of Education, Skills and Employment – data extracted 5 August 2021). Figures for June 2021 are not yet available. Travel restrictions and border closures in response to the COVID-19 pandemic have had a significant impact on the international education sector and student numbers nationally. The performance measure for 2020–21 includes students who commence on-campus courses remotely, including offshore, in response to border restrictions.
2. Figure includes nominations under the Skilled Nominated visa (subclass 190) and Skilled Work Regional visa (subclass 491).
3. The value of premium exports is calculated as total goods exports less iron ores and concentrates.
4. This measure captures the number of advice services and assistance packages, provided by Business Tasmania, Enterprise Centres, Digital Ready and, targeted industry-specific grants programs. The 2020–21 actual outcome is reflective of a significant increase in enquiries to Business Tasmania in response to the COVID-19 pandemic.
5. Satisfaction and outcomes are measured by feedback from the Minister's office and, where appropriate, colleagues and clients. The feedback focuses on the quality, relevance and timeliness of advice.
6. The data for VET graduates employed after training is sourced from National Centre for Vocational Education Research Limited (NCVER) Student Outcomes Survey 2020, released December 2020. This data relates to graduates from 2019.
7. The data for VET graduates with improved employment status after training is sourced from NCVER Student Outcomes Survey 2020 (Table 21), released December 2020. Improved employment status after training, is employment status changing from not employed before training to employed after training, or employed at a higher skill level after training, or received a job related benefit as reported by the graduate.
8. Apprentice/trainee commencements represents the number of Tasmanian trainees and apprentices who began their apprenticeship or traineeship in the 12 months to 30 June. Figures sourced from Skills Tasmania internal data as at April 2021.
9. Apprentice/trainee in training represents the number of Tasmanian apprentice and trainees undertaking training as at 30 June. Figures sourced from Skills Tasmania internal data as at April 2021.

Resources, Strategy and Policy

Performance Measure	Unit of Measure	2019–20 Actual	2020–21 Actual	2021–22 Target
Project management, policy advice and analysis is consistent with stakeholder expectations (Resources) ¹	Satisfaction	Satisfied	Satisfied	Satisfied
Tasmania's percentage of industry's mineral exploration expenditure in Australia ²	%	0.5	0.5	1.3
Area covered by modern geoscientific data collection techniques with subsequent 1:25 000 geological mapping coverage ³	%	82.1	78	60
Programmed abandoned mining lands rehabilitation projects completed	%	60	100	100

Notes

1. Satisfaction and outcomes are measured by feedback from the Minister's office, Secretary, relevant Deputy Secretary and, where appropriate, colleagues and clients. The feedback focusses on the quality, relevance and timeliness of advice.
2. Statistics derived from the first three quarters of each financial year from ABS exploration data.
3. The definition of modern remote sensing data and mapping is defined as data created from 1996 onwards.

Infrastructure Tasmania

Performance Measure	Unit of Measure	2019–20 Actual	2020–21 Actual	2021–22 Target
Proposals assessed by Infrastructure Tasmania within required timeframes ¹	%	100	100	100
Reviews requested by the Tasmanian Government completed by Infrastructure Tasmania within required timeframes ¹	%	67	66	100

Notes

1. Proposals are publicly-funded major economic infrastructure proposals. Timeframes will be developed on a case-by-case basis and documented in Infrastructure Tasmania's yearly work program.

Office of the Coordinator-General

Performance Measure	Unit of Measure	2019–20 Actual	2020–21 Actual	2021–22 Target
Publish the Annual Red Tape Reduction Report and continue to reduce red tape by addressing issues identified in the report ¹	Yes/No	Yes	Yes	Yes
Investment facilitated by the Office of the Coordinator General ²	\$ million	673	382	320

Notes

1. The Annual Red Tape Reduction Report produced and published each year lists red tape issues identified for Government to take action on and reports the progress against these actions.
2. This measure includes investment where the Office of the Coordinator-General has: directly engaged with an entity to promote or support new, or retain, investment in Tasmania; provided investment facilitation services including advice, process identification and navigation, and engagement with linked parties; or provided recommendations to Government resulting in financial or other support to a project.



Supporting information Department of State Growth

Right to Information

The department has a legal duty to respond to requests for information in accordance with the *Right to Information Act 2009* (the RTI Act), which commenced on 1 July 2010.

The RTI Act:

- ▶ authorises and encourages disclosure of information without the need for formal requests or applications
- ▶ gives members of the public an enforceable right to information
- ▶ provides that access to information is restricted only in the limited circumstances defined in the RTI Act.

During 2020–21, the department dealt with 44 applications for assessed disclosure for information under the RTI Act.

A full statistical return is provided to the Department of Justice, which publishes a comprehensive annual report on the operation of the RTI Act. This report is available from the Department of Justice website.

The department has a policy to publish on its website information released in respect of applications for assessed disclosure, where it is determined that the released information may be of broader public interest.

The department is also committed to routinely publishing information covering a broad range of categories. In accordance with the Premier's direction, information deemed of interest to the public will be routinely published.

For further information on how the department fulfils its obligations under the RTI Act, visit www.stategrowth.tas.gov.au

Public Interest Disclosures Act

The purpose of the *Public Interest Disclosures Act 2002* (the Act) is to encourage and facilitate the making of disclosures about the improper conduct of public officers or public bodies.

The Act provides protection to persons who make disclosures in accordance with the Act, and establishes a system by which the matters disclosed can be investigated and action to rectify any deficiencies can be taken.

The department has zero tolerance for improper conduct or detrimental action by the department or its officers or employees and is committed to upholding the aims and objectives of the Act.

The procedures for reporting disclosures are available on the department's website.

The department did not receive any disclosures, either directly or indirectly referred via the Ombudsman, in the year to 30 June 2021.

Integrity Commission

The Integrity Commission is an independent body established on 1 October 2010 by the *Integrity Commission Act 2009* (the Act).

The three primary objectives of the Integrity Commission are to:

- ▶ improve the standard of conduct, propriety and ethics in public authorities in Tasmania
- ▶ enhance public confidence that misconduct by public officers will be appropriately investigated and dealt with
- ▶ enhance the quality of, and commitment to, ethical conduct by adopting a strong, educative, preventative and advisory role.

The department is committed to upholding the aims and objectives of the Act. It strives to ensure that staff meet high standards of conduct and receive ongoing training in relation to ethical conduct in accordance with section 32 of the Act.

Legislation administered by the Department of State Growth 2020–21

Minister for Arts

Cultural and Creative Industries Act 2017

Meteorites Act 1973

Museums (Aboriginal Remains) Act 1984

Plomley Trusts Act 1984

Tasmanian Museum and Art Gallery Act 2017

Theatre Royal Management Act 1986

Minister for Energy and Emissions Reduction

Electricity – National Scheme (Tasmania) Act 1999

Electricity Supply Industry Act 1995

except Part 2 and Divisions 3, 4, 4A, 5, 5A, 6 and 10 of Part 3, and in so far as it relates to contestable customers, price regulation and contracts and the making of regulations under section 122, in so far as those regulations relate to that Part, those Divisions and those matters (see *Department of Treasury and Finance under the Treasurer*); and except Part 8 and regulations that relate to Part 8 (see *Department of Justice under the Minister for Building and Construction*)

Electricity Supply Industry Restructuring (Savings and Transitional Provisions) Act 1995

Electricity Wayleaves and Easements Act 2000

Energy Co-ordination and Planning Act 1995

Gas Industry Act 2019

Hydro-Electric Corporation Act 1995

National Energy Retail Law (Tasmania) Act 2012

National Gas (Tasmania) Act 2008

Petroleum Products Emergency Act 1994

Minister for Infrastructure and Transport

Abt Railway Development Act 1999

Aerodrome Fees Act 2002

Air Navigation Act 1937

Civil Aviation (Carriers' Liability) Act 1963

Common Carriers Act 1874

Commonwealth Powers (Air Transport) Act 1952

Damage by Aircraft Act 1963

Emu Bay Railway (Operation and Acquisition) Act 2009

Heavy Vehicle Accreditation Scheme Validation Act 2013

Heavy Vehicle National Law (Tasmania) Act 2013

Highways Act 1951

Marine and Safety Authority Act 1997

Marine Safety (Domestic Commercial Vessel National Law Application) Act 2013

Metro Tasmania Act 1997

Metro Tasmania (Transitional and Consequential Provisions) Act 1997

Motor Accidents (Liabilities and Compensation) Act 1973

except in so far as it relates to the appointment, functions, powers and operation of the Motor Accidents Compensation Tribunal (see *Department of Justice under the Attorney-General/Minister for Justice*)

Passenger Transport Services Act 2011

Port Companies Act 1997

Rail Company Act 2009

Rail Infrastructure Act 2007

Rail Safety National Law (Tasmania) Act 2012

Roads and Jetties Act 1935

Strategic Infrastructure Corridors (Strategic and Recreational Use) Act 2016

Tasmanian Ports Corporation Act 2005

Taxi and Hire Vehicle Industries Act 2008

Traffic Act 1925

Transport Act 1981

TT-Line Arrangements Act 1993

Vehicle and Traffic Act 1999

Vehicle and Traffic (Transitional and Consequential) Act 1999

Minister for Resources

Beauty Point Landslip Act 1970
Forest Management Act 2013
Forestry (Fair Contract Codes) Act 2001
Forestry (Rebuilding the Forest Industry) Act 2014
Lawrence Vale Landslip Act 1961

Mineral Resources Development Act 1995
Mining (Strategic Prospectivity Zones) Act 1993
Petroleum (Submerged Lands) Act 1982
Private Forests Act 1994
Rosetta Landslip Act 1992

Minister for Skills, Training and Workforce Growth

Building and Construction Industry Training Fund Act 1990
Training and Workforce Development Act 2013
Training and Workforce Development (Transitional Provisions) Act 2013

Vocational Education and Training (Commonwealth Powers) Act 2011

Minister for State Growth

Employment Incentive Assistance Act 1984
Rural Adjustment Act 1995

Tasmanian Development Act 1983
War Service Land Settlement Act 1950

Minister for State Development, Construction and Housing

Cable Car (kunanyi/Mount Wellington) Facilitation Act 2017
Closer Settlement Act 1957
Copper Mines of Tasmanian Pty. Ltd. (Agreement) Act 1999
Fire Damage Relief Act 1967
except insofar as it relates to the erection of dwellings for
renting to eligible persons under the *Homes Act 1935*

Goldamere Pty Ltd (Agreement) Act 1996
Greater Hobart Act 2019
Iron Ore (Savage River) Arrangements Act 1996
Macquarie Point Development Corporation Act 2012
Pulp Mill Assessment Act 2007
Theatre Royal Precinct Redevelopment Act 2016

Legislation enacted 2020–21

*Energy Co-ordination and Planning Amendment (Tasmanian
Renewable Energy Target) Act 2020*
Gas Industry Amendment Act 2020
*On-Demand Passenger Transport Services Industry
(Miscellaneous Amendments) Act 2020*

Rail Safety National Law (Tasmania) Amendment Act 2020
*Vehicle and Rail Safety National Law (Tasmania) Amendment
Act 2020*

Policies to help manage our business

Asset management

The Department of State Growth's asset management ranges from land and buildings to collections and equipment.

The property portfolio of assets includes:

- ▶ Abt Railway land, buildings and infrastructure
- ▶ bridges
- ▶ Core Store assets of Mineral Resources Tasmania
- ▶ Derwent Entertainment Centre
- ▶ Princes Wharf I
- ▶ rail corridor land
- ▶ road infrastructure, including land under roads
- ▶ Tasmania Development and Resources properties including Tasmanian Technopark
- ▶ Tasmanian Museum and Art Gallery
- ▶ various other land and buildings predominantly held for future roadworks.

The department manages land and buildings in accordance with its internal framework guidelines. This framework guides the sound and strategic acquisition, use and disposal of assets, the related risks and costs over their useful life, and alignment of assets with service demand, to achieve the best possible match of assets with service delivery strategies.

The department maintains asset registers in accordance with the Treasurer's Instructions. Details of acquisitions, disposals and write-offs were recorded in the respective registers. The Financial Statements for 2020–21 are reported on an accrual basis and contain details of policies in relation to recognition, valuation and depreciation of assets in notes of the statements. Assets have been valued in accordance with the department's accounting policies and procedures. These values are disclosed in the statements together with appropriate notes on valuation methods.

Risk management

Risk management is integral to the management of the department and the delivery of the wide range of services and outputs provided by the department. The department has implemented a number of mechanisms for the management of risks associated with its activities. The department has established risk management policies and associated mitigation strategies that address high risk areas.

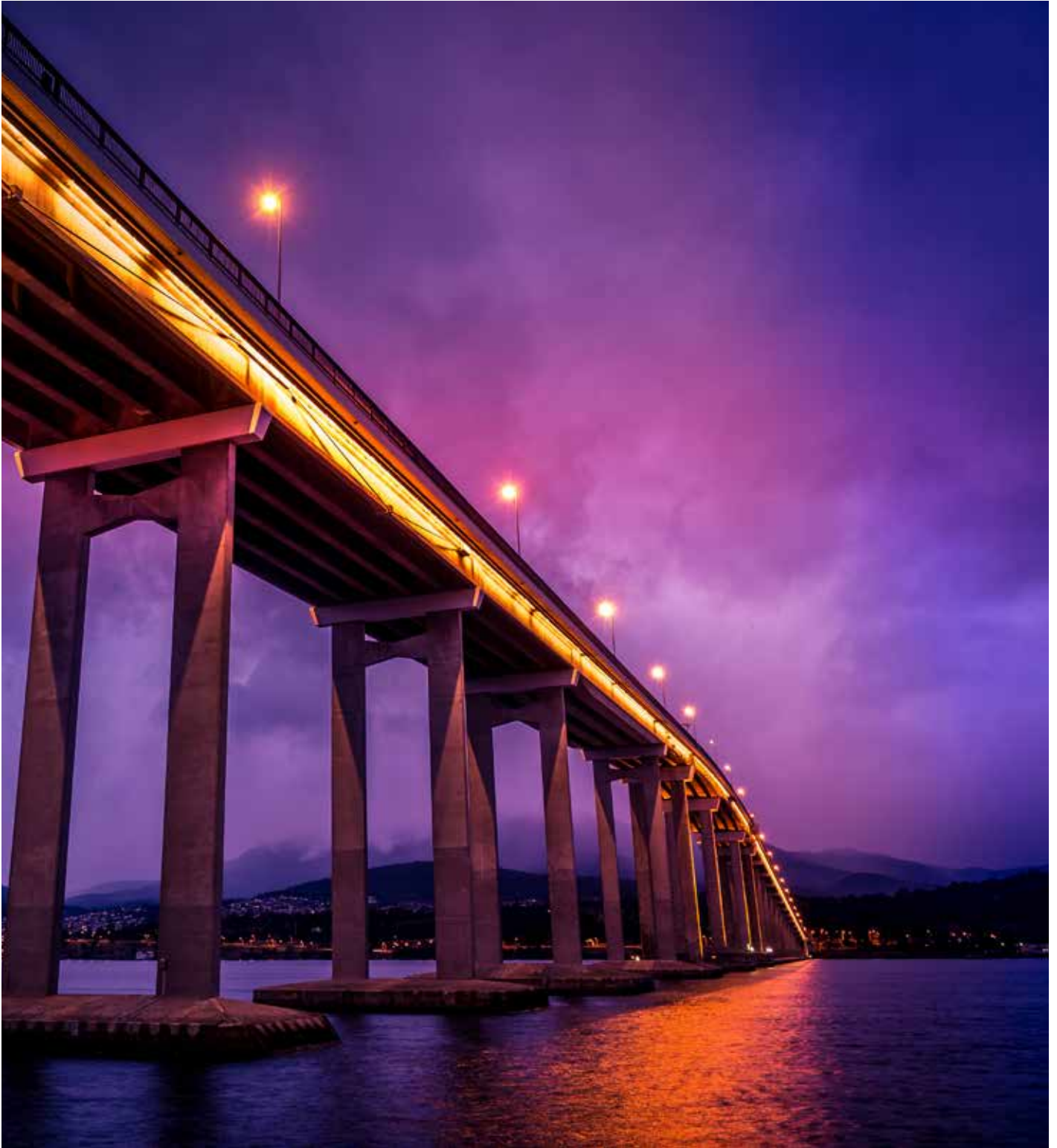
The Risk and Audit Committee undertakes a review of the department's strategic risks and ensures that internal audit program supports the mitigation of the strategic risks. During 2020–21 the Risk and Audit Committee was restructured focusing on greater independence, with the appointment of an independent Chair and one independent member, and three internal members.

Internal audit reviews enable the department to test and refine the adequacy of its controls to manage these risks and its response when risk incidents occur. The department maintains a quality system for the development and maintenance of roads and bridges. This system comprises a significant proportion of the department's operations. The system is designed to manage the risks associated with development and maintenance of roads.

It is also subject to external surveillance and incorporates:

- ▶ clear definition of accountabilities
- ▶ executive review of system effectiveness
- ▶ management of risk within processes
- ▶ feedback systems for improvement
- ▶ audits of these activities
- ▶ audits of the work of contractors to the department.

The department is a member of the Tasmanian Risk Management Fund (TRMF). The TRMF is a significant mitigation measure to ensure that there is adequate financial provision to insure the risks of the department.



Gifts, benefits and hospitality

The Department of State Growth adheres to the Gifts, Benefits and Hospitality Policy that requires all officers and employees to decline offered gifts, benefits and hospitality in certain circumstances, and declare the acceptance and giving of gifts, benefits and hospitality in others.

In accordance with the policy, all declarations of gifts, benefits or hospitality to the value of \$100 or greater, or a declaration of token mementos and modest refreshments (reaching the annual threshold of \$100 from a single supplier that have been recorded in the agency's Gift and Hospitality Register in a financial year) must be published.

The Gifts, Benefits and Hospitality Policy and the Gifts and Hospitality Register are available on the department's website.

The register includes reporting from the Office of the Coordinator-General.

Table A

Summary of procurement including participation by local business for procurement processes of \$50 000 or more (ex. GST)	
Total number of contracts awarded	102
Total number of contracts awarded to Tasmanian businesses	84
Total value of contracts awarded to Tasmanian businesses	\$209,145,393.38
Total number of tenders called and/or quotation processes run	94
Total number of bids and/or written quotations received	273
Total number of bids and/or written quotations received from Tasmanian businesses	231
Total number of new consultancies awarded	51
Total number of new consultancies awarded to Tasmanian businesses	23
Total value of new consultancies awarded to Tasmanian businesses	\$2,306,045.00
Total number of tenders called and/or quotation processes run	25
Total number of bids and/or written quotations received	84
Total number of bids and/or written quotations received from Tasmanian businesses	33
Total number of contracts and consultancies awarded	153
Total number of contracts and consultancies awarded to Tasmanian businesses	107
Total value of contracts and consultancies awarded	\$227,036,409.88
Total value of contracts and consultancies awarded to Tasmanian businesses	\$211,451,438.38
Total number of tenders called and/or quotation processes run	119
Total number of bids and/or written quotations received	357
Total number of bids and/or written quotations received from Tasmanian businesses	264

The values in this table do not include the value of options to extend nor GST.

A Tasmanian business is a business operating in Tasmania that has a permanent office or presence in Tasmania and which employs Tasmanian workers.

Table B

Contracts with a value of \$50 000 or more (ex. GST) and excluding consultancy contracts					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 2822	General Access Service: Devonport Urban / Port Sorell / Ulverstone (BRP)	Mersey Bus & Coach Pty Ltd	Tasmania	01/07/2020 - 18/01/2030	\$29,554,568.87
Contract No. 2977	Standing Offer Panel for the Provision of Interpreter Services	All about Languages	Tasmania	08/07/2020 - 08/07/2026	Total Value of Panel Contract: \$940,475.00
		ONCALL Language Services Pty Ltd	Victoria	08/07/2020 - 08/07/2026	
		BGM Amigos Pty Ltd	Tasmania	08/07/2020 - 08/07/2026	
Contract No. 3058	Tasmanian Museum and Art Gallery Security System	BSH Electrical Pty Ltd	Tasmania	30/07/2020 - 26/02/2021	\$293,323.00
Contract No. 3120	Railton Main Road Cement Works Road to Youngmans Road Shoulder Sealing	Shaw Contracting (Aust) Pty Ltd	Tasmania	10/08/2020 - 07/03/2021	\$2,155,991.00
Contract No. 3158	Tasmanian Vocational Education and Training (VET) - Campaign Strategy	Custard Pty Ltd	Tasmania	23/07/2020 - 23/07/2022	\$250,000.00
Contract No. 3172	Cleaning Services: 54-56 Mount Street, Burnie	General and Window Cleaning Pty Ltd	Tasmania	13/07/2020 - 13/07/2030	\$440,000.00
Contract No. 3180	Great Eastern Drive Road Widening and Safety Treatments, Phase 2	Gradco Pty Ltd	Tasmania	06/07/2020 - 01/02/2021	\$3,841,087.71
Contract No. 3186, 3187 & 3188	Special Needs School Bus Services in North West Tasmania	Wynyard Bus Lines	Tasmania	20/07/2020 - 31/12/2023	\$242,354.16
Contract No. 3186, 3187 & 3188	Special Needs School Bus Services in North West Tasmania	Mersey Bus & Coach Service Pty Ltd	Tasmania	20/07/2020 - 31/12/2023	\$439,627.27
Contract No. 3186, 3187 & 3188	Special Needs School Bus Services in North West Tasmania	Mersey Bus & Coach Service Pty Ltd	Tasmania	20/07/2020 - 31/12/2023	\$283,722.66
Contract No. 3189	Highland Lakes Road: Pub with No Beer Corner Realignment	Hazell Bros Group Pty Ltd	Tasmania	01/09/2020 - 18/12/2020	\$1,138,254.00
Contract No. 3194	Pavement Resurfacing 2020-2021 South	Roadways Pty Ltd	Tasmania	07/08/2020 - 28/05/2021	\$6,790,644.50
Contract No. 3195	Pavement Resurfacing 2020-2021 North	Downer EDI Works Pty Ltd	Tasmania	17/08/2020 - 28/05/2021	\$5,337,108.98
Contract No. 3206	Eaglehawk Neck Safety Upgrade Old Jetty Road to Blow Hole Road	Shaw Contracting (Aust) Pty Ltd	Tasmania	07/09/2020 - 14/12/2020	\$2,167,289.13
Contract No. 3212	Property Demolition Works	Spectran Contracting Pty Ltd	Tasmania	23/07/2020 - 24/12/2020	\$170,348.70
Contract No. 3223	Bass Highway: Boat Harbour Primary School - Improved Turning Facilities	Hazell Bros Group Pty Ltd	Tasmania	07/09/2020 - 10/03/2021	\$1,351,723.67

Table B continued

Contracts with a value of \$50 000 or more (ex. GST) and excluding consultancy contracts					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 3231	Virtual Data Room	Ansarada Pty Limited	New South Wales	06/07/2020 - 06/06/2022	\$136,595.00
Contract No. 3162	Maintenance of Mechanical Services	TCM Pty Ltd	Tasmania	07/09/2020 - 07/09/2025	\$640,000.00
Contract No. 3163	Comprehensive Maintenance of Lift Services	Otis Elevator Company Pty Ltd	Tasmania	07/09/2020 - 07/09/2025	\$120,000.00
Contract No. 3215	Midland Highway - Tunbridge Road Improvements and Safety Upgrade	AWC Pty Ltd	Tasmania	10/09/2020 - 30/06/2021	\$1,300,780.59
Contract No. 3208	Midland Highway - Powranna to South of Symmons Plains Road Improvements and Safety Upgrades	Shaw Contracting (Aust) Pty Ltd	Tasmania	03/09/2020 - 30/06/2021	\$2,231,025.46
Contract No. 3183	Grant Management System	Our Community Pty Ltd	Victoria	17/08/2020 - 17/08/2031	\$2,000,000.00
Contract No. 3276	GITC Technology One SaaS	Technology One Limited	Tasmania	30/09/2020 - 30/09/2027	\$388,060.00
Contract No. 3173	Batman Bridge A-Frame Maintenance Painting	McElligotts (Tas) Pty Ltd	Tasmania	14/10/2020 - 14/10/2022	\$3,644,780.00
Contract No. 3161	Maintenance of Fire, Electrical and Security Services	Contact Electrical Pty Ltd	Tasmania	13/10/2020 - 13/10/2025	\$414,000.00
Contract No. 3241	Great Eastern Drive - Road Widening and Safety Treatments - Phase 3	BlackCap Construction Pty Ltd	Tasmania	01/11/2020 - 01/03/2021	\$644,805.00
Contract No. 3175	Blythe River Bridge Strengthening	VEC Civil Engineering Pty Ltd	Tasmania	26/10/2020 - 29/03/2021	\$831,255.00
Contract No. 3258	Work Health and Safety - Incident Reporting Software	Cruse Partnership Australia	Victoria	01/11/2020 - 31/10/2025	\$147,200.00
Contract No. 3236	Murchison Highway Mackintosh Bridge to Sterling River Bridge Upgrades	VEC Civil Engineering Pty Ltd	Tasmania	10/11/2020 - 30/04/2021	\$7,686,075.00
Contract No. 3149	South East Traffic Solution (SETS): Tasman Highway - Midway Point Intersection	Fulton Hogan Construction Pty Ltd	Tasmania	16/11/2020 - 16/05/2022	\$18,412,474.42
Contract No. 2999	Graduated Licensing System (GLS) Best Practice Education and Communication Package	Croomo Pty Ltd	Queensland	17/11/2020 - 17/11/2023	\$2,176,687.00
Contract No. 3264	Kingborough Park and Ride - Firthside Stage One	State-Wide Earthworks Pty Ltd	Tasmania	25/11/2020 - 31/01/2021	\$137,085.00
Contract No. 3268	Launceston Airport Road Access (Evandale Road)	Hazell Bros Group Pty Ltd	Tasmania	25/11/2020 - 25/05/2022	\$7,810,844.96
Contract No. 2984	Old Scamander Bridge Demolition and Pedestrian Access Improvements	BridgePro Engineering Pty Ltd	Tasmania	25/11/2020 - 21/04/2021	\$1,050,400.00
Contract No. 3296	Bruny Island Landside Infrastructure - Civil Works	AWC Pty Ltd	Tasmania	01/12/2020 - 30/04/2021	\$2,653,870.27

Table B continued

Contracts with a value of \$50 000 or more (ex. GST) and excluding consultancy contracts					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 2402	Tasman Highway - Apsley River Bridge Replacement	DCS Civil Tas Pty Ltd	Tasmania	08/12/2020 - 21/07/2022	\$6,995,500.00
Contract No. 3210	New Bridgewater Bridge - Early Contractor Involvement for Design & Construct	McConnell Dowell Constructors (Aust) Pty	Victoria	01/12/2020 - 01/12/2024	\$2,800,000.00
Contract No. 3210	New Bridgewater Bridge - Early Contractor Involvement for Design & Construct	CPB Contractors Pty Ltd	Victoria	01/12/2020 - 01/12/2024	\$2,800,000.00
Contract No. 3222	Channel Highway North West Bay River Bridge (B0042)	DCS Civil Tas Pty Ltd	Tasmania	14/12/2020 - 01/04/2021	\$195,500.00
Contract No. 3299	Digital Futures Mentoring Program	Anima Mundi Therapy Pty Ltd	Tasmania	04/01/2021 - 30/06/2022	\$78,200.00
Contract No. 3230	Tasmanian Government Personal Protective Equipment (PPE) Stockpile	St John Ambulance Australia (Tasmania) Inc.	Tasmania	26/11/2020 - 25/11/2030	\$9,279,620.00
Contract No. 3184	Venue Management Services for Princes Wharf Shed Number One (PW1)	TM Management Group Pty Ltd	Tasmania	01/02/2021 - 31/01/2026	\$1,403,000.00
Contract No. 3277	Mineral Resources Tasmania - Mornington Upgrade	Fairbrother Pty Ltd	Tasmania	22/12/2020 - 30/09/2021	\$2,386,100.00
Contract No. 3209	Bruny Island Landside Infrastructure - Marine Works	Hazell Bros Group Pty Ltd	Tasmania	25/01/2021 - 28/06/2021	\$4,496,000.00
Contract No. 3260	Batman Highway - Shoulder Sealing	Hazell Bros Group Pty Ltd	Tasmania	21/12/2020 - 19/07/2021	\$4,553,831.01
Contract No. 3204	Bass Highway - Wynyard to Marrawah - Package I	Shaw Contracting (Aust) Pty Ltd	Tasmania	12/01/2021 - 12/04/2022	\$13,329,600.00
Contract No. 3308	Digital Coaching - Digital Ready for Business	Digital Dandy	Tasmania	04/01/2021 - 30/06/2022	\$99,000.00
Contract No. 3256	Huon Highway - Sandfly Road Intersection Junction Upgrade	Hazell Bros Group Pty Ltd	Tasmania	21/01/2021 - 17/09/2021	\$5,181,703.00
Contract No. 3309	Digital Coaching - Digital Ready for Business	Squawk Digital	Tasmania	27/01/2021 - 30/06/2022	\$99,000.00
Contract No. 3203	East Derwent Highway Upgrade Sugarloaf Road to Golf Links Road	AWC Pty Ltd	Tasmania	02/02/2021 - 01/05/2022	\$10,111,159.15

Table B continued

Contracts with a value of \$50 000 or more (ex. GST) and excluding consultancy contracts					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 3259	Supply, Installation and Commissioning of Electronic School Zone Speed Limit Signs	SAGE Automation	Tasmania	27/01/2021 - 31/05/2022	\$5,511,975.00
Contract No. 3281	Tasman Highway - Sheas Creek Bridge Replacement	VEC Civil Engineering Pty Ltd	Tasmania	15/01/2021 - 02/07/2021	\$1,497,851.00
Contract No. 3198	Great Eastern Drive Overtaking Lanes - Diana's Basin to St Helens	Gradco Pty Ltd	Tasmania	29/01/2021 - 01/07/2021	\$6,855,354.99
Contract No. 3269	Pavement Data Collection - Laser Profiler Survey	ARRB Group Ltd	Victoria	05/02/2021 - 10/12/2028	\$1,199,970.00
Contract No. 3297	Piezoelectric Sensor Installation	Pentagon Systems Pty Ltd	Queensland	30/11/2020 - 10/04/2021	\$59,614.50
Contract Nos. 3217, 3218, 3219 and 3220	Four School Bus Services in Northern and Southern Tasmania	JBS Holdings Pty Ltd	Tasmania	01/01/2021 - 31/12/2029	\$839,055.69
Contract Nos. 3217, 3218, 3219 and 3220	Four School Bus Services in Northern and Southern Tasmania	JBS Holdings Pty Ltd	Tasmania	01/01/2021 - 31/12/2029	\$664,026.48
Contract Nos. 3217, 3218, 3219 and 3220	Four School Bus Services in Northern and Southern Tasmania	Mersey Bus & Coach Service Pty Ltd	Tasmania	01/01/2021 - 31/12/2029	\$1,074,408.48
Contract Nos. 3217, 3218, 3219 and 3220	Four School Bus Services in Northern and Southern Tasmania	O'Driscoll Coaches	Tasmania	01/01/2021 - 31/12/2029	\$757,734.12
Contract No. 3284	Tasmanian Museum and Art Gallery Central Gallery and Storage	Construction 3 Pty Ltd	Tasmania	10/12/2020 - 31/01/2021	\$55,000.00
Contract No. 3249	Tasmanian Museum and Art Gallery Children's Exhibition and Fabrication Services	Soda Projects Pty Ltd	Tasmania	11/02/2021 - 30/04/2021	\$444,152.00
Contract No. 3314	Human Resources Information Centre - Incident Reporting	Cruse Partnership Australia	Victoria	04/02/2021 - 03/02/2026	\$183,300.00
Contract No. 3325	Grant Writing Information Sessions	Sidecar Studio	Tasmania	22/02/2021 - 31/12/2021	\$80,000.00
Contract No. 3310	Digital Coaching - Digital Ready for Business	The Creative Technologist	Tasmania	04/02/2021 - 30/06/2022	\$99,000.00
Contract No. 3328	Registration and Licensing Services Document Management (Printing, Personalisation, Warehousing and Distribution)	Print Mail Logistics	Tasmania	01/03/2021 - 31/08/2021	\$100,000.00
Contract No. 3326	Project Management Training	Leftfield Project Solutions	Tasmania	01/04/2021 - 31/03/2022	\$55,000.00
Contract No. 3288	Railton Main Road - Youngmans Road to Dawsons Siding Road - Shoulder Sealing	Shaw Contracting (Aust) Pty Ltd	Tasmania	03/03/2021 - 03/03/2022	\$3,744,901.00

Table B continued

Contracts with a value of \$50 000 or more (ex. GST) and excluding consultancy contracts					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 3245	Binalong Bay Road Shoulder Widening, Tuckers Arm to Cray Court	DCS Civil Tas Pty Ltd	Tasmania	03/03/2021 - 30/06/2021	\$1,996,249.00
Contract No. 3201	Bass Highway - Cooee to Wynyard Upgrades Program: Somerset to Wynyard Realignment	Hazell Bros Group Pty Ltd	Tasmania	03/03/2021 - 28/12/2022	\$10,889,263.93
Contract No. 3274	Davey Street (Murray Street to Southern Outlet) Pavement Renewal	VEC Civil Engineering Pty Ltd	Tasmania	09/03/2021 - 29/06/2021	\$3,226,894.00
Contract No. 3279	Carbon Fibre Reinforce Polymer (CFRP) Bridge Strengthening - Multiple Bridges	BridgePro Engineering Pty Ltd	Tasmania	09/03/2021 - 31/01/2022	\$1,089,695.52
Contract No. 3150	Tasman Highway Sorell Southern Bypass	Hazell Bros Group Pty Ltd	Tasmania	26/02/2021 - 26/08/2022	\$11,999,790.00
Contract No. 3283	Bass Highway - Oakleigh Rail Underpass, Meander River Bridge, Forth River Bridge - Strengthening	VEC Civil Engineering Pty Ltd	Tasmania	12/03/2021 - 07/10/2021	\$2,737,947.00
Contract No. 3294	Midland Highway - South Esk River Bridge Strengthening	VEC Civil Engineering Pty Ltd	Tasmania	24/03/2021 - 15/07/2021	\$413,960.00
Contract No. 3289	Tasmanian Trade Advocate - United States of America	Lunik Inc	International	01/04/2021 - 30/09/2022	\$270,000.00
Contract No. 3316	Digital Ready for Business 2021-22	Kingthing Pty Ltd	Tasmania	20/04/2021 - 30/06/2022	\$217,500.00
Contract No. 3343	Software Maintenance and Support Services for the Motor Registry System	DXC Eclipse Pty Limited	Tasmania	01/04/2021 - 01/06/2021	\$85,920.00
Contract No. 3349	Flinders Island Pats River Bridge Repairs	BridgePro Engineering Pty Ltd	Tasmania	22/04/2021 - 30/06/2021	\$95,100.00
Contract No. 3340	Manager and Employee Respect Workshops	Swinburne University of Technology	Tasmania	09/04/2021 - 31/10/2021	\$52,500.00
Contract No. 3321	Tasmanian Trade Advocate for Japan	Cinagro Co. Ltd	International	25/04/2021 - 24/10/2022	\$187,500.00
Contract No. 3287	Tasmanian Museum and Art Gallery Moonah Store Roof Repair	Just Roofing Pty Ltd	Tasmania	30/04/2021 - 15/06/2021	\$85,311.00
Contract No. 3356	Technology One Application Managed Services	Technology One Limited	Queensland	31/03/2021 - 31/03/2022	\$77,760.00

Table B continued

Contracts with a value of \$50 000 or more (ex. GST) and excluding consultancy contracts					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 3263	Campbell Town Pedestrian Underpass	VEC Civil Engineering Pty Ltd	Tasmania	12/05/2021 - 9/03/2022	\$3,859,562.00
Contract No. 3290	Bridgewater Bridge Sheave Beam Repairs	BridgePro Engineering Pty Ltd	Tasmania	25/05/2021 - 12/10/2021	\$1,398,400.00
Contract No. 3362	State-wide Link Marker Re-instatement and GPS Survey	Spatial Enterprises Pty Ltd	Tasmania	25/05/2021 - 11/06/2021	\$70,000.00
Contract No. 3302	Rock Cutting Stabilisation Projects 2020-2021	Spectran Contracting Pty Ltd	Tasmania	25/05/2021 - 09/12/2021	\$644,137.60
Contract No. 3353	Rossarden Drainage and Subsidence Repairs	Digga Excavations Tas Pty Ltd	Tasmania	13/5/2021 - 10/07/2021	\$98,367.95
Contract No.3357	City Deal Southern Projects - Stakeholder Engagement Public Display Stage Two	WSP Pty Limited	New South Wales	01/06/2021 - 30/09/2021	\$99,317.00
Contract No. 3292	Bridge Joint Rehabilitation Program 2020-2021	VEC Civil Engineering Pty Ltd	Tasmania	07/06/2021 - 29/08/2021	\$1,160,074.94
Contract No. 3363	Make It Tasmania Website Content Creator 2021-2023	Alice Hansen	Tasmania	01/07/2021 - 30/06/2023	\$90,000.00
Contract No. 3354	Compact 200 Temporary Bridging	Mabey Hire Pty Ltd	Queensland	16/06/2021 - 15/10/2022	\$3,430,912.00
Contract No. 3304	Bruny Island Landside Infrastructure – Mechanical Works	Crisp Bros. & Haywards Pty Ltd	Tasmania	16/06/2021- 30/3/2022	\$3,510,446.00
Contract No. 3322	Tasmanian Trade Advocate - Singapore	Tractus Asia Consulting PTE. LTD	International	24/06/2021 - 24/12/2022	\$217,500.00
Contract No. 3229	Motor Registry System Software Support and Maintenance	DXC Eclipse Pty Ltd	Tasmania	01/06/2021 - 31/05/2027	\$3,434,745.60
Contract No. 3351	River Derwent Ferry Service - Design Related Activities for Kangaroo Bay Terminals	Derwent Cruises Pty Ltd / Secheron Holdings Pty Ltd	Tasmania	11/05/2021 - 10/07/2021	\$98,000.00
Contract No 3376	Provision of road safety research services.	Enterprise Marketing and Research Services Pty Ltd	Tasmania	23/06/2021 - 01/01/2022	\$86,850.00
Contract No. 3257	East Derwent Highway Otago Bay Junction Improvement	AWC Pty Ltd	Tasmania	21/06/2021 - 13/09/2021	\$890,000.00
Contract No. 1155	Collation of regional ABR data by local government area.	ID Consulting Pty Ltd	Victoria	01/06/2021 - 31/05/2023	\$190,000.00
Contract No. 3324	Strategic Review of Tasmanian Trade Strategy	CSIRO	Australian Capital Territory	29/03/2021 - 01/09/2021	\$94,402.00
Contract NR 1134	Strategic Advisor to the Tasmanian Trade Advocate USA	Christopher Oldfield	Tasmania	31/05/2021- 30/05/2022	\$52,500.00

Table C

Consultancy contracts with a value of \$50 000 or more (ex. GST)					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 3193	The comprehensive economic analysis of the value of the defence sector to the Tasmanian economy	SGS Economic and Planning Pty Ltd	Tasmania	09/07/2020 - 09/12/2020	\$56,047.00
Contract No. 3225	Bruny Island Landside Infrastructure Works	Burbury Consulting Pty Ltd	Tasmania	30/07/2020 - 01/03/2021	\$523,510.00
Contract No. 3234	Heavy Vehicle Driver Rest Area Facility Design	Pitt&Sherry (Operations) Pty Ltd	Tasmania	18/08/2020 - 31/05/2021	\$566,292.00
Contract No. 3240	Railton Main Road Shoulder Sealing - Design and Development	Pitt&Sherry (Operations) Pty Ltd	Tasmania	15/07/2020 - 31/05/2021	\$234,407.00
Contract No. 3244	Northern Roads Package - Batman Highway Frankford Road and Birralelee Road	Pitt&Sherry (Operations) Pty Ltd	Tasmania	28/07/2020 - 30/06/2021	\$597,069.00
Contract No. 3254	Bridgewater Bridge - Independent Cost Estimation	Fission Pty Ltd	Queensland	12/08/2020 - 30/10/2020	\$62,480.00
Contract No. 3100	Professional Services Panel for Transport Infrastructure Projects	BlackCap Construction Pty Ltd	Tasmania	21/08/2020 - 30/04/2025	Total value of panel contract: \$75,000,000
		ERA Planning Pty Ltd	Tasmania	21/08/2020 - 30/04/2025	
		Little Green Tractor Family Pty Ltd T/A Evergreen Lab Pty Ltd	Tasmania	21/08/2020 - 30/04/2025	
		Futureye Pty Ltd	Victoria	21/08/2020 - 30/04/2025	
		NGB Civil Consulting Pty Ltd	Tasmania	21/08/2020 - 30/04/2025	
		North Projects Pty Ltd	Tasmania	21/08/2020 - 30/04/2025	
		Pitt&Sherry (Operations) Pty Ltd	Tasmania	21/08/2020 - 30/04/2025	
		PSA Consulting (Australia) Pty Ltd	Queensland	21/08/2020 - 30/04/2025	
		Rare Innovation Pty Ltd	Tasmania	21/08/2020 - 30/04/2025	
		Sage Automation Pty Ltd	Tasmania	21/08/2020 - 30/04/2025	
		Shoal Group Pty Ltd	South Australia	21/08/2020 - 30/04/2025	
		Touch Projects Limited	Victoria	21/08/2020 - 30/04/2025	
		WSP Australia Pty Ltd	New South Wales	03/09/2020 - 30/04/2025	
Veitch Lister Consulting Pty Ltd	Queensland	03/09/2020 - 30/04/2025			

Table C continued

Consultancy contracts with a value of \$50 000 or more (ex. GST)					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 3100	Professional Services Panel for Transport Infrastructure Projects	GHD Pty Ltd	Tasmania	03/09/2020 - 30/04/2025	Total value of panel contract: \$75,000,000
		Deloitte Touche Tohmatsu Limited	Tasmania	03/09/2020 - 30/04/2025	
		Aurecon Australasia Pty Ltd	Victoria	03/09/2020 - 30/04/2025	
		AECOM Australia Pty Ltd	Victoria	03/09/2020 - 30/04/2025	
		Burbury Consulting Pty Ltd	Tasmania	03/09/2020 - 30/04/2025	
		Taylor's Developments Statagists Pty Ltd	Victoria	18/09/2020 - 30/04/2025	
		Johnstone McGee and Gandy Pty Ltd as Trustee for the Johnstone McGee and Gandy Unit Trust	Tasmania	18/09/2020 - 30/04/2025	
		Jacobs Group (Australia) Pty Ltd	Tasmania	18/09/2020 - 30/04/2025	
KPMG Australia	Tasmania	04/11/2020 - 30/04/2025			
EY Consulting Pty Ltd	Victoria	20/11/2020 - 30/04/2025			
Contract No. 3233	Tasmanian NBL Team and Derwent Entertainment Centre Building and Construction and Specialist Advisory Services	Johnstaff (Vic) Projects Pty Ltd	Victoria	04/09/2020 - 31/10/2022	\$400,000.00
Contract No. 3255	Preliminary Advice to support the establishment of the Tasmanian Renewable Energy Target in legislation	ACIL Allen Consulting Pty Ltd	Queensland	24/08/2020 - 30/09/2020	\$53,524.00
Contract No. 3272	Review of cost drivers for delivering vocational education training in Tasmania	Ernst and Young	New South Wales	02/10/2020 - 13/11/2020	\$50,000.00
Contract No. 3226	Graduated Licensing System Evaluation Package	Queensland University of Technology	Queensland	28/10/2020 - 28/02/2027	\$444,533.00
Contract No. 3248	City Deal Southern Projects - Communications Campaign	Republic of Everyone Pty Ltd	New South Wales	24/11/2020 - 25/01/2021	\$71,000.00
Contract No. 3315	Tasmanian Industry Participation Plan Assessments for Civil Construction	N Carter & S.R Cluttercuk & J Doyle & D.M Johnson & S.G Jones & A.M Leis & P.D Lyons & M.T Marshall & D.J McCarthy & M Salter & D.I Thomson & I.M Wheeler, trading as Wise Lord Ferguson	Tasmania	13/01/2021 - 31/12/2024	\$100,000.00
Contract No. 3295	Peer Review - UTAS Stadium Proposed Upgrades	Johnstaff Projects (VIC) Pty Ltd	Victoria	09/11/2020 - 26/02/2021	\$59,940.00

Table C continued

Consultancy contracts with a value of \$50 000 or more (ex. GST)					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 3318	IT Consultant Services - Migration Tasmania	CS IT GROUP PTY LTD	Australian Capital Territory	01/12/2020 - 30/06/2023	\$100,000.00
Contract No. 3285	Feasibility Study: Tasmanian Bottling Plant	Pitt&Sherry (Operations) Pty Ltd	Tasmania	01/02/2021 - 07/05/2021	\$79,720.00
Contract No. 3300	Research of the Tasmanian Gas Market	Oakley Greenwood Pty Ltd	Queensland	01/12/2020 - 31/01/2021	\$60,000.00
Contract No. 3327	State Growth Leadership 360 Degree Feedback Program	V Howarth & D.M Nisbet trading as "Round Table Management Consulting"	New South Wales	01/03/2021 - 30/09/2021	\$80,000.00
Contract No. 3341	National VET Reform Analysis	Ernst & Young	New South Wales	09/03/2021 - 01/10/2021	\$100,000.00
Contract No. 3247	External Legal Services - Bridgewater Bridge Project	The Partnership trading as King & Wood Mallesons	New South Wales	14/07/2020 - 14/07/2024	\$600,000.00
Contract No. 3280	External Legal Services	Norton Rose and Fullbright	New South Wales	30/09/2020 - 30/09/2021	\$150,000.00
Contract No. 3275	Project Marinus - External Legal Services	Ronald Arthur Finlay	New South Wales	05/10/2020 - 05/03/2021	\$200,000.00
Contract No. 3355	Establishment of Legal Services Panel (Screen Tasmania)	P/V=K Pty Ltd	New South Wales	22/04/2021 - 21/04/2023	Total Value of Panel Contract: \$320,000.00
		Steven Paul Rosser	Victoria	04/04/2021 - 03/04/2023	
		Cole Media & Entertainment Law Pty Ltd	New South Wales	22/04/2021 - 21/04/2023	
		Simpsons Solicitors Pty Ltd	New South Wales	22/04/2021 - 21/04/2023	
Contract No. 3360	Renewables Tasmania Brand Development and Awareness Building	Smith Associates Pty Ltd	Tasmania	25/05/2021 - 31/12/2021	\$99,000.00
Contract No. 3374	Scoping Study for the Development of a Tasmanian Renewable Energy Centre of Excellence	RDME Pty Ltd (trading as RDME Consulting)	Tasmania	30/06/2021 - 31/10/2021	\$50,000.00

Table D

Consultancies or Contracts awarded where a disaggregation exemption has been applied in accordance with Treasurer's Instruction PP-2					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 3225	Bruny Island Landside Infrastructure Works	Burbury Consulting Pty Ltd	Tasmania	30/07/2020 - 01/03/2021	\$523,510.00
Contract No. 3234	Heavy Vehicle Driver Rest Area Facility Design	Pitt&Sherry (Operations) Pty Ltd	Tasmania	18/08/2020 - 31/05/2021	\$566,292.00
Contract No. 3244	Northern Roads Package - Batman Highway Frankford Road and Birraleee Road	Pitt&Sherry (Operations) Pty Ltd	Tasmania	28/07/2020 - 30/06/2021	\$597,069.00
Contract No. 3100	Professional Services Panel for Transport Infrastructure Projects	Multiple Contracts	Multiple	21/08/2020 - 30/04/2025	Total value of panel contract: \$75,000,000
Contract No. 3226	Graduated Licensing System Evaluation Package	Queensland University of Technology	Queensland	28/10/2020 - 28/02/2027	\$444,533.00
Contract No. 3247	External Legal Services - Bridgewater Bridge Project	The Partnership trading as King & Wood Mallesons	New South Wales	14/07/2020 - 14/07/2024	\$600,000.00
Contract No. 2822	General Access Service: Devonport Urban / Port Sorell / Ulverstone (BRP)	Mersey Bus & Coach Pty Ltd	Tasmania	01/07/2020 - 18/01/2030	\$29,554,568.87
Contract No. 3058	Tasmanian Museum and Art Gallery Security System	BSH Electrical Pty Ltd	Tasmania	30/07/2020 - 26/02/2021	\$293,323.00
Contract No. 3120	Railton Main Road Cement Works Road to Youngmans Road Shoulder Sealing	Shaw Contracting (Aust) Pty Ltd	Tasmania	10/08/2020 - 07/03/2021	\$2,155,991.00
Contract No. 3158	Tasmanian Vocational Education and Training (VET) - Campaign Strategy	Custard Pty Ltd	Tasmania	23/07/2020 - 23/07/2022	\$250,000.00
Contract No. 3172	Cleaning Services: 54-56 Mount Street, Burnie	General and Window Cleaning Pty Ltd	Tasmania	13/07/2020 - 13/07/2030	\$440,000.00
Contract No. 3180	Great Eastern Drive Road Widening and Safety Treatments, Phase 2	Gradco Pty Ltd	Tasmania	06/07/2020 - 01/02/2021	\$3,841,087.71
Contract No. 3186, 3187 & 3188	Special Needs School Bus Services in North West Tasmania	Wynyard Bus Lines	Tasmania	20/07/2020 - 31/12/2023	\$242,354.16
Contract No. 3186, 3187 & 3188	Special Needs School Bus Services in North West Tasmania	Mersey Bus & Coach Service Pty Ltd	Tasmania	20/07/2020 - 31/12/2023	\$439,627.27
Contract No. 3186, 3187 & 3188	Special Needs School Bus Services in North West Tasmania	Mersey Bus & Coach Service Pty Ltd	Tasmania	20/07/2020 - 31/12/2023	\$283,722.66
Contract No. 3189	Highland Lakes Road: Pub with No Beer Corner Realignment	Hazell Bros Group Pty Ltd	Tasmania	01/09/2020 - 18/12/2020	\$1,138,254.00
Contract No. 3194	Pavement Resurfacing 2020-2021 South	Roadways Pty Ltd	Tasmania	07/08/2020 - 28/05/2021	\$6,790,644.50
Contract No. 3195	Pavement Resurfacing 2020-2021 North	Downer EDI Works Pty Ltd	Tasmania	17/08/2020 - 28/05/2021	\$5,337,108.98

Table D continued

Consultancies or Contracts awarded where a disaggregation exemption has been applied in accordance with Treasurer's Instruction PP-2					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 3206	Eaglehawk Neck Safety Upgrade Old Jetty Road to Blow Hole Road	Shaw Contracting (Aust) Pty Ltd	Tasmania	07/09/2020 - 14/12/2020	\$2,167,289.13
Contract No. 3223	Bass Highway: Boat Harbour Primary School - Improved Turning Facilities	Hazell Bros Group Pty Ltd	Tasmania	07/09/2020 - 10/03/2021	\$1,351,723.67
Contract No. 3162	Maintenance of Mechanical Services	TCM Pty Ltd	Tasmania	07/09/2020 - 07/09/2025	\$640,000.00
Contract No. 3215	Midland Highway - Tunbridge Road Improvements and Safety Upgrade	AWC Pty Ltd	Tasmania	10/09/2020 - 30/06/2021	\$1,300,780.59
Contract No. 3208	Midland Highway - Powranna to South of Symmons Plains Road Improvements and Safety Upgrades	Shaw Contracting (Aust) Pty Ltd	Tasmania	03/09/2020 - 30/06/2021	\$2,231,025.46
Contract No. 3183	Grant Management System	Our Community Pty Ltd	Victoria	17/08/2020 - 17/08/2031	\$2,000,000.00
Contract No. 3276	GITC Technology One SaaS	Technology One Limited	Tasmania	30/09/2020 - 30/09/2027	\$388,060.00
Contract No. 3173	Batman Bridge A-Frame Maintenance Painting	McElligotts (Tas) Pty Ltd	Tasmania	14/10/2020 - 14/10/2022	\$3,644,780.00
Contract No. 3161	Maintenance of Fire, Electrical and Security Services	Contact Electrical Pty Ltd	Tasmania	13/10/2020 - 13/10/2025	\$414,000.00
Contract No. 3241	Great Eastern Drive - Road Widening and Safety Treatments - Phase 3	BlackCap Construction Pty Ltd	Tasmania	01/11/2020 - 01/03/2021	\$644,805.00
Contract No. 3175	Blythe River Bridge Strengthening	VEC Civil Engineering Pty Ltd	Tasmania	26/10/2020 - 29/03/2021	\$831,255.00
Contract No. 3236	Murchison Highway Mackintosh Bridge to Sterling River Bridge Upgrades	VEC Civil Engineering Pty Ltd	Tasmania	10/11/2020 - 30/04/2021	\$7,686,075.00
Contract No. 3149	South East Traffic Solution (SETS): Tasman Highway - Midway Point Intersection	Fulton Hogan Construction Pty Ltd	Tasmania	16/11/2020 - 16/05/2022	\$18,412,474.42
Contract No. 2999	Graduated Licensing System (GLS) Best Practice Education and Communication Package	Croomo Pty Ltd	Queensland	17/11/2020 - 17/11/2023	\$2,176,687.00
Contract No. 3268	Launceston Airport Road Access (Evandale Road)	Hazell Bros Group Pty Ltd	Tasmania	25/11/2020 - 25/05/2022	\$7,810,844.96
Contract No. 2984	Old Scamander Bridge Demolition and Pedestrian Access Improvements	BridgePro Engineering Pty Ltd	Tasmania	25/11/2020 - 21/04/2021	\$1,050,400.00
Contract No. 3296	Bruny Island Landside Infrastructure - Civil Works	AWC Pty Ltd	Tasmania	01/12/2020 - 30/04/2021	\$2,653,870.27
Contract No. 2402	Tasman Highway - Apsley River Bridge Replacement	DCS Civil Tas Pty Ltd	Tasmania	08/12/2020 - 21/07/2022	\$6,995,500.00
Contract No. 3210	New Bridgewater Bridge - Early Contractor Involvement for Design & Construct	McConnell Dowell Constructors (Aust) Pty	Victoria	01/12/2020 - 01/12/2024	\$2,800,000.00

Table D continued

Consultancies or Contracts awarded under an approved limited or direct sourcing process					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 3210	New Bridgewater Bridge - Early Contractor Involvement for Design & Construct	CPB Contractors Pty Ltd	Victoria	01/12/2020 - 01/12/2024	\$2,800,000.00
Contract No. 3212	Property Demolition Works	Spectran Contracting Pty Ltd	Tasmania	23/07/2020 – 24/12/2020	\$170,348.70
Contract No. 3222	Channel Highway north West Bay River Bridge (B0042)	DCS Civil Tas Pty Ltd	Tasmania	14/12/2020 – 01/04/2021	\$195,500.00
Contract No. 3240	Railton Main Road Shoulder Sealing – Design and Development	Pitt&Sherry (Operations) Pty Ltd	Tasmania	15/07/2020 – 31/05/2021	\$234,407.00
Contract No. 3230	Tasmanian Government Personal Protective Equipment (PPE) Stockpile	St John Ambulance Australia (Tasmania) Inc.	Tasmania	26/11/2020 - 25/11/2030	\$9,279,620.00
Contract No. 3184	Venue Management Services for Princes Wharf Shed Number One (PWI)	TM Management Group Pty Ltd	Tasmania	01/02/2021 - 31/01/2026	\$1,403,000.00
Contract No. 3277	Mineral Resources Tasmania - Mornington Upgrade	Fairbrother Pty Ltd	Tasmania	22/12/2020 - 30/09/2021	\$2,386,100.00
Contract No. 3209	Bruny Island Landside Infrastructure - Marine Works	Hazell Bros Group Pty Ltd	Tasmania	25/01/2021 - 28/06/2021	\$4,496,000.00
Contract No. 3260	Batman Highway - Shoulder Sealing	Hazell Bros Group Pty Ltd	Tasmania	21/12/2020 - 19/07/2021	\$4,553,831.01
Contract No. 3204	Bass Highway - Wynyard to Marrawah - Package I	Shaw Contracting (Aust) Pty Ltd	Tasmania	12/01/2021 - 12/04/2022	\$13,329,600.00
Contract No. 3256	Huon Highway - Sandfly Road Intersection Junction Upgrade	Hazell Bros Group Pty Ltd	Tasmania	21/01/2021 - 17/09/2021	\$5,181,703.00
Contract No. 3203	East Derwent Highway Upgrade Sugarloaf Road to Golf Links Road	AWC Pty Ltd	Tasmania	02/02/2021 - 01/05/2022	\$10,111,159.15
Contract No. 3259	Supply, Installation and Commissioning of Electronic School Zone Speed Limit Signs	SAGE Automation	Tasmania	27/01/2021 - 31/05/2022	\$5,511,975.00
Contract No. 3281	Tasman Highway - Sheas Creek Bridge Replacement	VEC Civil Engineering Pty Ltd	Tasmania	15/01/2021 - 02/07/2021	\$1,497,851.00
Contract No. 3198	Great Eastern Drive Overtaking Lanes - Diana's Basin to St Helens	Gradco Pty Ltd	Tasmania	29/01/2021 - 01/07/2021	\$6,855,354.99
Contract No. 3269	Pavement Data Collection - Laser Profiler Survey	ARRB Group Ltd	Victoria	05/02/2021 - 10/12/2028	\$1,199,970.00

Table D continued

Consultancies or Contracts awarded where a disaggregation exemption has been applied in accordance with Treasurer's Instruction PP-2					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract Nos. 3217, 3218, 3219 and 3220	Four School Bus Services in Northern and Southern Tasmania	JBS Holdings Pty Ltd	Tasmania	01/01/2021 - 31/12/2029	\$839,055.69
Contract Nos. 3217, 3218, 3219 and 3220	Four School Bus Services in Northern and Southern Tasmania	JBS Holdings Pty Ltd	Tasmania	01/01/2021 - 31/12/2029	\$664,026.48
Contract Nos. 3217, 3218, 3219 and 3220	Four School Bus Services in Northern and Southern Tasmania	Mersey Bus & Coach Service Pty Ltd	Tasmania	01/01/2021 - 31/12/2029	\$1,074,408.48
Contract Nos. 3217, 3218, 3219 and 3220	Four School Bus Services in Northern and Southern Tasmania	O'Driscoll Coaches	Tasmania	01/01/2021 - 31/12/2029	\$757,734.12
Contract No. 3249	Tasmanian Museum and Art Gallery Children's Exhibition and Fabrication Services	Soda Projects Pty Ltd	Tasmania	11/02/2021 - 30/04/2021	\$444,152.00
Contract No. 3288	Railton Main Road - Youngmans Road to Dawsons Siding Road - Shoulder Sealing	Shaw Contracting (Aust) Pty Ltd	Tasmania	03/03/2021 - 03/03/2022	\$3,744,901.00
Contract No. 3245	Binalong Bay Road Shoulder Widening, Tuckers Arm to Cray Court	DCS Civil Tas Pty Ltd	Tasmania	03/03/2021 - 30/06/2021	\$1,996,249.00
Contract No. 3201	Bass Highway - Cooee to Wynyard Upgrades Program: Somerset to Wynyard Realignment	Hazell Bros Group Pty Ltd	Tasmania	03/03/2021 - 28/12/2022	\$10,889,263.93
Contract No. 3274	Davey Street (Murray Street to Southern Outlet) Pavement Renewal	VEC Civil Engineering Pty Ltd	Tasmania	09/03/2021 - 29/06/2021	\$3,226,894.00
Contract No. 3279	Carbon Fibre Reinforce Polymer (CFRP) Bridge Strengthening - Multiple Bridges	BridgePro Engineering Pty Ltd	Tasmania	09/03/2021 - 31/01/2022	\$1,089,695.52
Contract No. 3150	Tasman Highway Sorell Southern Bypass	Hazell Bros Group Pty Ltd	Tasmania	26/02/2021 - 26/08/2022	\$11,999,790.00
Contract No. 3283	Bass Highway - Oakleigh Rail Underpass, Meander River Bridge, Forth River Bridge - Strengthening	VEC Civil Engineering Pty Ltd	Tasmania	12/03/2021 - 07/10/2021	\$2,737,947.00
Contract No. 3294	Midland Highway - South Esk River Bridge Strengthening	VEC Civil Engineering Pty Ltd	Tasmania	24/03/2021 - 15/07/2021	\$413,960.00

Table D continued

Consultancies or Contracts awarded where a disaggregation exemption has been applied in accordance with Treasurer's Instruction PP-2					
Contract ID	Title	Supplier name	State for reporting	Period of contract	Value (\$) including any options to extend
Contract No. 3263	Campbell Town Pedestrian Underpass	VEC Civil Engineering Pty Ltd	Tasmania	12/05/2021 - 9/03/2022	\$3,859,562.00
Contract No. 3290	Bridgewater Bridge Sheave Beam Repairs	BridgePro Engineering Pty Ltd	Tasmania	25/05/2021 - 12/10/2021	\$1,398,400.00
Contract No. 3302	Rock Cutting Stabilisation Projects 2020-2021	Spectran Contracting Pty Ltd	Tasmania	25/05/2021 - 09/12/2021	\$644,137.60
Contract No. 3292	Bridge Joint Rehabilitation Program 2020-2021	VEC Civil Engineering Pty Ltd	Tasmania	07/06/2021 - 29/08/2021	\$1,160,074.94
Contract No. 3354	Compact 200 Temporary Bridging	Mabey Hire Pty Ltd	Queensland	16/06/2021 - 15/10/2022	\$3,430,912.00
Contract No. 3304	Bruny Island Landside Infrastructure – Mechanical Works	Crisp Bros. & Haywards Pty Ltd	Tasmania	16/06/2021-30/3/2022	\$3,510,446.00
Contract No. 3229	Motor Registry System Software Support and Maintenance	DXC Eclipse Pty Ltd	Tasmania	01/06/2021 - 31/05/2027	\$3,434,745.60
Contract No. 3257	East Derwent Highway Otago Bay Junction Improvement	AWC Pty Ltd	Tasmania	21/06/2021 - 13/09/2021	\$890,000.00

Table E

Consultancies or Contracts awarded under an approved limited or direct sourcing process, approved in accordance with Treasurer's Instruction PP-2					
Contract ID	Title	Supplier name	State for reporting	Reason for the procurement methodology	Value (\$) including any options to extend
Contract No. 3183	Grant Management System	Our Community Pty Ltd	Victoria	Additional goods/services from the original supplier/ representative.	\$2,000,000.00
Contract No. 3276	GITC Technology One SaaS	Technology One Limited	Tasmania	Reasons of extreme urgency.	\$388,060.00
Contract No. 3258	Work Health and Safety – Incident Reporting Software	Cruse Partnership Australia	Victoria	Costs of undergoing another procurement process outweigh the value for money benefits of retaining current supplier; and Additional goods/ services by the original supplier.	\$147,200.00
Contract No. 3314	Human Resources Information Centre – Incident Reporting	Cruse Partnership Australia	Victoria	Reasons of extreme urgency.	\$183,300.00
Contract No. 3328	Registration and Licensing Services Document Management (Printing, Personalisation, Warehousing and Distribution)	Print Mail Logistics	Tasmania	Costs of undergoing another procurement process outweigh the value for money benefits of retaining current supplier; and Exceptional circumstances.	\$100,000.00

Table E continued

Consultancies or Contracts awarded under an approved limited or direct sourcing process, approved in accordance with Treasurer's Instruction PP-2					
Contract ID	Title	Supplier name	State for reporting	Reason for the procurement methodology	Value (\$) including any options to extend
Contract No. 3343	Software Maintenance and Support Services for the Motor Registry System	DXC Eclipse Pty Ltd	Tasmania	Additional goods/services from the original supplier/ representative.	\$85,920.00
Contract No. 3354	Compact 200 Temporary Bridging	Mabey Hire Pty Ltd	Queensland	Absence of competition for technical reasons.	\$3,430,912.00
Contract No. 1155	Collation of Regional ABR Data by Local Government Area	ID Consulting Pty Ltd	Victoria	Absence of competition for technical reasons.	\$190,000.00
Contract No. 3233	Tasmanian NBL Team and Derwent Entertainment Centre Building and Construction and Specialist Advisory Services	Johnstaff (Vic) Projects Pty Ltd	Victoria	Exceptional circumstances exist that justify the use of limited tendering rather than seeking submissions or undertaking an open tendering process.	\$400,000.00
Contract No. 3247	External Legal Services – Bridgewater Bridge Project	The Partnership trading as King & Wood Mallesons	New South Wales	Reasons of extreme urgency.	\$600,000.00
Contract No. 3280	External Legal Services	Norton Rose and Fulbright	New South Wales	Reasons of extreme urgency.	\$150,000.00
Contract No. 3275	Project Marinus – External Legal Services	Ronald Arthur Finlay	New South Wales	Reasons of extreme urgency.	\$200,000.00
Contract No. 3296	Bruny Island Landside Infrastructure – Civil Works	AWC Pty Ltd	Tasmania	PF-7 - COVID-19 Emergency Procurement Measures	\$2,653,870.27
Contract No. 3230	Tasmanian Government Personal Protective Equipment (PPE) Stockpile	St John Ambulance Australia (Tasmania) Inc.	Tasmania	PF-7 - COVID-19 Emergency Procurement Measures	\$9,279,620.00
Contract No. 3225	Bruny Island Landside Infrastructure Works	Burbury Consulting Pty Ltd	Tasmania	PF-7 - COVID-19 Emergency Procurement Measures	\$523,510.00
Contract No. 3234	Heavy Vehicle Driver Rest Area Facility Design	Pitt&Sherry (Operations) Pty Ltd	Tasmania	PF-7 - COVID-19 Emergency Procurement Measures	\$566,292.00
Contract No. 3240	Railton Main Road Shoulder Sealing – Design and Development	Pitt&Sherry (Operations) Pty Ltd	Tasmania	PF-7 - COVID-19 Emergency Procurement Measures	\$234,407.00
Contract No. 3244	Northern Roads Package – Batman Highway Frankford Road and Birralee Road	Pitt&Sherry (Operations) Pty Ltd	Tasmania	PF-7 - COVID-19 Emergency Procurement Measures	\$597,069.00

Table F

Consultancy or Contract extensions approved in accordance with the requirements of Treasurer’s Instruction PP-6					
Contract ID	Title	Supplier name	State for Reporting	Reason for the procurement methodology	Value (\$) including any options to extend
Nil					

Table G

Consultancies or Contracts awarded which contain confidentiality provisions in accordance with Treasurer’s Instruction C-1	
Supplier Name	Date of approval
Croomo Pty Ltd	7 October 2020



Publications

Accelerating Trade Grant Program flyer
Defence Tasmania Industry Directory (update)
Department of State Growth Annual Report 2019–20
Giving Young Tasmanians their say on the Draft Tasmanian Renewable Energy Action Plan
How to make your business accessible
ICT Sector Workforce Action Plan – Progress Report
Keys2drive
Migration Tasmania employer factsheet
Northern regional profile brochure
Tasmania's 10 year Infrastructure Pipeline
Tasmanian Advanced Manufacturing Action Plan 2021
Tasmanian Trade Strategy Annual Action Plan 2021
TDR Board Annual Report 2019–20
Tendering Handbook
The Southern Tasmanian Advantage – A guide to investment opportunities and industrial precincts
Trade and Export Toolkit

Also a wide range of material including:

A draft vision for the future of the kanamaluka/Tamar Estuary
A large suite of internal and external COVID-19 information
Bell Bay Advanced Manufacturing Zone site promotional video
Bridgewater Bridge project branding, PowerPoint presentations and factsheets
Business Tasmania collateral, flyers, videos and webinar presentation
Hobart Antarctic Gateway expeditioner COVID-19 flowchart
Kingborough park and ride signage
Land Forces 2021 stand
Launceston City Deal healthy estuary signage
NDIS taxi smartcard cap animation
Southern Projects collateral
Study Tasmania virtual trade booth and promotional videos (ASEAN and Southern Americas)
Tamar Estuary Management Taskforce project branding
Tasmania – A Tasmanian Polar Network promotional video
TASMANIAN A-League games field animations
Various bus service information, pamphlets and factsheets
Welcome to Southern Tasmania, an investment promotion video

Superannuation certificate

I, Kim Evans, Secretary of the Department of State Growth, hereby certify that the Department has met its obligations under the Australian Government *Superannuation Guarantee (Administration) Act 1992* and the *Public Sector Superannuation Reform Act 2016* in respect of those employees who contribute to complying superannuation funds.

The Department only makes employer superannuation contributions to complying superannuation funds (other than those established under the provisions of the *Public Sector Superannuation Reform Act 2016*).



Kim Evans

Secretary
Department of State Growth
30 June 2021

Compliance index

The compliance index has been compiled in response to the Auditor-General's Special Report No. 4 of May 1993, *Standard of Annual Reporting by Government Departments*.

This index complies with the statutory disclosure requirements for annual reporting of the:

- ▶ *Financial Management Act 2016*
- ▶ *State Service Act 2000*
- ▶ *Right to Information Act 2009*
- ▶ *Public Interest Disclosures Act 2002*
- ▶ *State Service Regulations 2001*
- ▶ *various Treasurer's Instructions*.

The four columns in the index have the following meanings.

Section and compliance – these columns refer to the statutory disclosure requirements in Tasmanian public sector legislation.

Page – this states where in this Annual Report the requirement is satisfied. In some instances, the requirement is complied with by the report in its entirety.

Details – this is a brief statement of the instruction, clause, section or subsection of the corresponding statutory disclosure requirement.

Key	
ED	<i>Employment Directions</i>
FMA	<i>Financial Management Act 2016</i>
PSSRA	<i>Public Sector Superannuation Reform Act 2016</i>
RTI	<i>Right to Information Act 2009</i>
SS	<i>State Service Act 2000</i>
SSR	<i>State Service Regulations 2011</i>
TI FR	<i>Treasurer's Instructions Financial Reporting</i>
TSS	<i>Tasmanian State Service</i>

Section	Compliance	Page	Details
General			
		1–2	Table of contents
		60	List of acronyms
Overview			
Strategic plan	SSR s9(a)(i)	n/a	An overview of the department's strategic plan, including its aims, functions and related program
Performance	SS s36(1)(a)	Annual Report	Each Head of Agency, in each year, is to submit a report on the performance of the functions and the exercise of the powers of the Head of Agency
	FMA s42(4)	Annual Report	The financial statements and the Auditor-General's report on those statements prepared in accordance with section 19 of the Audit Act 2008 are to be combined so as to form part of the annual report
Major initiatives	SSR s9(a)(v)	Annual Report	Details of major initiatives taken by the department to develop and give effect to government policy
Major changes during the year	SSR s9(a)(iv)	Annual Report	Details of, and reasons for, any major changes which have taken place in relation to the programs, aims, functions or organisational structure of the agency
Operational structure			
Department organisational chart	SSR s9(a)(ii)	9	An organisational chart illustrating the department's administrative structure, including regional offices, showing officers of the agency
Why we are structured in this way	SSR s9(a)(iii)	Annual Report	A description of the relationship between the organisational structure and the program management structure of the agency

Supporting information Department of State Growth continued

Section	Compliance	Page	Details
Performance measurement			
Performance summary	TI FR-4.1.1	Annual Report	A summary of significant financial outcomes for Agency programs or activities, and any Ministerial directives in relation to financing or investment activities
	TI FR-4.1.4	Annual Report	Information on the performance of the Agency in its achievement of Agency objectives and meeting of Agency responsibilities
Legislation administered and major documents published			
Legislation administered	SSR s9(d)	34–35	A list of legislation administered by the department
Legislation enacted	SSR s9(d)	35	A list of legislation enacted during the year for which the department is responsible, including details of significant changes to legislation previously administered by the department
Appeals process	SSR s9(c)(iii)		An outline of the processes available for appeals against decisions made by the department
Public access and awareness of services provided			
Key contact	SSR s9(c)(ii)	9, 61	List of contact officers and points of public access in relation to services provided by the department
Community awareness report	SSR s9(c)(i)	8–11	Details of activities undertaken to develop community awareness of the department and the services it provides
Agency publications	SSR s9(c)(i)	56	List of major documents published by any internal or external body of the department during the year
Right to information	RTI s23	33	Right to Information details for 2020–21
Human resources management			
Workplace Diversity	TSS Diversity and Inclusion Policy and Framework	10–11	A description of the department's workplace diversity program
Performance management	ED.26	10–11	Effectiveness of the development and implementation of performance management within the Agency
Work health safety and wellbeing	SSR s9(b)(vi) ED. 27 s.5(2) ED. 23	10–11	Employment policies and practices of the Agency in relation to work health safety and wellbeing.
Superannuation contribution	PSSRA s55	56	Certification by the relevant agency manager has met its obligations under the <i>Superannuation Guarantee (Administration) Act 1992</i>
Asset management and risk management policies			
Infrastructure projects	TI FR-4.1.3	Annual Report	Information on infrastructure projects undertaken or being undertaken by the Agency
Asset management	TI FR-4.1.6	Annual Report	A summary of the Agency's asset management policies, strategies and initiatives
Other assets	TI FR-4.1.7	Annual Report	Details of public property, revenue and debts due to the State
Risk management	TI FR-4.1.5	Annual Report	A statement of risk management policies, and an outline of significant risk management activities and initiatives
Pricing policies	TI FR-4.1.2	Annual Report	Pricing policies for goods or services provided by the Agency, including reference to any applicable Gazette or other public document which contains pricing or rating information and details of cost recovery policies and their application as appropriate

Section	Compliance	Page	Details
Government procurement			
Contracts awarded during the year	TI FR-4.1.8	38–55	<p>Information on procurement activities undertaken or being undertaken by the Agency including:</p> <ul style="list-style-type: none"> ▶ details of any contracts entered into by the Agency which contain confidentiality provisions; ▶ statement regarding the Agency's support for Tasmanian businesses; ▶ details of participation by Tasmanian businesses in procurement processes with a value of \$50 000 or more, together with information on their level of success in relation to procurement contracts with a value of \$50 000 or more; ▶ procurement contracts awarded with a value of \$50 000 or more, with consultancies separately listed; ▶ details of procurement contracts where a disaggregation exemption was applied, and procurement contracts awarded as a result of limited tendering (excluding direct sourcing from other agencies); ▶ details of contracts awarded as a result of a contract extension approved pursuant to the Treasurer's Instructions under the following circumstances: <ul style="list-style-type: none"> ▶ due to exceptional circumstances where the extension ▶ was required to enable a full procurement process to ▶ be properly undertaken; or ▶ where other exceptional circumstances justified an extension
Other matters	TI FR-4.1.9	Annual Report	Any other matters deemed relevant by the Accountable Authority
Financial Statements			
Financial Statements	FMA s42	Attachment A	An accountable authority of an Agency, in respect of each financial year, is to prepare financial statements of the Agency in respect of that financial year.
Audit opinion	FMA s42(4)	Attachment B	The Auditor-General's report on the Agency's financial statements prepared in accordance with section 19 of the <i>Audit Act 2008</i> are to be combined so as to form part of the annual report

List of acronyms

ARMC	Abt Railway Ministerial Corporation
ASEAN	Association of Southeast Asian Nations
CFRP	Carbon Fibre Reinforce Polymer
FTE	Full-time equivalent
GITC	Government Information Technology Conditions
GLS	Graduated Licensing System
GST	Goods and Services Tax
ICT	Information and Communication Technology
KPI	Key Performance Indicator
LGBTIQ+	<i>Lesbian, Gay, Bisexual, Transgender/ Gender Diverse, Intersex and Queer</i>
MOU	Memorandum of Understanding
NCVER	National Centre for Vocational Education Research
OTIS	On-road Traveller System
PPE	Personal Protective Equipment
PSL	Prudent Storage Levels
PWI	Princes Wharf Shed Number One
QVMAG	Queen Victoria Museum and Art Gallery
RTI	Right to Information
SES	Senior Executive Service
SETS	South East Traffic Solution
SMEs	Small to Medium Enterprises
SWG	Statistics Working Group
TDR	Tasmania Development and Resources
TMAG	Tasmanian Museum and Art Gallery
TRMF	Tasmanian Risk Management Fund
UTAS	University of Tasmania
VET	Vocational Education and Training
WCWR	West Coast Wilderness Railway

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